



Key Projects

The 2013-16 Council endorsed the previous Councils vision of **“Creating an exciting, innovative, safe, caring and friendly City offering lifestyles based on a healthy environment and diverse growing economy.”** To achieve the vision, eight areas of responsibility have become “Key Projects” and are detailed in the following pages.

Although not constituting individual key projects, the following list shows other important areas that Council has considered when making decisions to help achieve the vision. Council has taken into account any impact on these areas and looked at

how best to achieve a positive outcome in regard to them when it considered a project or made a decision:

- Affordability
- Community Safety
- Child and Family Friendly City
- Shared Services and Relationships
- Sustainability
- Youth Opportunities



Awarua Industrial Development

WHAT WE HAVE ACHIEVED

To encourage business to establish in Invercargill, Council purchased 611.75 hectares of land at Awarua. This land was then rezoned under the Resource Management Act from rural to industrial. Since May 2012 Invercargill City Property Limited has been developing and implementing on a marketing campaign for Awarua Industrial Estate, and is now responsible for any negotiations relating to the sale or lease of land within it. The final design and extent of the infrastructure required at Awarua will

depend on the requirements of the industry being established at Awarua. Development of these services will be restricted until the purchaser/ lessee has been finalised. Council is continuing to lease the land for dairy grazing. Leasing the land for dairy grazing ensures a return on Council's investment prior to the land's sale.

Bluff Foreshore Redevelopment

WHAT WE HAVE ACHIEVED

The Council has continued its commitment to the Bluff Community through financial support and Council collaboration. The Bluff Community has started various projects around Redevelopment that include beautifying the area with plantings, commissioning murals to bring some colour and life

to the town and creating welcoming green spaces to be used by visitors and residents alike. The continued work will now fall under our Urban Rejuvenation project as the Council and residents of Bluff work towards the Bluff Bicentennial and bringing new and exciting events to Bluff.



City Centre Revitalisation

WHAT WE HAVE ACHIEVED

The City Centre Revitalisation project has been making some good progress. The Inner City Master Plan was completed and adopted in 2013. The process has been a long and thorough one. After extensive public input into the plans and features for the City Centre public spaces the Council is ready to move forward with the first phase of the Esk Street changes. There are eleven main projects planned for the Revitalisation Project and this year the first project, the Esk Street Pocket Park, has been approved by Council and through public consultation.



FUNDING IMPACT STATEMENT - CITY CENTRE REVITALISATION

	Long Term Plan 2012 - 2022		Actual
	2012/13 \$'000	2013/14 \$'000	2013/14 \$'000
Sources of operational funding			
General rates, uniform annual general charges, rates penalties	399	824	399
Targeted rates (other than targeted rate for water supply)	-	-	-
Subsidies and grants for operating purposes	-	-	-
Fees, charges and targeted rates for water supply	-	-	-
Internal charges and overheads recovered	-	-	-
Interest and dividends from investments	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-
Total operating funding	399	824	399
Applications of operational funding			
Payments to staff and suppliers	62	64	66
Finance costs	91	189	-
Internal charges and overheads applied	-	-	-
Other operating funding applications	-	-	-
Total applications of operational funding	153	253	66
Surplus (deficit) of operational funding	246	571	332
Sources of capital funding			
Subsidies and grants for capital expenditure	-	-	-
Development and financial contributions	-	-	-
Increase (decrease) in debt	1,154	1,188	-
Gross proceeds from sale of assets	-	-	-
Lump sum contributions	-	-	-
Total sources of capital funding	1,154	1,188	-
Application of capital funding			
Capital expenditure	-	-	-
- to meet additional demand	1,400	1,759	-
- to improve the level of service	-	-	53
- to replace existing assets	-	-	279
Increase (decrease) in reserves	-	-	-
Increase (decrease) in investments	-	-	-
Total application of capital funding	1,400	1,759	332
Surplus (deficit) of capital funding	(246)	(571)	(332)
Funding balance	-	-	-
Depreciation expense (not included in the above FIS)	-	-	-

FUNDING IMPACT STATEMENT ANALYSIS

A variance analysis of the Funding Impact Statement has not been undertaken as we are legislatively required to use the 2013/14 budgets prepared as part of the 2012-2022 Long Term Plan. Council's intentions and priorities have changed since these initial budgets, and this change was consulted on as part of development of the 2013/14 Annual Plan (including the annual budget).



Cycling, Walking and Oreti Beach

WHAT WE HAVE ACHIEVED

As indicated in the Annual Plan the Council has completed a number of projects centred around cycling and walking. Cycle lanes were installed on Tweed Street from Elles Road to Nith Street and a safe crossing installed for pedestrians and cyclists at Tweed and Ness Streets. With the high number of students attending James Hargest Senior Campus, Council has installed a new pedestrian crossing on Layard Street to assist walkers and cyclists to cross this busy intersection safely.

Council recognises the importance of open space and recreational facilities and continues to provide access for residents. Invercargill is now trialling a Dual Pedestrian Crosswalk System providing slower walking pedestrians the choice of more time to cross the road. This was installed at the corner of St Andrews Street, an important crossing section to access the city centre and Queens Park.

District Plan Review

WHAT WE HAVE ACHIEVED

The District Plan assists Council in protecting natural resources and the City's heritage as well as providing opportunities for industry, business and residential activities in a way that minimises potential conflicts in what they are trying to achieve. Reviewing the District Plan is essential in ensuring that it remains relevant to the Invercargill District's environment and to what Council is trying to achieve.

During the 2013/14 year the review was completed and the Proposed District Plan was publicly notified for submissions. Once this process was completed, Council commenced hearings. So far the Council has heard 10 topics and hearings will continue through to the end of 2015. The Council is continuing to release decisions on submissions.



Population Growth

WHAT WE HAVE ACHIEVED

It is a common story that provincial towns and cities are struggling to maintain population and attract industry. Invercargill is unique in that we are the largest city in the far south and therefore our ability to thrive is even more important. As indicated in the Annual Plan we wanted to spend our Events Funds on getting people interested in visiting Invercargill. The success of this is shown with an outstanding turnout to the Brass Band Competition with people travelling from all over New Zealand to compete and giving the local economy a good boost. We also saw double the number of attendants at the Buskers Festival, and a great start to the first annual Wild Food Festival. With the success of these activities residents and visitors were able to appreciate what Invercargill has to offer.

One of the highlights for Invercargill this year was the Southland Party hosted at the Beehive. This is a bi-annual event highlighting how great it is to be a Southlander. It was attended by His Worship the Mayor and other successful Southerners from around the region to spread the word about the opportunities Invercargill offers.

Our population in the last Census showed a small increase and we have remained on track with the median income for New Zealand. This combined with our lower housing cost shows that we are a desirable location for living and prospering.



Southland Museum and Art Gallery Redevelopment

WHAT WE HAVE ACHIEVED

The redevelopment project for the Southland Museum and Art Gallery is still being investigated. As indicated in the Annual Plan a proposal was developed and brought forward for review. However, during the process, and as part of our future proofing works, the building has undergone an earthquake strength analysis. This analysis discovered that there was going to be more design work needed to get the building up to standard before redevelopment could begin.

As a result the Southland Museum and Art Gallery Trust Board have asked for two new proposals and are currently working to develop an engineering design that will be ready in the next financial year. It is still the Museum's long-term goal to be able to display more of their collection to the public and maintain a high standard of exhibits. We have maintained free entry which we hope continues to encourage a love of art, culture and history in Southland.





Urban Rejuvenation

WHAT WE HAVE ACHIEVED

We have used our Urban Rejuvenation Project to help realise Council's vision of being a city that is safe, friendly and offers a lifestyle based on a healthy environment. Through continued work with Community Groups and property owners in our City and urban areas we are working to achieve this vision.

In Invercargill and Bluff a number of dilapidated properties have been demolished and cleared making way for redevelopment. In addition, Council has continued having discussions with other owners to find solutions for their properties. Many owners have been taking care of their overgrown sections or working with the Council to address properties that need to be mowed or have debris removed, making the neighbourhoods better places to live in.

Council has continued to work with and support projects in South City, Glengarry, Windsor and Bluff. A major achievement has been the approval by the public and businesses to adopt an upgrade project at Martin Street and Elles Road in South City. This will

include a pocket park and new lighting and will be a fantastic addition to other projects already underway by South Alive including a number of beautification projects and an arts centre.

The Glengarry Community Group has secured a landscape designer and are planning a community project in the area to the west of the Habitat for Humanity complex. The Windsor Business Group has also received funding for designing plantings, pots, beautification, rubbish bins, seating and street flags.

Along with all these wonderful projects, Invercargill's first dog park opened on Elles Road. The site offers both a large and small dog off leash area and water for the animals. It has been very popular with people from all over the City since it's opening in November, a great example of positive Urban Rejuvenation.

For information on Bluff's Rejuvenation Projects please refer to the Key Projects section under the heading Bluff Foreshore Redevelopment.

FUNDING IMPACT STATEMENT - URBAN REJUVENATION

	Long Term Plan 2012 - 2022		Actual
	2012/13 \$'000	2013/14 \$'000	2013/14 \$'000
Sources of operational funding			
General rates, uniform annual general charges, rates penalties	300	145	-
Targeted rates (other than targeted rate for water supply)	-	-	-
Subsidies and grants for operating purposes	-	-	-
Fees, charges and targeted rates for water supply	-	-	-
Internal charges and overheads recovered	-	-	60
Interest and dividends from investments	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	15
Total operating funding	300	145	75
Applications of operational funding			
Payments to staff and suppliers	300	145	169
Finance costs	-	-	-
Internal charges and overheads applied	-	-	60
Other operating funding applications	-	-	-
Total applications of operational funding	300	145	229
Surplus (deficit) of operational funding	-	-	(154)
Sources of capital funding			
Subsidies and grants for capital expenditure	-	-	-
Development and financial contributions	-	-	-
Increase (decrease) in debt	-	-	-
Gross proceeds from sale of assets	-	-	-
Lump sum contributions	-	-	-
Total sources of capital funding	-	-	-
Application of capital funding			
Capital expenditure	-	-	-
- to meet additional demand	-	-	-
- to improve the level of service	-	-	-
- to replace existing assets	-	-	-
Increase (decrease) in reserves	-	-	(154)
Increase (decrease) in investments	-	-	-
Total application of capital funding	-	-	(154)
Surplus (deficit) of capital funding	-	-	154
Funding balance	-	-	-
Depreciation expense (not included in the above FIS)	-	-	-

FUNDING IMPACT STATEMENT ANALYSIS

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