



## **NOTICE OF MEETING**

**Notice is hereby given of the Meeting of the  
Invercargill City Council  
to be held in the Council Chamber,  
First Floor, Civic Administration Building,  
101 Esk Street, Invercargill on  
Tuesday 31 March 2015 at 4.00 pm**

His Worship the Mayor Mr T R Shadbolt JP  
Cr D J Ludlow (Deputy Mayor)  
Cr R L Abbott  
Cr R R Amundsen  
Cr K F Arnold  
Cr N D Boniface  
Cr A G Dennis  
Cr I L Esler  
Cr P W Kett  
Cr G D Lewis  
Cr I R Pottinger  
Cr G J Sycamore  
Cr L S Thomas

EIRWEN HARRIS  
MANAGER, SECRETARIAL SERVICES



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	To be tabled.	
15.	<b>URGENT BUSINESS</b>	
16.	<b>PUBLIC EXCLUDED SESSION</b>	
	Moved, seconded that the public be excluded from the following parts of the proceedings of this meeting; namely	
	(a) <i>Confirming of Minutes of the Public Excluded Session of Council 24 February 2015</i>	
	(b) <i>Confirmation of Extraordinary Minutes of the Public Excluded Session of Council 19 March 2015</i>	
	(c) <i>Confirmation of Minutes of the Public Excluded Session of the Regulatory Services Committee 17 March 2015</i>	

- (d) *Confirmation of Minutes of the Public Excluded Session of the Finance and Policy Committee 24 March 2015*
- (e) *Report of the Chief Executive*

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under Section 48(1)(d) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

<b>General subject of each matter to be considered</b>	<b>Reason for passing this resolution in relation to each matter</b>	<b>Ground(s) under Section 48(1) for the passing of this resolution</b>
(a) Confirming of Minutes – Council 24 February 2015	Enable any local authority holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations)	<b>Section 7(2)(i)</b>
(b) Confirming Minutes – Extraordinary Council 19 March 2015	Enable any local authority holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations)	<b>Section 7(2)(i)</b>
(c) Confirming Minutes – Regulatory Services Committee 17 March 2015	Enable any local authority holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations)	<b>Section 7(2)(i)</b>
(d) Confirming Minutes – Finance and Policy Committee 24 March 2015	Enable any local authority holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations)	<b>Section 7(2)(i)</b>
(e) Report of the Chief Executive	Enable any local authority holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations)	<b>Section 7(2)(i)</b>

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**TO: INVERCARGILL CITY COUNCIL**  
**FROM: CHIEF EXECUTIVE**  
**MEETING DATE: 31 MARCH 2015**

**INVERCARGILL YOUTH COUNCIL**

**Report Prepared by:** Mary Napper, Community Development Manager

**SUMMARY**

The Invercargill Youth Council has elected its Co-Chairperson's for the 2015 year. The leadership programme is underway and youth input into Council operations has commenced. The three co-chairpersons, Jennifer Forrest, Danielle Carson and Martha Broughton, will represent the Youth Council at the Council meeting.

**RECOMMENDATIONS**

**That the report be received.**

**IMPLICATIONS**

1.	<i>Has this been provided for in the Long Term Plan/Annual Plan?</i> N/A
2.	<i>Is a budget amendment required?</i> N/A
3.	<i>Is this matter significant in terms of Council's Policy on Significance?</i> N/A
4.	<i>Implications in terms of other Council Strategic Documents or Council Policy?</i> N/A
5.	<i>Have the views of affected or interested persons been obtained and is any further public consultation required?</i> N/A

**FINANCIAL IMPLICATIONS**

N/A

**YOUTH COUNCIL LEADERSHIP PROGRAMME**

Six Youth Council members attended a recent UN Youth leadership programme in Dunedin. Hayden Scott-Chambers, Martha Broughton, Hamish Muhl, Amy Strang, Hannah Morgan and Jonathon Tulett attended the event. They will present to the May Council meeting. Three members are attending the UN Youth Declaration programme in Auckland in April.

Five Youth Council members attended the South Alive Community Engagement workshop and took an active part.

### **WELCOME TO INVERCARGILL**

The Youth Council are aware that some other cities have welcome signage which is more interesting and dramatic as a feature announcing the entrance to a city. Danielle will speak on this subject.

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**MINUTES OF THE MEETING OF THE INVERCARGILL CITY COUNCIL HELD IN THE COUNCIL CHAMBER, FIRST FLOOR, CIVIC ADMINISTRATION BUILDING, 101 ESK STREET, INVERCARGILL, ON TUESDAY 24 FEBRUARY 2015 AT 4.00 PM**

**PRESENT:** His Worship the Mayor Mr T R Shadbolt  
Cr D J Ludlow – Deputy Mayor  
Cr R R Amundsen  
Cr K F Arnold  
Cr N D Boniface  
Cr A G Dennis  
Cr I L Esler  
Cr P W Kett  
Cr G D Lewis  
Cr I R Pottinger  
Cr L S Thomas (from 2.52 pm)

**IN ATTENDANCE:** Mr R W King – Chief Executive  
Mrs P M Gare – Director of Environmental and Planning Services  
Mr D J Johnston – Director of Finance and Corporate Services  
Mr R Pearson – Roading Manager  
Ms E Harris – Communications and Secretarial Services Manager  
Mrs M Short – Manager Strategy and Policy  
Mr P Horner – Manager Asset and Museum and Art Gallery  
Mr D Booth – Manager Financial Services  
Ms M Napper – Community Development Manager  
Ms B Kean – Licensing Inspector  
Mr M Morris – Legal Advisor  
Mr P Casson – Chief Executive Officer – Venture Southland  
Ms L Kuresa – Committee Secretary

**1. APOLOGIES**

Cr G J Sycamore, Cr R L Abbott and Cr L S Thomas for lateness.

Moved His Worship the Mayor, seconded Cr Ludlow and **RESOLVED** that the apologies be accepted.

His Worship the Mayor with regard to the Stopping of Kennington Road, he asked that Cr Ludlow to outline the situation to date.

Cr Ludlow said there were submitters scheduled to make submissions on Council's proposal to stop Kennington Road. He said since it was notified that submissions would be made at this meeting, there was a report in the agenda that Niagara Sawmill had withdrawing its application to close Kennington Road. It could be lodged again at a future date and if submitters still wanted to speak to that issue and express their feelings to the Council that could still be done.

## 2. HEARING OF SUBMITTERS – SOUTHLAND OUTDOOR STADIUM

The report had been circulated.

**Note:** Cr Kett declared a conflict of interest and withdrew from the table and sat in the public gallery.

### 2.1 Submissions to the Consultation Document on Southland Outdoor Stadium

Cr Lewis said that he had spoken to one of the Councillors who could not be present at today's meeting who wondered about the possibility of a recording being available to him so that he could speak to the submissions at a later date if this matter was extended.

Mr King said a recording of the submissions would be kept if that were the case.

Cr Dennis said a potential conflict he had was that he was an observer of the Rugby Union Board and being an observer meant he did not have any voting rights. He had no pecuniary interest whatsoever. The other potential conflict of interest related to the Invercargill Licensing Trust being contacted to assist in financing part of the debt owed by Rugby Southland. That matter had not been discussed or any decisions made by Invercargill Licensing Trust. He said he had an open mind and believed he did not have a conflict of interest.

#### 2.1.1 *Irene Te Koeti*

In addition to her written submission, the submitter reiterated her support for Option 2. She said if Invercargill was truly a Family Friendly City, there was a need for a multi-function stadium. The loss of Rugby Stadium would have a subsequent impact on community rugby and would be huge and there would be health impacts and significant economic impacts. There would be a decline in sporting opportunities in our community, not just Invercargill but Southland as a whole.

In response to questions, the following answers were given:

- A city the size of Invercargill with a province this size, it is vital that we have such a facility.
- It's in line with our indoor stadium. We have excellent opportunities and we've seen the benefit of it when we look at the cycling and what that's done for Southland. I strongly believe that whole package is important.
- I said earlier that it's a multi-function stadium and it will have to include and be extended to other activities and not just for sporting activities.
- I am involved with community rugby and I serve on the Youth Rugby Council as well as on the Town Sub-Committee and that is strongly supported by Rugby Southland. There's a clear link between Rugby Southland and community rugby. If Rugby Southland disappeared that will have an impact on rugby in Southland for school children and other age grade rugby.
- It's not just the financial support from NZRU but it's the support that Rugby Southland provides with the use of the rooms when we have meetings and the use of some of their staff and technology equipment. There's a lot of knowledge that will be lost as well.
- We need a variety of opportunities within the city and I'm sure that if I really thought about it there would be other things that are not available 365 days of the year to the community.

His Worship the Mayor thanked the submitter for her submission and taking the time to present to Council.

2.1.2 ***Alison Taylor***

In addition to her written submission, the submitter said she wanted everybody to know that she was very fond of rugby and she got SKY Television because of it. She had deliberated long and hard and she had chosen to support Option 1 because she did not believe that the ratepayers had an obligation to pay off bad debts. She said her biggest concern was the \$400,000 debt and she wanted to know how it came about because ratepayers had a right to know.

In response to questions, the following answers were given:

- I don't think you can go back to the way rugby was because other sports have their own facilities now.
- I still don't understand where the \$400,000 debt has come from. If Rugby Park is worth as much as Mr King is on record to saying it is, why do we have to take over that debt. It hasn't been used properly and it can't have been because it's not good business.
- I would like to say it could become a hub again but I would say that we've shot ourselves in the foot by having the other stadium and the Velodrome so you're in direct competition. Unless you have public fireworks display at Rugby Park and managed to get someone who wanted to do an outdoor thing, but it can't be used just for rugby. It's a difficult situation and it's blackmail in a way to say that we will lose the Stags and everything else, but what about the other sports? We have all these other sports and they have managed to get themselves to national level without the Council bailing them out.
- I feel sorry for the young people, they are out of control and there's nothing there for them. I think that someone has to toe the line somewhere. We need to bring the clubs back.
- It's that debt that is a real concern. Why should I or anybody else pay someone else's debts? I want to know what the debt is made up of because there are plenty of rumours out there. I don't think it's a good deal for the ratepayers.
- Why do we have to be like other councils and own a Rugby Stadium? Rugby was a booming enterprise back in its day and I believe it could come back if it was run properly but it hasn't been run properly.

His Worship the Mayor thanked the submitter for her submission and taking the time to present to Council.

2.1.4 ***Charles Hay and Andrew McHugh***

In addition to their written submission, Mr Hay said he was recently re-elected for the town delegate for the Council Rugby Club and he felt he had an obligation to speak on behalf of town clubs. He had been with Start Rugby Club for 23 years and his current position there as Club Captain. He was passionate about rugby because it was a game played from 5 years old to 65 years old, so it was imperative to keep Rugby Stadium.

Mr McHugh said as a rugby player it would be a great loss for Southland if the rugby stadium was not retained. He said if it was managed better it could make some money and he hoped that if Council took over ownership of it that it could be utilised better. It was a great facility and the envy of everybody else.

In response to questions, the following answers were given:

- Gore cannot be the home of the Stags. When the Chiefs played at the stadium earlier this year that was when we saw the stadium at its best. This meeting is a catalyst for some changes with a new direction. Now that we've got this far I'd like to think that the Council pick up Rugby Stadium and Rugby Southland becomes a tenant.
- The expertise for the running of Rugby Park Stadium is for you people to decide. There are events that could be brought to Invercargill and run at the Stadium.
- If we didn't have the Stadium the Stag Players would have moved away to another province where their rugby careers can be furthered. It's difficult to spend other people's money but the reality is, it's for the benefit of all so for me, there's only one box to tick.
- There is a standard for the grounds to be set and I think it costs \$125,000 to bring up to the ITM standard but I don't see why they can't get more games played there. With a different management style and we don't want to criticise anyone because I don't know how difficult it is to sustain it, but we must be able to utilise the grounds as well as the whole facility to generate income.
- Southland District Council and Gore District Council should assist in funding Rugby Stadium to lessen the load for the Invercargill ratepayers. Country people are passionate about rugby.
- I'm sure what the market value was for players at that time and you have to meet the market, and maybe that's where some of our difficulties arouse, but things have turned around now where players are playing for less.
- If the Council owned Rugby Park and Rugby Southland became the tenant, you will be their boss. You would inherit the debt as well as Rugby Southland as a tenant.

His Worship the Mayor thanked the submitters for their submission and taking the time to present to Council.

**Note:** Cr Thomas joined the meeting at 2.52 pm and sat in the public gallery.

#### 2.1.6 ***Trevor Wilkes***

In addition to his written submission, the submitter said the Council was prepared to spend \$12 million for the CBD upgrade and wondered why everybody was quivering about spending \$500,000 for Rugby Park which was an issue that had been around for years. It was a great opportunity for the Council to get an open air venue and to sort out the problems that the Rugby Union had made.

In response to questions, the following answers were given:

- The marvellous opportunities is that it's an open air venue so why not make use of it and let other organisations make use of it. It will hopefully bring in some revenue as well, but even it didn't get any other return on it, it was important to retain it. It was a minor amount for the Council to be spending with about \$20.00 increase on everybody's rates and less if it was funded Southland wide.
- It's absurd for the Council not to take it on because everyone around the table would be a laughing stock to let an opportunity like this go. This is an opportunity to get a great venue at very little cost and be in control of it.

His Worship the Mayor thanked the submitter for his submission and taking the time to present to Council.

**Note: The meeting adjourned at 2.55 pm and resumed at 3.15 pm.**

2.1.7 ***Brendon McDermott (Sport Southland)***

In addition to their written submission, the submitter said the main thing about supporting Option 2 was because Council was best placed to manage the facility better whereas Rugby Southland was around growing, prospering and promoting rugby as opposed to running a facility. He said in their investigations throughout the country, the facility ownership in most cases was with councils as opposed to an independent Trust. For the longevity of the game and from Rugby Southland's point of view, Option 1 had so many long term effects of doing nothing in this situation that should be seriously considered. Rugby was New Zealand's national game that was widely promoted and looked in Invercargill and Southland as one of New Zealand's major sports.

In response to questions, the following answers were given:

- I can't speak for the exclusion of other sports as such but there already has been in terms of League that used last year and Sport Southland also used it last year for Tough Kids event. The staff at Rugby Park couldn't be more helpful with allowing us to use it as we prepared for that event over a week. I know the kids triathlon was held there and we had the Lions Meeting last year when it was being set up for a football match. It can be used for a wide range sports and a number of community events.
- Sport Southland is one of 17 Regional Sport Trusts throughout the country and a number of sport trusts are involved in partnerships with their councils in running facilities. Tasman in particular is strongly facility managed on behalf of the Council so we can certainly look at something like that.
- We draw on expertise, not just here but across the country which is the value of an independent organisation such as ours. We don't just look internally in terms of Southland.
- We get our funding from a number of sources. Our main funder is Sport New Zealand, the Ministry of Health and Community Trust of Southland. In times there has been pressure put on our organisation but we've restructured our staff because staff are our biggest asset.
- The motivation to assist is for the future because we don't want these situations happening again. The other councils could end up on a similar situation on some other assets, maybe not to the same scale but certainly other assets in their regions. It's about providing that consistent framework and consistent approach across the region.
- I don't think Rugby 15 will ever go away. It is our national game but Rugby 7s can only but enhance, especially women's 7s rugby. The success of the South Women's 7s Team this was very good and we're seeing a lot of school participation, especially girls in that secondary level where anticipation is dropping off and this is an ideal opportunity to bring them back. We are seeing a lot of girls now joining and being involved in Rugby 7s and with the Olympics where Rugby 7s has been included.
- I haven't carried out that level of research in terms of Eden Park having financial problems but I understand that's the only one that's non-council owned.

His Worship the Mayor thanked the submitter for his submission and taking the time to present to Council.

#### 2.1.8

#### ***Rodney Tribe***

In addition to his written submission, the submitter said he did not favour any option because all the options had not being explored. He applauded Sport Southland for their submission and he did not know why they were not involved earlier. This had been going on for 12 months and again he could not understand why Council had not involved all interested parties in this matter.

In response to questions, the following answers were given:

- In the ideal world you don't want Rugby Southland to go belly up but I believe there are enough funders around the place that could fund it. Southland was in a good position by having huge community funders so I believe there's a way through that doesn't involve the ratepayers paying for it but the Council being involved.
- Council is saying it can manage and it has the people in IBM that can do it. You have a Parks division and the Southland Outdoor Stadium Trust has said that they need \$200,000 for them to operate so they're already paying \$100,000 in Management Fees, if you take that out leaves them with \$100,000. If you were in a joint with different councils and you got \$100,000 Regional Facilities fund which is a facilities maintenance fund that's not spend, part of that could go towards it and other councils could contribute, but you don't know until you sit around the table and talk with them.
- I emailed the other Councillors and asked if there had been any form of protest by the Invercargill City Council to resolve the issue with the stadium and the answer to that was no. I also emailed the Community Trust of Southland and asked when they were taking over the stadium and the answer to that was, they don't want to take it on. Clarification came about yesterday on that whereas I made it clear prior to submissions closing and that clarification should've been out long time ago.
- Timely would have been for the Council to know before you approved this under urgency that it wasn't going to fall to the Community Trust of Southland. I believe that misled the Council, the public and I've read six submissions that talk about community rugby. My view is community rugby is not at risk if the Trust went insolvent. Rugby Southland would be paid out but it doesn't mean they are insolvent and there should be enough people around this table who should know how insolvency works.
- Option 1 could lead to liquidation of the asset which is why I'm saying Option 1 is not an option. I believe Council has a role to play. I'm not saying what that role is, you need to explore it. Option 1 says status quo and that's not a good idea, but if you look at it, surely there's ways of providing funding from somewhere or for a group to provide funding and work through a process by involving the community. The community feel a lot better if they are being taken along for a ride than be taken for a ride.
- Council needs to come back with some options like you have people out there supporting Option 2 for fear of losing community rugby. The reality is, what's being put out there in Option 2 and all the analysis is a wild misrepresentation of actual fact.

- The Southland Outdoor Stadium Trust want something to sort their issues out so this Council should go out to other councils as well as Sport Southland, sit down around the table and discuss how the issues can be sorted out. Last year you were quoted as saying this could take six months of consultation, here we are 14 days later, what's changed in that amount of time apart from the fact that there's been no involvement from the community right up to this point.
- I understand that the whole nature of Community Trust of Southland taking that loan out was to become involved if the stadium got into trouble. Being first mortgage holder doesn't mean it falls to them. There's being a number of people saying that Community Trust of Southland should just write the debt off and again they won't write it off because the debt is owed to Rugby Southland. That debt is only so much management fee and the rest is a previous advance.

His Worship the Mayor thanked the submitter for his submission and taking the time to present to Council.

#### 2.1.9

#### ***L O'Callaghan***

In addition to their written submission, the submitter took the meeting through the key points in her submission.

In response to questions, the following answers were given:

- It shouldn't be in priority to other sports and taking on Rugby Park is elevating the needs of rugby ahead of those other users. It has been used in the past for events but those events that also be held elsewhere. It's been available for use in a number of usages it's been low.
- Rugby Southland will be taking events from other facilities that are already available to the city so it's not creating new events because there are ample facilities elsewhere. The location of the Rugby Park doesn't assist Council's identified strategies for inner city rejuvenation.
- I find the financial information here confusing and it's presented to innocuous and I don't understand it. When you look at the rent, \$35,000 is 21 years of rent that's never changed. It's confusing and not transparent and ratepayers should not take over the debt.
- Any interest group is going to champion its cause so I'm not aware of the other submissions. We don't know the people who are putting their hand up to represent their sports discipline and their interests. In taking on this facility and Southland Stags is the voice of general ratepayer who like rugby but do they see that as the best action rather than somebody who is actively involved in rugby and who is going to advocate for what is their recreational interest.
- I would consider it again if it was put on hold for the Council to look at other options and present this issue to other councils and interested parties. On the whole I don't feel that ratepayer funds should be burdened with any of the debt and I think we should scrutinise clearly the ongoing costs. At the end of the day the usage is not going to be wide. You can watch a game on the television or at the stadium but we want to engage actively in the activities and in taking on any type of management costs you have to weigh up what the Stadium Southland is delivering for a similar outlay. We need to prioritise the needs of the community.

His Worship the Mayor thanked the submitter for her submission and taking the time to present to Council.

2.1.10 **Gerald Dyer**

In addition to their written submission, the submitter tabled his submission and took the meeting through it, copies of which are available from Secretarial Services.

In response to questions, the following answers were given:

- If Rugby Park was obtained debt free it will also mean that it will run under its own steam and perhaps occasionally a grant from the Annual Plan for special events could be put towards it. It's taken over the debt and the continual pay out of committing of very substantial sum of money from now on.
- At the moment it's used for professional rugby and that's what got the Rugby Southland into trouble so they should get themselves out of trouble. If the Council can take it over free of debt, I will be happy for the Council to run it. The debt that they have incurred that's the big problem here.
- If Rugby Southland wants to play at the stadium they will have to pay higher rent costs just like everybody else that uses Council grounds. They should hire it and be responsible for maintenance and improvements of the grounds, except for the rugby grounds and possibly the soccer grounds on the other side of the river where every club there is responsible for the condition of the grounds and all buildings. They are not subsidised by Council.
- What rugby I saw I enjoyed much better than what we see now, but I'm not a great rugby fan. I support soccer because I come from England. You have to be careful what you say because half the people here call rugby football. There definitely was a better comradeship feeling about the true amateur rugby back in the days than what there is now.
- There are facilities there that are more or less included with the grounds for rental and whatever parts of the buildings they occupy.
- It's a debt that was taken out by the Trust so they are morally bound to repay it back. It was a business deal. I know it's one of those tricky things from one community group to another but you and I have to pay rates. It's a community body so why should it pay rates to another community body.
- The Community Trust of Southland made a bad decision loaning that money to the Trust. It would have been better if it was a grant instead of a loan. The Community Trust of Southland made a mistake and are reaping the benefits of that having to go back on its word.

His Worship the Mayor thanked the submitter for his submission and taking the time to present to Council.

Moved Cr Boniface seconded Cr Dennis and **RESOLVED** that the submissions be received and considered by Council.

Moved Cr Boniface, seconded Cr Dennis and **RESOLVED** that the late submissions be received and considered by Council.

**Note:** Councillors Thomas and Kett joined the meeting around the table for the remainder of the agenda.



### 3. PUBLIC FORUM

#### 3.1 Family Friendly Presentation

Representatives from Library and Archives and Chipmunks were presented with the Friendly Brand Accreditation Certificate by His Worship the Mayor.

#### 3.2 Healthy Families Initiative

Jared Cappie from Sport Southland and Michelle Palmer, Programme Director Healthy Families New Zealand were in attendance to speak to this Item.

Mr Cappie and Ms Palmer took the meeting through a PowerPoint Presentation, copies of which are available from Secretarial Services.

In response to questions, the following answers were given:

- The national average of people in the community who smoke is 15.1% and that's from the Southern District Health Board statistics that was released in 2013. It has increased from ten years ago, but I'm not sure how much by.
- To make this work we need to work together to achieve a collective impact, realign our services, leverage our system and put out the same message. This will help our community in making healthy choice. We can even change a culture. What we are doing in isolation is good but it's not embedded in our culture. In Victoria during the elections they were looking at making Victoria a healthy community and the opposition said everybody should put another \$20 million into it and it's embedded in that community.
- With programmes that have come before it's been very easy for the National Government change to the National level and pull some funding and some of you will be familiar with the Healthy Eating, Healthy Action Programme. When it's embedded in the community, the community own it and it has been evident in Victoria where it's been impossible for the Government to pull out. That has been the change of Government and it's reinforced the need for this as a sustainable long term platform for prevention rather than a series of projects and programmes acting in isolation. That's the difference with this where it's really at the starting block. It's modelled on and informed by what's happening in Victoria. We've taken a lot of learning from them, good and bad and we are applying that into different context for New Zealand. In Austria, local body government's link right across the state whereas here we have this mix between IWI initiatives and sports trusts and so on. This comes down to leadership in the community as to how embedded it becomes and what you make of it here in Invercargill.
- We are not the food police. A good example of what's occurred in Victoria for example, one of the initiatives that the community started in Mildura is they decided not to do a sausage sizzle outside Mitre 10. They brought the kids in early on Saturday from the school whose time it was to fundraise and taught them how to make sushi and they trialled a sushi stand instead. They sold out and they have rolled that out right across that location. There are no sausage sizzle fundraisers and they have chosen to do that themselves. It's not about ministry or anybody else coming in and saying they needed to do it. They took that initiative and what's happening now is they have a whole range of kids across the community who make sushi at home. It's the norm where people don't have sausage sizzles in that community. We are not banning sausage sizzles but it's about making the choices and those little choices that will embed normal behaviour as the healthy choice.

This community is going to come up with its own ideas so we're putting the platform around and we've resourced the team with the backbone behind them. It will be the decisions and the trials that happen in Invercargill that make a difference.

- At the moment we haven't worked with that SIT group but we are establishing that partnership group that will sit underneath the governance group. The more people and groups involved in that including organisations and services, the better so that we can link onto their research to send onto the community as well. It's going to be led by the community from the bottom up and you can also approach from the top down and support the Government.

His Worship the Mayor thanked the submitters for taking the time to present to Council.

### 3.3 **Request for a Fee Reduction with Respect to Alcohol**

Greg Mulvey, General Manager, Invercargill Licensing Trust and Greg Mackinnon, Operations and Resources Manager, Invercargill Licensing Trust were in attendance to speak to this Item.

The submission had been circulated and Mr Mulvey took the meeting through the key points.

In response to questions, the following answers were given:

- Fees were not part of the Local Alcohol Plan design. I had no knowledge of it because it was decided on as part of the Local Alcohol Plan. This is a separate issue involving the Sale and Supply of Alcohol Regulations.
- The default fees were automatically set and they have been throughout the country. There are not many licensing trusts like us and we are different to everyone else in New Zealand.
- We can only speak for the Invercargill Licensing Trust but other licensee holders is a matter for the Council to address. If for example you concur with the submission then naturally you will in turn ask, "how do we treat other licensees". We hope that you will treat them similarly because we're all in this together and we're all part of the hospitality industry. It does provide for you to determine that if anybody doesn't behave or cause problems, you can withdraw that privilege or not grant it at all. You will have that flexibility and that's advice you have to take from your own executive.
- You will still have to do premise inspections but you don't have the same level of follow up that's required after those premise inspections that you may have in other areas. You don't have the ongoing problems of a particular license premise where Police, Health and the local territorial authority are camped in those premises day after day dealing with problems, dealing with major alcohol related licensed premises.
- I would imagine that contacting some licensees in some areas could be quite difficult when issues arise, whereas an email or a phone call comes to me on a Monday morning and instant action is applied.
- The Sale and Supply of Alcohol Act sets the maximum hours and then along came the Local Alcohol Plan and it overlaid it on top of that so there the three councils have determined what is reasonable for our area. That's fine, they are the hours that we operate to and for us, the impact to reduce those even further, that's further than the Local Alcohol Plan provided for in order to try and recover some of this grossly excessive increase, we think it would be an unreasonable solution from your point of view. We have that option available to us at all times but we don't think that's a solution from your point of view.

That would be an easy solution for you to suggest, to cut back the closure of taverns to around 10.00 pm in the inner city but that's not what the Local Alcohol Plan provided. It's not what the maximum hours of the Sale and Supply of Alcohol Act provides, so why should we look to that means in order to reduce the significance of this price increase. We may look to see if we can trim some establishments trading hours but that's not a solution.

- If you decide it's raining, you're going to drive at 90 kms but are going to drive 90 kms for the next three years? Some days like today it 24 degrees outside on an open straight road with nothing coming the other way.
- Controlled purchased operations CPOs is where Police arrange for an underage person, usually someone who looks older than 18 years. They will be set up to visit our establishments, attempt to make a purchase with the Police outside. If they come in and they are served alcohol, we are caught so we then face an almost automatic suspension of the liquor license, a severe penalty for both the licensee and the server. We've taken that extremely seriously such that we conduct our own internal CPOs. We employ human beings who occasionally make mistakes and we've occasionally being caught. Managers can get a final written warning and people can lose their jobs or have lost their jobs. Because of that, if someone comes in with a false ID or ID enabling them to be served, they are asked for that ID and if it proves that they are under 18 years of age, just recently we've started to hold their IDs. We hand it over to the Police on Monday morning like we do with all the other forged IDs that we receive or catch people out on during the weekend. We intend to continue to do that because they are putting people's job at risk and we make no apologies for saying that.
- I don't know if we are legally allowed to hold on to people's IDs but we are doing it.
- All forms of regulatory control must have a user and a cost associated with it. I don't know if the Council can put hand on heart and say you recover to 100% on all those regulatory roles that you play. My suspicion is you've been under-recovering. That is why we propose what we think is the most moderate reduction that we can think of and the easiest to pay. I hope that in some way it might give you a lead of where we're coming from. I can't tell you whether or not you are recovering, if you ask for a report it will show that 100% of the new fee regime is required to just cover the administration of this regulatory role you play with liquor licensing. If the maximum fees are designed to cover the problem child, then you need something less for an area you shouldn't have near as many problems. At the risk of extending this we have been caught out one or two CPOs. We have had one or two problems with late night bars, but when we do, we deal with it and I have in writing an email from the then Superintendent congratulating us on the solution we've found to fixing problems outside one of our licensed premises. The email to me is powerful evidence of the way we operate. We get notified if there's a problem and Greg Mackinnon and his team act on it.

**Note:** Cr Dennis declared a conflict of interest and refrained from commenting.

His Worship the Mayor thanked the submitters for taking the time to present to Council and said that Council would be discussing this matter later on in the meeting.

### 3.4 **Submissions to the Kennington Road Stopping**

#### 3.4.1 ***Tim Holland***

Mr Holland opposed the closing of Kennington Road. He said Niagara Sawmill was asking to delay the matter but the proposal was not withdrawn. By closing the road it would split the community in half and cut the residents of Kennington Road off. He was most concerned about the fact that the children of Kennington Road would have to walk down State Highway 1 to catch the school bus which was not a sensible idea. The delay had been asked for to explore other options. This was all for an estimate noise reduction of may be 3 decibels to 5 decibels which was not particular clever or sensible. Niagara Sawmill was around 20 decibels over and 3 decibels was not enough to put children at serious risk and he asked Council to consider it next time this issue came up.

In response to questions, the following answers were given:

- The noise from Niagara Sawmill depends on what day it is. Several times during last Friday night we were disturbed fairly loudly with the noise. A local driver told me there was a burner going at the mill so it does depend on what day it is, but it's certainly noisy.
- I don't think that 3 decibels is enough of a reduction to put the residents of Kennington Road at risk especially the children.
- I can't speak for everyone else but I know that everyone gets affected by the noise at one level or another.
- At the last meeting the lawyer for Niagara Sawmill told us they have almost completed all the minor work that can be done and the bund is the next large step that they have to complete to try and reduce the noise. I'm not convinced that the 3 decibels out of the 20 decibels that they are in breach of will be enough to put those children at risk.
- I don't see the road closure and that particular design of necessitating the closure of the road. If they want to look at other options that doesn't include closure of Kennington Road then I fully support that.

His Worship the Mayor thanked the submitters for taking the time to present to Council.

#### 3.4.2 ***Lorraine Priest***

Ms Priest said she was aware that Niagara Sawmill representatives had met with the Council and the proposal was now on hold but she was also aware that they could reactivate that at any time. She said she and Sarah Dermody had organised a petition and out of the 50, only three chose not to sign the petition against the road closure. That sent a clear message to the Council on how the community felt on this matter. The reasons she outlined were the same as Mr Holland's concerns including the fact that the Council should reinforce the District Plan and make Niagara Sawmill comply. She asked if this proposal would be solving an issue or creating it. She said Niagara Sawmill should use its own land and consider the layout of the site and the placement of its machinery. She had lived in Kennington for 18 years and had been involved with community activities which brought the community together regularly. She worked in the Accident and Emergency Department at the hospitable and she had seen the devastation from road accidents and did not want to see this happening. She and the Kennington community were putting their trust in the Council to look after our community and asked the Council to listen to the community. Ms Priest presented the petition to Council on this matter.

In response to questions, the following answers were given:

- There are safety issues all around Kennington because across the road from where I live, all the trucks go into it. It's probably going to make it worse having a heavy vehicle bypass in that area because there will still be trucks going into the Moss burn Enterprise Building.
- The sawmill has had many years that they were supposedly addressing these issues and at some stage it needs to be addressed.

His Worship the Mayor thanked the submitters for taking the time to present to Council.

### 3.4.3 ***Sarah Dermody***

Ms Dermody said her and her family had lived in Kennington since 2012. During that time that time they had endured the noise coming from Niagara Sawmill. Although at times it can be quiet but the majority of the time it had caused her family to raise their voices whilst outside. With the noise being quite intrusive the noise issues seemed to be on a, "we'll try to fix it", basis. A bit of, "he said, she said", as to who had initially proposed stopping the road, but it was clear that the overwhelming majority of Kennington residents did not want the road stopped. They opposed the stopping of the road because they used the road, not just for walking but also for driving. There were options around Niagara Sawmill stopping the road but having an accessible walkway but the road was being used. This would divide a community that displayed a strong sense of togetherness. Stopping the road would mean that it would be unsafe to turn into Kennington Road from Invercargill. The bund would not be worthwhile and the 3 decibels that it would supposedly drop was not enough to warrant it. She said they had spoken to people who were in the Del Glenn property which was on the corner of Rimu Road and they said that the noise sucked up through the trees and got pushed out on the gullies and into their house. Niagara Sawmill needed to sort their own illegal issues within their own boundaries. There were plenty of other sawmills that had issues with noise and they had sorted their issues within their property.

His Worship the Mayor thanked the submitters for taking the time to present to Council.

### 3.4.5 ***R Stephenson – Written Submission***

Moved Cr Ludlow, seconded Cr Boniface and **RESOLVED** that R Stephenson's written submission be received.

### 3.4.6 ***Heather Goble – Written Submission***

Moved Cr Ludlow, seconded Cr Boniface and **RESOLVED** that H Goble's written submission be received.

## 4. **MINUTES OF THE MEETING OF COUNCIL HELD ON 27 JANUARY 2015**

Moved Cr Boniface, seconded Cr Ludlow and **RESOLVED** that the minutes be adopted.

5. **MINUTES OF THE MEETING OF THE BLUFF COMMUNITY BOARD HELD ON 2 FEBRUARY 2015**

**Moved** Cr Esler, seconded Cr Boniface that the minutes be received.

Cr Ludlow said with regard to Item 7.6, he was aware that the Bluff Community Board had not had the chance to discuss the outcome of the public meeting in relation to the reducing of three community constables to one. He noted that after the public meeting there was now an alternative proposal to reduce it down to two community constables.

The motion, now being put, was **RESOLVED** in the **affirmative**.

6. **MINUTES OF COMMITTEES**

6.1 **Community Services Committee 9 February 2015**

Moved Cr Kett, seconded Cr Lewis and **RESOLVED** that the minutes be approved.

6.2 **Regulatory Services Committee 10 February 2015**

Moved Cr Ludlow, seconded Cr Arnold and **RESOLVED** that the minutes be approved.

6.3 **Infrastructure and Services 16 February 2015**

Moved Cr Thomas, seconded Cr Dennis and **RESOLVED** that the minutes be approved.

8.4 **Finance and Policy Committee 17 February 2014**

Moved Cr Boniface, seconded Cr Lewis and **RESOLVED** that the minutes be approved.

7. **MINUTES OF THE EXTRAORDINARY MEETING OF THE LOCAL ALCOHOL POLICY HEARING HELD ON 18 AND 19 JUNE 2014**

Moved Cr Ludlow, seconded Cr Amundsen and **RESOLVED** that the minutes be received.

8. **MINUTES OF THE RECONVENED EXTRAORDINARY MEETING OF THE LOCAL ALCOHOL POLICY HEARING HELD ON 8 SEPTEMBER 2014**

Moved Cr Ludlow, seconded Cr Thomas and **RESOLVED** that the minutes be received.

9. **MINUTES OF THE MEETING OF THE COMBINED LOCAL ALCOHOL POLICY COMMITTEE HELD ON 28 OCTOBER 2014**

Moved Cr Ludlow, seconded Cr Amundsen and **RESOLVED** that the minutes be received.

10. **MINUTES OF THE MEETING OF THE LOCAL APPROVED PRODUCTS POLICY HEARING HELD ON 10 SEPTEMBER 2014**

Moved Cr Arnold, seconded Cr Thomas and **RESOLVED** that the minutes be received.

11. **MINUTES OF THE LOCAL APPROVED PRODUCTS POLICY HELD ON 10 DECEMBER 2014**

Moved Cr Arnold, seconded Cr Thomas and **RESOLVED** that the minutes be received.

12. **REPORT OF THE DIRECTOR OF ENVIRONMENTAL AND PLANNING SERVICES**

The reports had been circulated.

12.1 **Sale and Supply of Alcohol Fees**

Cr Ludlow took the meeting through the report.

Cr Arnold said she enjoyed reading Mr Mulvey's submission and thought his reasoning's was concise as to why the Invercargill Licensing Trust wanted the reduction of fees by one level. She said it was a valid submission and she was happy seeing the fees being reduced by a level.

Cr Pottinger said if you had 32 establishments and there was one point of communication, then surely if you were trying to get out some memorandum regarding a law change and you had to send it to one person knowing that they had an internal distribution system that should make life easier for anybody doing their job. He said the Council was supposed to be promoting some sort of shared service Alcohol Policy and the Invercargill Licensing Trust had put its case forward and looked at the median levels, so he believed consistency was an important thing. The case was very strong and within the Invercargill City boundary it was not that far to travel from a central position. He did not know how the Southland District Council got on recovering its costs but he would go for the middle ground and if there was a sign of not towing the line then they would increase to the higher level.

Cr Kett said for too long the ratepayers had been paying towards managing liquor in the city. If the Council reduced the rates tonight, it would have to be across the board which would put an extra \$50,000 per year onto the ratepayers. He said he did not think that was fair. He was involved with two organisations that would be happy with a reduction but it would not be fair for the ratepayers to subsidise it.

Cr Esler said he was pro ratepayer and he agreed with Cr Ludlow that it was a hefty increase but it was boosting it up to a realistic level. He said maybe the fees could stay where they were for a year and at the end of that time it could be reduced down a level.

Cr Boniface said the ratepayers should not subsidise liquor licenses. The Council could allow the Invercargill Licensing Trust a reduction and nobody else because it would be a reduction of \$11,000. He said Council would be creating a good will to a funding partner and he was aware that it was not part of liquor licensing, but good will sometimes gave bigger rewards in other areas. He wondered if the fees could be reduced by \$11,000 and reviewed it in a year's time see how the costs were at that time but just for the Invercargill Licensing Trust.

Cr Amundsen said she agreed with Cr Kett and the principles around this matter. The ratepayers had paid for liquor licenses for long enough and this was an opportunity to put the costs where they lay. The Council did that with other industries in the regulatory department and she did not see any difference in this.

Moved Cr Ludlow, seconded Cr Amundsen and **RESOLVED** that the application be declined.

**Note:** Cr Dennis declared a conflict of interest and refrained from commenting and voting.

## 12.2 **Kennington Road Stopping**

Cr Ludlow took the meeting through the report.

**Moved** Cr Ludlow, seconded Cr Arnold that the application to close Kennington Road be placed on hold at the applicant's (Niagara Sawmilling Limited) request;

AND THAT

If the request is reactivated, Council will consult the community on the proposal and then make a decision on how the request will be processed.

Cr Thomas said this matter came up at the Infrastructure and Services Committee meeting last November with a recommendation from Council Officers that the road be stopped under the Local Government Act. The Committee had changed it to the Public Works Act which meant that there was no need to consult with the community. He wanted to know where Council stood on this matter because he believed that the motion to have it under the Public Works Act was still valid and it was ratified at full Council.

Cr Arnold said what Cr Thomas had said did not make sense because Council had listened to submissions from people on this matter earlier in the meeting which was a result of consultation at a meeting held with the Kennington residence. Her understanding of the resolution that was passed by the Infrastructure and Services Committee was that it would use the Public Works Act to stop the road and request consultation with the Kennington community.

In response to questions, the following answers were given:

- There are two options to stop the road. The Local Government Act requires consultation with the community and then Council makes a decision at the end of the consultation process to stop the road or not based on the submissions from the community. The Public Works Act is different. All that is required is for the Council to decide that it wants to stop the road and then it goes to the Minister.



Under that Act there is no consultation but the Council decided to take a third way which was to talk to the Kennington community, but their views have no legal effect. That is the point of clarification that Cr Thomas wanted to make.

- If the request to stop the road is reactivated, Council will consult the community on the proposal and then make a decision on how the request will be processed because it may well be that they may have the total backing of the community. If that's the case it could come under the Public Works Act but if it's not the case it could be processed under the Local Government Act.
- The application is on hold. If you pass the resolution you have a discretion when the application is reactivated to go on one of two options.

The motion, now being put, was **RESOLVED** in the **affirmative**.

### 12.3 **Water and Sanitary Services Assessment (WASSA)**

Moved Cr Ludlow, seconded Cr Amundsen and **RESOLVED** that the Water and Sanitary Services Assessment (WASSA) be adopted.

## 13. **REPORT OF THE DIRECTOR OF WORKS AND SERVICES**

The report had been circulated.

### 13.1 **Regional Public Transport Plan**

**Moved** Cr Thomas, seconded Cr Pottinger that the report be received;

AND THAT

The Regional Public Transport Plan 2015-2018 be approved.

In response to questions, the following answers were given:

- A number of submitters wrote about provision of a wheelchair, hoist or ramp and that's included in the amended Plan. It can be removed but its saying that in three years-time, any provider will need to be able to provide it. One of the submitters was a new provider and have indicated that was something that they have done elsewhere in their business. It's a point for the Council to decide whether that is appropriate on the new provider to be required to provide wheelchair provisions .
- The discussion around the hours is in fact the minimum hours the users have to provide so new providers coming in will only have to provide those hours which as per plan are from 7.00 am to 7.00 pm. It has the potential that you could have some providers only offering the prime hours to clients. Some of the submitters did indicate that they felt that a wider range of hours were appropriate. What we also have is a new provider coming in and it was also suggested that they will operate a pre-paid, pre-booked service 24/7. At the moment it is not seen as a problem but perhaps those hours being wider will make ensure any new provider gives a fuller service to clients .

Cr Boniface moved an amendment that the hours be extended from 7.00 am to 11.00 pm.

The motion, now being put was **RESOLVED** in the **affirmative** with the amendment that the hours be extended to 11.00 pm.

14. **REPORT OF THE DIRECTOR OF FINANCE AND CORPORATE SERVICES**

14.1 **Development Contributions Policy**

Moved Cr Boniface, seconded His Worship the Mayor and **RESOLVED** that the Development Contributions Policy is adopted for inclusion in the Long Term Plan.

15. **REPORT OF THE CHIEF EXECUTIVE**

15.1 **Community Development Programmes**

Moved Cr Ludlow, seconded Cr Thomas and **RESOLVED** that the report be received.

15.2 **Decision on the Future of Southland Outdoor Stadium Trust**

**Note:** Councillors Thomas and Kett declared a conflict of interest and left the table to sit in the public gallery.

The report was tabled and Mr King took the meeting through it.

In response to questions, the following answers were given:

- The Southland Amateur Sports loan is \$19,000 but we could keep it there. Currently it's registered as a second mortgage over the stadium and it can be kept there, it's live but why would you bother having it because you can pay that off in the first year from the rent from Rugby Union.
- The licenses to the corporate boxes will be placed in Rugby Southland's books to replace the ? The advice came from the City Solicitor today.
- We initially asked the Community Trust of Southland if they would guarantee an extra 10 to 15 year period of the current level of funding which is \$160,000. They said they cannot commit future trustees to that, but they have no plans to reduce it.
- The lease agreement that I'm referring to relates to the use of office space only.
- The plan will be that Rugby Southland will have to hire the grounds and changing rooms including other facilities they need. They may get priority for ITM Cup games over other events.
- There will be certain things that take priority at certain times of the year. We have assessed what other grounds in New Zealand charge and the intention will be based on a comparison to other grounds and they will be expected to pay.
- The funding agreement with the Museum as a Southland facility and that was entered into after we were funding the Museum so it's not prejudicial. We received a contribution from Southland District Council towards the running of the Indoor Stadium even though it's not on our ownership. It's on our land and they are currently paying around \$50,000 towards that ? Those existing cost sharing agreements were entered into after the facility was in operation.

**Moved** His Worship the Mayor, seconded Cr Esler that the Council donate to the Southland Outdoor Stadium Trust (SOST) the sum of \$400,000 condition upon:

- SOST using the donation to repay the Community Trust of Southland loan in full and final settlement;
- The Invercargill Licensing Trust making a donation to repay the Pacific Dawn Limited loan in full;
- SOST transferring the Stadium ownership to the Invercargill City Council or its nominee;
- The Council selling by licence the rights to half of the corporate boxes to Rugby Southland for a term sufficient to extinguish the current debt owed by Southland Outdoor Stadium Trust to Rugby Southland;
- Rugby Southland entering into a lease arrangement with the Council for use of the Administration offices at the Stadium at a yearly rental of \$35,000 per annum;
- The existing management agreement involving Rugby Southland and the Stadium be extinguished.

Comments against the recommendation included:

Cr Pottinger said he had done a lot of research into this and the history of it had been interesting. The aspect that he struggled with in Option 2 was the debt owing to Southland Rugby from the Outdoor Stadium Trust. It was made up of two components despite the management fee claim. One part of it was that the \$420,000 was the remnants of a dispensary loan made in 2001. That amount had been sitting on the books as an asset. The rest of the money had come from a management fee set up that was constructed by the Community Trust of Southland in 2008. The previous management fee came about on what was left over from the running costs of the stadium and whatever that was, it went to the Rugby Union. In 2008 the loan document showed that the previous fee was quashed and the new fee starting at \$90,000 per annum was introduced with CPI adjustments. That was put onto the Outdoor Stadium Trust and it had no choice in that. That management fee was now \$120,000. The make-up of that \$700,000 debt could be legally right but it was not morally wrong. He said he was not in favour of Option 1 because it would end in tears and liquidation being the only choice there. Option 2 was a capitulation and an easy way out where other options could be looked at and one option was to avoid the insolvency of both entities was for Council to take care of the Pacific Dawn debt. The Outdoor Stadium Trust was paying 16% on that debt and that was the biggest aspect hanging over everybody. He said to satisfy the ongoing viability of Rugby Southland to people looking in from the outside, a revenue agreement from the corporate boxes could be put on an asset book. When he asked that question, the answer was that it could not be used as an asset. A value could not be put on the corporate boxes. He said the way to fund the stadium for a year was for the Council to look at a robust option and that would be for the facilities fund that Council had to sustain the Outdoor Stadium Trust. Looking at the Trust's annual accounts, it's business as usual costs ranged from \$100,000 to \$150,000 depending on what year you were looking at and that was without major maintenance. He said he looked at things from a business point of view and that was with regard to the Pacific Dawn debt, and you did not rush in to something that you had no way out of. He could not support Option 2 and he would support another saving option that gave time to look at the running costs of the stadium and look at communicating with the other councils and get them on board. There was also a need to look at naming rights and putting something to the public that was more tangible than the actual ongoing costs.

Cr Amundsen said when she looked at the future of Invercargill she could see that there were a lot of challenges coming up in the future with the Workforce Strategy in relation to a Workshop with Venture Southland, the declining or stagnating and ageing population and infrastructure that was required. All of these issues required innovative solutions and out of the box thinking to solve problems and that was what was needed here. She believed that the solutions offered so far had done well to meet the needs of the Outdoor Stadium Trust, Community Trust of Southland and Rugby Southland but they did not meet the needs of the ratepayers. She was here to represent the ratepayers and to act in their best interest. The solutions at hand had been developed without prioritising the ratepayer needs. She said listening to the submissions, the blame had been put on the Council but part of the reason that had happened was because Council had let those parties figure out solutions and Council had taken those solutions and made it Council's options. She said the Council needed to go back to the Southland Outdoor Stadium Trust and ask them to look at solutions that included not paying off debt with ratepayer money. There was a need for solutions that included contribution from other councils as well as insuring the sustainability of Rugby Stadium. She said if Council could come up with those types of solutions then it would be in a much better place for the ratepayers. She said she would be voting against the recommendation.

Cr Lewis said he had concerns about the Council taking ownership of Rugby Southland. Two or three years ago this same issue was raised and the Council decided to go with Option 1 and did not do anything about it. It was put on hold then and it should have been a warning to Council and all interested parties to take serious action at that time. The same situation was before the Council again except it was worse. Council did not have security, it had hearsay on whether the other councils will come on board and hopefully the Community Trust of Southland would carry on giving funding towards maintenance as it had done so in the past. He said at this stage he was wavering but he was not happy with Option 1 or 2.

Cr Arnold congratulated Mr Tribe and Cr Pottinger because without their hard work, research and input this Council would not be where it was at this moment. She had always believed that the consultation document was a bit wishy washy and it lacked robustness. That had been proven to be the case because this new recommendation and some of the conditions in it was a direct result of the questions asked by Mr Tribe and Cr Pottinger. In the governance role, Councillors relied on information presented by Council staff to make informed and robust decisions. Councillors should not have to rely on people who were not charged to source the information so that they could have an understanding of what was going on. She said it was clear with the submissions they were in support of either Option 1 or 2. Those submissions that supported Option 2 was on the proviso that it was a regional facility and that other TAs were involved. The other submissions that were against Council's involvement softened their stance on the idea if the debt was removed and Council should only take over the operation of the park. She said the key to this matter was the fact that the Community Trust of Southland was a funder and held funds on behalf of Southland for all of Southland people to tap into and that was its core business. She said here was the Council being charged with paying back a community funder and she disagreed with that. She could not understand (knowing what a lot of parties know), how the Community Trust of Southland was able to advance a loan for the Outdoor Stadium Trust and expected it to be repaid. It was always doomed to fail and they made that decision and she could not understand how it came back on the ratepayers to pick up the tab. The Community Trust of Southland could write that debt off its book tomorrow and they lose nothing and they had lost nothing.

The Community Trust of Southland gave away money all the time and that that was their core purpose was. Council's core purpose was not to fund other entities. She was appreciative that the Council had new information on the table but that came from hard work of Mr Tribe and Cr Pottinger.

Comments in support of the recommendation included:

Cr Esler said he wanted to thank Southland Outdoor Stadium Trust for copping the flack and looking after the facility. He was sure they would be relieved that the burden had been lifted off their shoulders. He said reading through the submissions some the comments were that it would be a cost to the ratepayers and the ratepayers were already paying for a lot already. Some people said it was not a core issue of Council and it should be run by a Trust although it had been demonstrated that it did not work. The idea that rugby should self-fund and he appreciated the losses that would be as far as national competitions unless every Rugby Union in New Zealand agreed to go amateur which would be an interesting conversation. The point for the Council taking over Rugby Stadium was that it would be getting a multi-million dollar asset compared to the cost of building a new one, it was a cheap asset for the Council. He said almost all other cities had a stadium and it was a potential money maker so it could possibly breakeven. It fits in with Council's Family Friendly status for the City. It was one more city asset that families could go and attend events at. He did not believe that it should go into receivership and it should be avoided because if it was sold off for housing, the cost of demolition was a major loss to the community. The Invercargill City Council was largely the beneficiary from any events held at Rugby Stadium and therefore he supported the motion.

Cr Ludlow said the Council had taken the time and read the submissions and there had been some interesting feedback. What he looked at in submissions was that the points made were "on point". Alison Taylor in her submission did not support the proposal but was vocal in ensuring that if Council took over the stadium it needed to be genuine multi use. That was a criticism that was levelled at Rugby Southland a few years ago but he felt it had changed. He went on to list some events he had attended at the stadium last year and said there was a need for an outdoor stadium facility to cater for those events. He said Mr Hay had said that this meeting was the catalyst for change, a new direction and the parties involved all recognised that. Regardless of the rumoured rights or wrongs of the previous administrations, under the way Rugby Southland was running now, he firmly believed that it understood the level of scrutiny that the community was putting on it. He said it not just a rugby venue, it was an outdoor stadium for many events for the city. There was an obligation on Council to action the development of regional facilities strategy as mentioned and a collaborative funding model for it. The Council was going through the Long Term Plan process now, there was a need to signal that and he would like to think that perhaps all of Southland could assist in facilitating it. He said there were mixed emotional feelings over this issue on both sides, which was reflected around the table, which was fair. He wanted to remind Councillors that there was a democratic process that everybody took part in so when making a decision on this issue, collectively whether everybody agreed with it or not, Council needed to own that decision. He supported the motion.

Cr Boniface said Council needed to make a decision one way or another on this issue. He said the timing on this issue was not great because public consultation would be going out for a rate increase of around 3.6% and the next ten years was looking at an average of around 3%. That was because there was significant infrastructure that Council needed to spend money on which to him, it was a priority.

The outdoor stadium was a valuable asset to the community and it had been funded by the Community Trust of Southland and Invercargill Licensing Trust and the Council put money into it also. As a number of people had said in their submissions, most other venues were already owned by councils around the country so it was not uncommon throughout the country to have a venue that was owned by a council. The consultation process was robust and he felt reflective of the community. In his discussions with people, some were in favour of Council owning Rugby Stadium and some were against, so it was around 50% supported Option 2 and another 50% supported Option 1. There was some confusion by some people because of Rugby Southland's past and people should not hide behind that. They made some errors in judgement and a lot of people had their views clouded about Council owning the asset. He said Rugby Southland had got its act together and for the Council to take over the stadium there was a need for a viable tenant. Rugby Southland was a tenant that would use the building and they are housed in that building so they needed to be viable and sustainable going forward. Why would Council want to own an asset without a major tenant? He said there needed to be an understanding that the reason why Council was doing this was to own that community asset, widen its use and ensure that it was as sustainable as possible. He was concerned that there were operating costs from \$150,000 to \$290,000 and a lot of that figure related to the ongoing maintenance of the capital improvements to the buildings. In the past, the community funders had assisted and they should not be taken for granted but he had an expectation as a Councillor, a community member and a ratepayer that those community funders were not going to abandon the Council if there was a major upgrade required in the future, otherwise they would be taking ratepayers for granted. There were a couple of submitters who said Council should go back to the drawing board and look at other options but if Council went back to the public to explore other options, would we be any better off? It was time to make the decision now and because it was valuable community asset that had the potential to get a good use but not just for rugby. He supported the recommendation.

Cr Dennis said after hearing all the submitters for and against, there was no right or wrong. What they say in the main was true and some people were saying that they did not want to be involved in this and did not want to pick up something that would never make money which was true. The situation at hand was not of this Council's making and he believed it started some years ago under the leadership of Roger Clark. He led the Southland Rugby Union into huge debt and now everybody was suffering the consequences for that. The matter was raised some years ago and the Invercargill Licensing Trust and the Community Trust of Southland had put in about \$1 million and the situation did improve but from memory the salary for the Stags was around \$2 million and now it was being brought back. He said as an observer on the Rugby Union he was impressed with what they were doing. Rugby Southland was living within its means. It had cut back player payments to about \$800,000 and if Council paid this loan retrospectively from on the books, it did not mean that the Council was funding the Stags or that the Council owned the Stags. He said as a Councillor that when things like the Museum and the Airport was raised it was unfair that the Invercargill ratepayer should be paying for it. There were 100,000 people in Southland and the Invercargill ratepayers picked up around \$14 million for the Airport upgrade. There was a potential to upgrade the Museum coming up and he knew where most of that money would be coming from. Here the Council was faced with the matter at hand and poor Invercargill ratepayers could be paying for it. There was a lot of talk about turning into a profit making venture but there was no indoor or outdoor stadiums that he was aware of in the world that made any money and there was no chance that this stadium could be made to make any money.

It was a cost that Council would incur for a long time. He said the Council has had a good run up to now and even though it had put money into the stadium, the bulk of the money had come from community funders. He said this was multi-million dollar asset that the Council could own for a reasonable amount but he did not want anyone believing that it would return any amount of money of significance in return. The regional facility plan was another issue and Mayor Tim was aware of how difficult it was in many cases and Council found that out in trying to raise money for the indoor stadium. There was a huge reluctance when it came to helping this Council out as a Southland wide venture. The Invercargill Licensing Trust had not decided on what it would be doing with regard to the Pacific Dawn loan but it would be supporting the Council's initiative if it believed that the solution was sustainable long term. He said every option had been tried and discussed for over a year and he believed that there were only so many solutions you could up with. He said he was in favour of this option to get it settled.

His Worship the Mayor said he had mentioned it in his Mayor's report that he was sickened by this situation that Council was in. It was completely unfair and unjust for all the reasons that Councillors and submitters had raised during this debate, but at the end of the day it was crisis management whether Council liked it or not. The Labour Government came in and said all councils would have the power of general competence and councils could do whatever they liked so long as the environment was looked after, culture and other big causes. Then along came the National Government and said that councils wanted to focus on its core infrastructure and that was councils' priority. He said Council sat around the table and talked about noise control, dogs, cats and now rabbits at the cemetery, stadiums and events and that seemed to be the hurdles that were put before Council. One of the submitters asked, how did you let this happen? How did we come to this? He said it went back 100 years where New Zealand was a fantastic rugby nation and it was one area where we could stamp, one million people could go over to any country in Europe or Ireland and won against them. New Zealand was a top international team with a small population base and people looked after each other and when the All Blacks went on a tour overseas, they were away for two months and they were paid with a blazer. How could you sustain that? He said New Zealand could only sustain that state of play because we had strong communities. The blame may not be on the individual and Rugby Southland. The blame might be SKY Television. They entered that arena when we had this purified philosophy of playing for your country was worth any amount of dollars and suddenly these young men in their 20s went from \$20,000 to \$200,000 a year. They have so much money thrown at them from such a different situation and were dealing with the outcome of that. He said perhaps some of our rugby administrators got carried away with the Rugby World Cup and winning the Ranfurly Shield and then along came SKY Television with a bucket full of money and you could not help getting excited. There were 30,000 people cheering them in the streets holding up the Ranfurly Shield, no one then was muttering that rugby was not an old sport and it was relevant anymore. It was the basis of our pride and how do you value pride in a community or a region or a city? It was not just an issue of money. Council was faced with having to make a decision which it had blame and the only other comparison he could make was the leaky home syndrome. That was initiated by the Government and when it did not work out, who had to pay for it? The Council did and even though councils fought against it and made submissions against it and said this law was wrong councils could not stop it. Everybody was in that unfair and unjust situation but at the end of day, who else had the economic strength and a mandate from the community that voted us to Council to make a decision to save something that was part of our culture.

It was only Council and again, it was left holding the can. It was against everything he believed but he had to support the motion because there was no other way going forward.

The motion, now being put, was **RESOLVED** in the **affirmative**.

**Note:** Councillors who voted against the motion were:

Councillors Amundsen, Lewis, Pottinger and Arnold.

Councillors who voted for the motion were:

Councillors Esler, Boniface, Ludlow, Dennis and His Worship the Mayor.

16. **MAYOR'S REPORT**

The report was tabled and His Worship the Mayor took the meeting through it.

Moved His Worship the Mayor, seconded Cr Esler and **RESOLVED** that the report be received.

17. **URGENT BUSINESS**

Nil.

18. **COUNCIL IN PUBLIC EXCLUDED SESSION**

Moved His Worship the Mayor, seconded Cr Ludlow and **RESOLVED** that the public be excluded from the following parts of the proceedings of this meeting, namely:

- (a) *Confirming of Minutes of the Public Excluded Session of Council 27 January 2015*
- (b) *Receiving of Minutes of the Public Excluded Session of the Finance and Policy Committee Meeting 17 February 2015*
- (c) *Receiving of Minutes of the Public Excluded Session Reconvened Extraordinary Meeting of the Local Alcohol Policy Hearing 8 September 2014*
- (d) *Confirming of Minutes of the Public Excluded Session of Extraordinary Meeting of the Local Approved Products Policy 10 September 2014*

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under Section 48(1)(d) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:



General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under Section 48(1) for the passing of this resolution
(a) Confirming of Minutes – Council 27 January 2015	Enable any local authority holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial)	<b>Section 7(2)(i)</b>
(b) Confirming of Minutes – Finance and Policy Committee 17 February 2015	Enable any local authority holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial)	<b>Section 7(2)(i)</b>
(c) Receiving of Minutes of Extraordinary Meeting of the Local Alcohol Policy Hearing 8 September 2014	Enable any local authority holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial)	<b>Section 7(2)(i)</b>
(d) Receiving of Minutes of Extraordinary Meeting of the Local Approved Products Policy 10 September 2014	Enable any local authority holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial)	<b>Section 7(2)(i)</b>

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**MINUTES OF THE EXTRAORDINARY MEETING OF THE INVERCARGILL CITY  
COUNCIL HELD IN THE COUNCIL CHAMBER, FIRST FLOOR, CIVIC ADMINISTRATION  
BUILDING, 101 ESK STREET, INVERCARGILL ON 19 MARCH 2015 AT 1.00 PM**

**PRESENT:** His Worship the Mayor Mr T R Shadbolt  
Cr D J Ludlow (Deputy Mayor)  
Cr R L Abbott  
Cr R R Amundsen  
Cr K F Arnold  
Cr N D Boniface  
Cr A G Dennis  
Cr P W Kett  
Cr G D Lewis  
Cr I R Pottinger

**IN ATTENDANCE:** Mr R W King – Chief Executive  
Mr D J Johnston – Director of Finance and Corporate Services  
Mr W Cambridge – City Solicitor  
Ms S Brown – Director Electricity Invercargill Limited  
Mr C A McCulloch – Chairman Invercargill City Holdings Limited  
Mrs A Wilson – Accountant Financial Services  
Ms L Kuresa – Committee Secretary

1. **APOLOGIES**

Cr G J Sycamore, Cr I L Esler and Cr L S Thomas for lateness.

Moved His Worship the Mayor, seconded Cr Dennis and **RESOLVED** that the apologies be accepted.

2. **PUBLIC EXCLUDED SESSION**

Moved Cr Ludlow, seconded Cr Lewis and **RESOLVED** that the public be excluded from the following parts of the proceedings of this meeting, with the exception of Mr McCulloch and Ms Brown, namely:

*Report of the Director of Finance and Corporate Services*

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under Section 48 (1)(d) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

**General subject matter of each matter to be considered**

**Reason for passing this resolution in relation to each matter**

**Ground(s) under Section 48(1) for the passing of this resolution**

Request from ICHL for Approval of Major Transaction

To enable any local authority holding the information to carry on, without prejudice or disadvantage, commercial activities

**Section 7(2)(h)**

To enable any local authority holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations

**Section 7(2)(i)**

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**MINUTES OF THE EXTRAORDINARY MEETING OF THE INVERCARGILL CITY  
COUNCIL HELD IN THE COUNCIL CHAMBER, FIRST FLOOR, CIVIC ADMINISTRATION  
BUILDING, 101 ESK STREET, INVERCARGILL ON MONDAY 23 MARCH 2015  
AT 3.30 PM**

**PRESENT:** His Worship the Mayor Mr T R Shadbolt  
Cr D J Ludlow (Deputy Mayor)  
Cr R L Abbott  
Cr R R Amundsen  
Cr K F Arnold  
Cr N D Boniface  
Cr A G Dennis  
Cr I L Esler  
Cr P W Kett  
Cr G D Lewis  
Cr I R Pottinger  
Cr L S Thomas

**IN ATTENDANCE:** Mr R W King – Chief Executive  
Mr C A McIntosh – Director of Works and Services  
Mr D J Johnston – Director of Finance and Corporate Services  
Mr R Pearson – Roading Manager  
Mr D Booth – Manager Financial Services  
Mrs M Short – Manager Strategy and Policy  
Miss K Graber – Policy and Planning Analyst  
Ms L Kuresa – Committee Secretary

**1. APOLOGIES**

Cr G J Sycamore.

Moved Cr Ludlow, seconded Cr Thomas and **RESOLVED** that the apology be accepted.

**2. REPORT OF THE DIRECTOR OF FINANCE AND CORPORATE SERVICES**

The report had been circulated and a revised copy of Page 24 was tabled.

**2.1 Infrastructure Strategy, Financial Strategy and Revenue and Financing Policy**

Mrs Short took the meeting through the report.

In response to questions, the following answers were given:

*Infrastructure Strategy and Financial Strategy*

- At this point we believe that the two strategies do match. Mrs Short said they are going through audit review at the moment. We have to ensure that they have similar themes going through the whole lot. Affordability is a difficult one to identify but we're doing everything that needs to be done without going over the top.

Affordability has been at the forefront through the whole process but at the same time we have to retain assets and ensure that they are there for future generations.

*Infrastructure*

- The timing of the process is the best thing we can do to manage the affordability issue and as Cr Ludlow pointed out, much of the infrastructure we have, we didn't actually pay for it. There's an argument that infrastructure has never been affordable because it came by way of the Central Government, but it has to be dealt with now. Those works that are nearing the end of their life has to be paid for by ratepayers. We have kept the costs as low as we can but we can't outrun it because it won't go away. The Act that's out now has been written in such a way that Council's have to look at a 30 year strategy and assess what it has. The 30 year strategy is based on the Asset Management Plans which have been in existence now for ten to fifteen years and while we've been refining those and learning more about the assets, the fact is we have to spend the money and we have to do everything we can to make it affordable.

*Finance*

- What we're proposing is a debenture trust deed and it only relates to Council and has nothing to do with Invercargill City Holdings Limited. At the moment Council can only borrow from the bank so what we're proposing is to allow us to issue bonds in the name of Invercargill City Council, which is a significant saving over what you would get through bank rates. At the moment, we don't any offer any security to the bank so we end up paying a slightly higher rate. We can issue bonds for 0.7% less than what we get through the bank and you can save 0.5% to 0.7% in ten year bonds as well so that could have annual saving to Council of \$200,000 to \$300,000 on interest.

Moved His Worship the Mayor, seconded Cr Ludlow and **RESOLVED** that the Infrastructure and Financial Strategies are adopted by Council;

AND THAT

The Revenue and Financing Policy is adopted by Council for public consultation to occur concurrently with consultation on the Long Term Plan.

There being no further business, the meeting finished at 3.50 pm.

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**MINUTES OF A MEETING OF THE BLUFF COMMUNITY BOARD HELD IN THE BLUFF  
MUNICIPAL CHAMBERS, GORE STREET, BLUFF ON MONDAY 9 MARCH 2015  
AT 7.00 PM**

**PRESENT:** Mr R Fife (Chair)  
Mrs W Glassey  
Mrs G Henderson  
Mr G A Laidlaw  
Mrs P Young  
Cr I L Esler

**IN ATTENDANCE:** Cr G D Lewis  
Mrs N Allan – Service Centre Manager  
Mr L Beer – Bluff Publicity/Promotions Officer  
Ms L Kuresa – Committee Secretary

1. **APOLOGY**

Nil.

2. **PUBLIC FORUM**

Nil.

3. **MINUTES OF THE MEETING HELD ON 2 FEBRUARY 2015**

Moved W Glassey, seconded G Henderson and **RESOLVED** that the minutes be accepted as a true and correct record with amendments that, “Shannon Jay would be studying a final year for a Batchelor of Commerce - Major Supply Chain Management at Lincoln University”, and the correct spelling of the Coote twins names was Makareta and Katarina Coote.

4. **MATTERS ARISING**

4.1 **Bluff Civil Defence**

The Chairperson said that with regard to the Bluff Civil Defence matter, Graham Laidlaw had volunteered to take up the role of Coordinator. He would contact Neil Cruickshank and advise him so that relevant training could be undertaken. He said that Patricia Young and Gloria Henderson had also put their hands up to become volunteers.

4.2 **Tour of Inspection**

The Chairperson said he would contact the relevant people tomorrow and a date for the Tour of Inspection would be decided on for later on this month. Board Members would be advised as soon as a date was confirmed.

5. **REPORT OF THE BLUFF PUBLICITY/PROMOTIONS OFFICER**

The report had been circulated and Mr Beer took the meeting through it.

5.1 **Bluff Heritage Day – Sunday 15 March 2015**

5.2 **Bluff Policing**

5.3 **Japanese TV Crew**

5.4 **Bluff Oyster and Food Festival Funding**

5.5 **Book Sale**

**Moved** P Young, seconded G Laidlaw that the report be received.

Mr Beer said the Invercargill City Council had set up an opportunity to have some funding for the 100<sup>th</sup> Centennial WWI. Bluff Promotions would be following that up with the RSA who had a project in mind and Bluff Promotions would be taking advantage of it and an application would be submitted to the RSA Funding. He said the train trips from Invercargill to Bluff would be held on 18 and 19 April and they had started working with the Foveaux Marchers to start promoting that event. It was quite successful two years ago and looked forward to it being a success this year.

In response to questions, the following answers were given:

- We are on board for the month so there's a lot of literature out there promoting the Heritage Month which we are one facet of. We have this week started doing our own heritage as well with photo opportunities and information out there.
- The Bluff Oyster and Food Festival is on track to hold the festival at their new venue this year.

The Board discussed the success of the Book Sale and said they were very happy with how many people went to the Book Sale.

The Chairperson thanked Mr Beer for his assistance with the Bluff Public Meeting with regard to it.

The motion, now being put was **RESOLVED** in the **affirmative**.

6. **REPORT OF THE DIRECTOR OF WORKS AND SERVICES**

The report had been circulated.

6.1 **Bluff Tour of Inspection**

The Chairperson took the meeting through the report and said that the Board would be looking at this in detail during the Bluff Tour of Inspection later on this month.

The Board discussed the flashing speed sign at the entrance into Bluff which was not in working order at present. The Chairperson said that Mr Pearson was aware of it and he had contacted the New Zealand Transport Agency to get it repaired.



Moved G Henderson, seconded Cr Lewis and **RESOLVED** that the report be received.

## 7. **CHAIRMAN'S REPORT**

The report was tabled and Mr Fife took the meeting through it, copies of which are available from Secretarial Services.

### 7.1 **Community Campaign – Bluff Police Station**

The Chairperson updated the Board on this matter and said the campaign was very successful with over 200 people attending the public meeting. He said Inspector Lane Todd had taken the community's concerns into account and the main people were lobbied on this matter. With the assistance of Mr Beer the matter was aired on a number of radio stations and it was televised on TV 1 News, CUE TV and there was a write up about it in The Southland Times, Southland Express and The EYE. The campaign revolved around getting the word out there and he thanked everybody involved and said it was not the outcome they wanted but with a two man station they could make it work. The Board had learned from this and it was good experience for everybody involved. It was a great outcome for the Board, with such short time to arrange it and to get everybody together.

W Glassey informed the meeting that there were 1304 signatures on the petition which was sent to the Southland Area Commander Lane Todd, Hon Michael Woodhouse, Andres Coster and the Human Resources Officer for the Police in Wellington. The Board agreed that it was impressive to have that many signatures supporting this important issue for Bluff.

### 7.2 **Historic Places Trust – Club Hotel**

The Chairperson tabled a letter from Heritage New Zealand with regard to the Board's submission in relation to the Club Hotel, copies of which are available from Secretarial Services.

The Chairperson said the Club Hotel had being added to the New Zealand Heritage List as an historic area and a public notice would be inserted in The Southland Times on Saturday 14 March.

The Board discussed this matter further and asked for clarification on why the Club Hotel would remain scheduled in the Invercargill City Council District Plan, as stated in the letter. The Chairperson said he would follow that up and advise the Board at the next meeting. He would also invite Evan Penniall to speak at the next Board meeting with regard to who would provide upkeep for this building.

### 7.3 **Bluff Water Upgrade**

The Chairperson said he had spoken to Alister Murray who had sent a report via email and the Chairperson took the meeting through, copies of which are available from Secretarial Services.

The Board was disappointed with the delay in getting this work started having been previously advised that the work would be commissioned for July/August 2014 and yet eight months on, nothing had happened. The Chairperson said he would ensure that Mr Murray attended the next Board meeting for an update on this matter.

#### 7.4 **2015 Bluff Community Board Scholarship**

The Chairperson tabled a letter from Makareta and Katarina Coote thanking the Board for awarding them the 2015 Tertiary Education Scholarship, copies of which are available from Secretarial Services.

The Board agreed it was a lovely letter and wished them well for their studies.

#### 7.5 **Local Government New Zealand – Bi-Annual Conference**

The Chairperson said the Board had received a letter from Local Government New Zealand on behalf of the Community Board's Executive Committee, with regard to the Bi-Annual Community Board Conference advising the Board that the 2015 Conference would be held in the Bay of Islands in May. It was customary to announce at the end of each Conference the venue for the next Conference which would be held in 2017. The letter stated that the Committee had received a proposal from the Methven Community Board with the support of the Ashburton District Council for the 2017 Conference. He said expressions of interest was being asked for from community boards and councils by 31 March 2015.

G Laidlaw asked if a Conference had been held in Invercargill and it was confirmed that the 2013 Conference was held in Wanaka but there had not being a Conference held in Invercargill. The Board discussed this further and agreed that maybe this Board could put in an expression of interest to have the 2021 Conference held in Invercargill.

#### 7.6 **Maritime Museum Open Day**

The Chairperson said the Maritime Museum was looking at holding an open day at the end of March with a BBQ for the re-launch of the oyster boat on display. There would also be an acknowledgement, with a plaque, the George and Noel Waddell Trust for their sizeable donation to the Maritime Museum.

Moved R Fife, seconded W Glassey and **RESOLVED** that the report be received.

### 8. **FINANCIAL STATEMENTS**

The report had been circulated.

Moved R Fife, seconded Cr Esler and **RESOLVED** that the report be received.

### 9. **URGENT BUSINESS**

Nil.

There being no further business, the meeting finished at 7.55 pm.

**MINUTES OF A MEETING OF THE COMMUNITY SERVICES COMMITTEE HELD IN THE COUNCIL CHAMBER, FIRST FLOOR, CIVIC ADMINISTRATION BUILDING, 101 ESK STREET, INVERCARGILL ON MONDAY 16 MARCH 2015 AT 4.00 PM**

**PRESENT:** His Worship the Mayor Mr T R Shadbolt (from 4.31 pm)  
Cr R L Abbott (Chair)  
Cr N P W Kett (Deputy Chair)  
Cr R R Amundsen  
Cr N D Boniface  
Cr G D Lewis  
Cr R Currie – Environment Southland

**IN ATTENDANCE:** Cr L S Thomas (from 4.02 pm)  
Mr C A McIntosh – Director of Works and Service  
Mr R Pearson – Manager Roading  
Mr P Thompson – Aquatic Services Manager  
Mr S Ridden – Manager Corporate Services  
Ms M Napper – Community Development Manager  
Mrs M Foster – Manager Library and Archives  
Mr E Cook – Senior Traffic Management Officer  
Miss K Graber – Policy and Planning Analyst  
Ms L Kuresa – Committee Secretary

**1. APOLOGIES**

Cr I L Esler and His Worship the Mayor Mr T R Shadbolt for lateness.

Moved Cr Amundsen, seconded Cr Kett and **RESOLVED** that the apologies be accepted.

**2. MONITORING OF SERVICE PERFORMANCE**

The report had been circulated.

**2.1 Levels of Service**

**2.1.1 *Community Development***

**2.1.2 *Passenger Transport***

**2.1.3 *Pools***

**2.1.4 *Libraries and Archives***

**2.1.5 *Housing Care Service***

Cr Abbott circulated the report from Ms Napper in relation to the Neighbourhood Support Programme numbers from last year compared to this year, as requested at the previous Committee meeting.

**Note:** Cr Thomas joined the meeting at 4.02 pm.

In response to questions, the following answers were given:

#### *Neighbourhood Support*

- Things have slowed down considerably with Neighbourhood Support since the staff member who carried out this role moved on. I'm doing it at the moment and we will be appointing someone to this role in the near future. At the moment we seem to get a new group on and then we lose a group so it's been static. We had a meeting with 50 of the contact people last week and it was interesting for me to meet the enthusiastic men and women who look after the Neighbourhood Support Groups. Since then there have been a rush of amendments to the list so the figures may look slightly different.

#### *Pools*

- The Safe Boating initiative will begin at the beginning of School Term 2 this year and it will be an initiative that is provided to all schools within the ILT zone boundary as part of our ILT Learn to Swim Programme. This is an initiative that's facilitated through Coast Guard and we are excited to offer this as part of our continued Learn to Swim Programme. We are focused on statistics from last year that showed a number of drownings in the Southland area as a result of boating incidents and accidents.
- We've had a recurring incident every Friday nights for the past five weeks that has forced us to close bodies of water after someone or people haven't made it to the toilet. We unfortunately had to close various pools at various times as part of our normal operating procedure. The filter time for those particular pools can be anywhere up to six hours. We are required to shut the pool for the rest of the day. At this stage we've been trying to identify which group it is because there are certain sports groups that use the facility at that particular time of day. We are narrowing down the persons we think might be responsible.
- We have put signage around the facility that if we do catch a person in the act, we will look to seek compensation but I'm not sure how we will do that yet. There has been discussion amongst the pool staff who collectively have decades of experience working in pool facilities and nobody has actually caught a person doing this.
- There's lost revenue for us not being able to provide swim space for swimmers, but also depending on the severity of the incident costs can escalate rapidly, not to mention staff enter the pool and we do spot dosing with chlorine. There is a significant cost associated to it.
- I imagine that it is a possibility pending the outcome of investigations on how it happened so we would have to prove whether it was deliberate or not. In the short term we would have to trespass the person if we felt it wasn't an accident and then seek legal advice as to where we go from there.

#### *Library and Archives*

- We had a meeting with New Zealand Post where we went over what the changes will be and they were extremely positive that we wouldn't notice any change in delivery time. We are encouraging people to provide email addresses so that we can provide notices before their items are due, as a pre-alert so that people can get things back on time. We do send a notice out one day after the item is overdue and it's either sent by email or regular post. We also allow a day's grace as well.

Cr Abbott said he had an informal meeting with Cr Kett and Cr Boniface and the heads of departments with regard to Housing Care. They discussed the matter and there were no decisions made. He took the meeting through some of the questions that were asked at the meeting and asked for Councillors and Council staff to put forward their ideas on this matter. He said he had requested an informal report from all the attendees and a meeting would be scheduled to go through the ideas and prepare a discussion report for this Committee.

Moved Cr Lewis, seconded Cr Boniface and **RESOLVED** that the report be received.

Mr Ridden said he had attended a Conference with regard to the Social Housing Reform Programme. He tabled a paper on it and took the meeting through it, copies of which are available from Secretarial Services.

Moved Cr Abbott, seconded Cr Kett and **RESOLVED** that the report be received.

### 3. **MONITORING OF FINANCIAL PERFORMANCE**

The report had been circulated.

#### 3.1 **Community Development**

#### 3.2 **Housing Care**

#### 3.3 **Library and Archives**

#### 3.4 **Passenger Transport**

#### 3.5 **Pools**

#### 3.6 **Financial Summary**

Moved Cr Boniface, seconded Cr Amundsen and **RESOLVED** that the report be received.

### 4. **OTHER BUSINESS**

The report had been circulated.

#### 4.1 **Report of the Chief Executive**

##### 4.1.1 ***Community Development Projects***

Ms Napper took the meeting through her report and tabled the Neighbourhood Support Kit for information only along with the Child, Youth and Family Friendly minutes.

Moved Cr Amundsen, seconded Cr Lewis and **RESOLVED** that the report and the tabled Child, Youth and Family Friendly Minutes be received.

## 4.2 **Report of the Director of Works and Services**

The report had been circulated.

### 4.2.1 **Bus Smart Ambassador Survey Results**

Mr Cook took the meeting through the report.

**Note:** His Worship the Mayor joined the meeting at 4.31 pm.

In response to questions, the following answers were given:

#### *Customer Satisfaction Survey*

- We will need to include in this year's Customer Satisfaction Survey that question on bus shelters.
- We asked the same question last year about how many people recommend our transport service to others and we received the same response. It is very pleasing that a lot of our commuters would recommend the service to others.
- With regard to people who use the Smart Card it's higher this year compared to last year. It's getting very successful and we will be introducing a new Smart Card with the event of the Regional Ticketing System so we will be having a transition period to ensure that our existing Smart Cards are issued with the new versions.
- It certainly makes it more efficient that the Smart Card has been used for a while now with regard to transaction, times and getting onto the bus and getting people seated. It's not an issue in Invercargill because our buses run to time but in the big cities like Auckland and such the use of Smart Cards is definitely advantageous.
- We've got a job on our hands to get people using public transport in Invercargill. There are a lot of things working against public transport in Invercargill and we need a parking strategy to try and deter our workers and make public transport a much more viable option for a lot of our peak commuters who are predominantly working in the CBD.

Moved Cr Kett, seconded Cr Amundsen and **RESOLVED** that the report be received.

## 5. **URGENT BUSINESS**

### 5.1 **Eddie Cook**

Cr Abbott informed the meeting that Mr Cook would be leaving Council after a period long service with Council which started in 1996. He wished him well for his future endeavours and thanked him for his passionate and dedicated service to Council.

Cr Boniface said when Council took over the regional responsibility for the buses Mr Cook was there and came up with some ideas and suggestions. He was directly responsible for the good service provided with the buses. He wished him well for the future.

There being no further business the meeting closed at 4.40 pm.

**MINUTES OF A MEETING OF THE REGULATORY SERVICES COMMITTEE HELD IN  
THE COUNCIL CHAMBER, FIRST FLOOR, CIVIC ADMINISTRATION BUILDING,  
101 ESK STREET INVERCARGILL ON TUESDAY 17 MARCH 2015 AT 4.00 PM**

**PRESENT:** Cr D J Ludlow – Chairperson  
Cr R R Amundsen  
Cr A G Dennis  
Cr I R Pottinger

**IN ATTENDANCE:** Cr L S Thomas  
Cr N D Boniface (from 4.11 pm)  
Mrs P M Gare – Director of Environmental and Planning Services  
Mr T Boylan – Resource Management Manager  
Mr S Tonkin – Building Regulation Services Manager  
Mr J Youngson – Manager – Environmental Health and Compliance  
Miss K Graber – Planning and Policy Analyst  
Miss R Brown – Environmental Compliance Officer  
Ms L Kuresa – Committee Secretary

**1. APOLOGIES**

His Worship the Mayor, Cr K F Arnold and Cr G J Sycamore.

Moved Cr Dennis, seconded Cr Amundsen and **RESOLVED** that the apologies be accepted.

**2. PUBLIC FORUM**

Nil.

**3. MONITORING OF SERVICE PERFORMANCE**

**3.1 Levels of Service**

**3.1.1 *Animal Control***

**3.1.2 *Building Consent***

**3.1.3 *Compliance***

**3.1.4 *Environmental Health***

**3.1.5 *Resource Management***

**3.1.6 *Valuation***

**Moved** Cr Amundsen, seconded Cr Pottinger that the report be received.

In response to questions, the following answers were given:

- With regard to dog numbers, we are having problems with the database but I will check it out because we are changing it to make it easier to read.
- This is the second month in a row that we've found something wrong with the figures so we'll get our IT people to have a closer look at it.
- The percentage of building consent applications processed within the statutory timeframe is 100%. I do believe the average is ten or eleven days per consent.

The motion, now being put, was **RESOLVED** in the **affirmative**.

#### 4. **MONITORING OF FINANCIAL PERFORMANCE**

The report had been circulated.

##### 4.1 **Directorate Overview**

##### 4.1.1 ***Administration***

##### 4.1.2 ***Animal Services***

##### 4.1.3 ***Environmental Health***

##### 4.1.4 ***Compliance***

##### 4.1.5 ***Building***

##### 4.1.6 ***Resource Management***

##### 4.1.7 ***Valuation***

##### 4.1.8 ***District Licensing Committee***

##### 4.1.9 ***Financial Summary***

**Moved** Cr Ludlow, seconded Cr Amundsen that the report be received.

In response to a question from Cr Pottinger, as to when the new fees could be assessed with regard to the Alcohol Licensing, Mrs Gare said against costs with this would be able to be done once 12 months was completed.

The motion, now being put, was **RESOLVED** in the **affirmative**.

#### 5. **ACTIVITY PLAN REVIEW**

N/A.



## 6. DEVELOPMENT OF POLICIES/BYLAWS

### 6.1 Animal Control Bylaw and Policy

The report had been circulated and the Proposed Bylaw 2015/2 – Dog Control and Proposed Dog Control Policy, Summary of Statement of Proposal was tabled and Miss Graber took the meeting through it.

**Note:** Cr Boniface joined the meeting at 4.11 pm.

In response to questions, the following answers were given:

- Some of the requirements are statutory requirements and the limitation on the number of dogs is not a statutory requirement but at this stage we are taking the number of dogs to two or more. It will be the same across Southland. Gore already has a two dog limit and Southland is going with a two dog limitation.
- The dog park is a public place but it's regulated as an off-leash area so we've included a map at the back to show areas that dogs can be off-leash. It is part of the clarification for people, so they know where their dogs are allowed to be off-leash.
- With regard to having dogs at Donovan Park, we could modify and put a map in with more details of Donovan Park before this goes out for public consultation.
- The fines are set by legislation so we don't have a choice on what we're allowed to fine people.
- If it's a dog attack the owner is fined around \$3,000 but if it's a serious dog attack it is a large fine and there is also a potential term of imprisonment as well.

Mr Youngson informed the Committee that Council needed to be aware that the Policy included a controversial change in relation to dangerous and menacing dogs where they had to be neutered within one month of classification. At the moment it was only dangerous dogs that needed to be neutered by law but it was now extended to menacing dogs. He said the other important point was that if someone walked past a house where a dog followed along the fence line barking and there was no access to the house, he wanted to clarify that there needed to be access to a door on the property.

Miss Graber confirmed that a clause was added that there needed to be unimpeded access to the door for service people, Council workers and emergency services. It would not be policed but if an issue did arise it would be enforced through the bylaw. She said there was also a clause added that you could not have a dog intimidating people, even if they were in a fenced area. The dog would need to be moved to an area of the yard where people had unimpeded safe access whilst walking along the road.

Moved Cr Ludlow, seconded Cr Dennis and **RESOLVED** that the report be received;

AND THAT

The draft Policy and Bylaw and Summary of Statement of Proposal are adopted for public consultation beginning 4 April 2015.

7. **ACTION SHEET**

Nil.

8. **OTHER BUSINESS**

8.1 **Report of the Director of Environmental and Planning Services**

8.1.1 ***Delegation to District Plan Hearings Committee***

The report had been circulated and Mr Boylan took the meeting through it.

Moved Cr Pottinger, seconded Cr Dennis and **RESOLVED** that:

1. The District Plan Hearings Committee is delegated the authority to initiate Variations to the Proposed District Plan.
2. The District Plan Hearings Committee is delegated to hear and decide on submissions to Variations.

8.1.2 ***Proposed Amendments to National Environmental Standards for Telecommunications Facilities***

In response to a question from Cr Ludlow as to whether Council would be making a submission on this matter, Mr Boylan said he had spoken to the Roading Manager because he had raised questions on some issues and he would like to make a submission.

Cr Pottinger said the Council needed to have some input into the location of these telecommunications facilities because as a ratepayer there could be objections to proposed locations. He said there was no way he would want one in front of his property so it would be great to sit down and have a look at a map of the city and talk through what they wanted to do. It was dramatic for the people on the corner of Wilton and Layard Streets and the Council needed to be proactive in offering locations that were not directly in front of residential areas.

Cr Ludlow requested that a copy of the submission be circulated before it was sent away.

Moved Cr Amundsen, seconded Cr Dennis and **RESOLVED** that the report be received.

8.1.3 ***Local Alcohol Policy Appeals***

The report had been circulated and Cr Ludlow took the meeting through it.

Moved Cr Amundsen, seconded Cr Dennis and **RESOLVED** that the report be received.

9. **URGENT BUSINESS**

Nil.

10. **PUBLIC EXCLUDED SESSION**

Moved Cr Ludlow, seconded Cr Dennis and **RESOLVED** that the public be excluded from the following parts of the proceedings of this meeting, namely:

*Report of the Director of Environmental and Planning Services*

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under Section 48 (1)(d) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

<b>General matter to be considered</b>	<b>subject of each matter to be considered</b>	<b>Reason for passing this resolution in relation to each matter</b>	<b>Ground(s) under Section 48(1) for the passing of this resolution</b>
Kracker 213 Yarrow Invercargill	Jac's, Street,	To enable any local authority holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations)	<b>Section 7(2)(i)</b>

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**MINUTES OF A MEETING OF THE INFRASTRUCTURE AND SERVICES COMMITTEE  
HELD IN THE COUNCIL CHAMBER, FIRST FLOOR, CIVIC ADMINISTRATION  
BUILDING, 101 ESK STREET, INVERCARGILL ON MONDAY 23 MARCH 2015  
AT 4.00 PM**

**PRESENT:** His Worship the Mayor Mr T R Shadbolt  
Cr L S Thomas – Chairperson  
Cr I R Pottinger – Deputy Chairperson  
Cr K F Arnold  
Cr A G Dennis  
Cr I L Esler  
Cr P W Kett

**IN ATTENDANCE:** Cr R L Abbott  
Cr R R Amundsen  
Cr N D Boniface  
Cr G D Lewis  
Mr C A McIntosh – Director of Works and Services  
Mr R Pearson – Roading Manager  
Mr R Pagan – Parks Manager  
Mr P Horner – Building Assets Manager  
Mr M Loan – Drainage Manager  
Mr A Murray – Water Manager  
Ms L Kuresa – Committee Secretary

**1. APOLOGIES**

Nil.

**2. PUBLIC FORUM**

Nil.

**3. MONITORING OF SERVICE PERFORMANCE**

The report had been circulated.

**3.1 Levels of Service**

**3.1.1 *Parks and Reserves***

**3.1.2 *Public Toilets***

**3.1.3 *Roading***

**3.1.4 *Sewerage***

**3.1.5 *Solid Waste Management***

**3.1.6 *Stormwater***

**3.1.7 *Water Supply Activity***

In response to questions, the following answers were given:

- Cemetery searches are fairly prominent in the Council's website and it's had some slight modifications recently that has made it easier and there are some things that have now been removed and the whole website is quicker. The search will now show the headstone and inscription and we've had lots of hits on it and lot of comments from people saying it's one of the easier ones to follow on the Council website.
- The Cemetery and Crematorium regulations are undergoing a review and part of that is people could be buried on their estates so that can be done as long as it goes through the Ministry of Health to find out the regulations of what's required prior to the death including protection to the land. It's a relatively easy thing to do and could become easier once the regulations agree to it.

Moved Cr Dennis, seconded Cr Arnold and **RESOLVED** that the report be received.

#### 4. **MONITORING OF FINANCIAL PERFORMANCE**

The report had been circulated.

##### 4.1 **Drainage**

##### 4.2 **Parks**

##### 4.3 **Roading**

##### 4.4 **Solid Waste**

##### 4.5 **Water**

##### 4.6 **Financial Summary**

In response to questions, the following answers were given:

- The impression that we have is that the contractors are struggling to get enough staff and what they are saying to our supervisors is that, they expect to be meeting the deadlines. We do have some concerns with the timing of projects but none of the contractors have been saying that they can't meet the deadlines.
- We're seeing similar things with regard to Roothing projects. We've got all our projects out there being worked on but the progress is relatively slow because the contractors move staff from one project to the next. We are continually on them to get projects completed. Our window for finishing some of our jobs is whilst the weather is still good. The end of April is as late as we want to be getting projects completed by, but the financial year is up to the end of June. We are currently working on cost to complete all projects which will assist to advise where we are at.
- There are clauses if contractors don't get projects completed in time and it's called liquidated damages. This is where you have increased costs and you have to be able to show what those actual real costs are and typically those costs for Council are more generally around the supervisory cost. At the same time we recognise that there are sometimes variations and these changes do give time extensions.

- The consequence is on future contracts where we evaluate their performance. All councils have good dialogue on who is performing and who isn't. Some of the jobs there are times where it is beyond their control (e.g. weather related), but generally they are trying to complete the projects on time.
- The main project we have underway is the Branxholme Water Treatment upgrade. It's not likely we will commit the funds that we have in this year's budget to that, they will need to be carried forward. The design work is well advanced but the construction won't start until the next financial year.
- The previous year we had substantial funds for renewal of certain plant but we decided that we would defer those and incorporate them into the forthcoming review of the performance of that Treatment Plant. For the end of that year and the start of this year, certain options were evaluated for the Branxholme Treatment Plant and only this calendar year has the detail of the design work started on those works. The budget was set in terms of expenditure, half this year and half next year. You will find that 75% to 85% of expenditure will occur in the 2015/16 year.

Moved Cr Arnold, seconded Cr Pottinger and **RESOLVED** that the report be received.

## 5. OTHER BUSINESS

### 5.1 Report of the Director of Works and Services

The reports had been circulated.

#### 5.1.1 ***Stopping of Road – Part Cundall Street and Part West Plains Road***

Mr Pearson took the meeting through the report.

Moved Cr Kett, seconded Cr Arnold and **RESOLVED** that it be **RECOMMENDED** to Council that Council approves to utilise the Public Works Act to stop part of Cundall Street and part of West Plains Road (as shown on the OPUS scheme plan included in the report) as per the application of Mr and Mrs Bates, subject to having received written consent of the adjoining neighbours. All costs associated with such stopping to be met by the applicant.

#### 5.1.2 ***Temporary Road Closure – Don Street***

Mr Pearson took the meeting through the report.

Moved Cr Dennis, seconded Cr Esler and **RESOLVED** that the Infrastructure and Services Committee agrees that the temporary closure of Don Street between Kelvin and Dee Streets (on Friday 27 March between 5.00 pm and 8.30 pm) will not unreasonably impede traffic;

AND THAT

Approval be given to permit the closure to occur, subject to having an approved Temporary Traffic Management Plan.

5.1.3 ***Requests for an Easement Over Reserve Land***

Mr Pagan took the meeting through the report.

Moved Cr Arnold, seconded Cr Kett and **RESOLVED** that it be **RECOMMENDED** to Council that:

Ngai Tahu Seafood be granted an Easement across part of Bluff Foreshore Reserve – Lot 4 DP 13655 – for the purpose of conveying saltwater to their processing plant on Foreshore Road, Bluff as provided for under Section 48 of the Reserves Act 1977;

AND THAT

Invercargill City Council be granted an Easement across part of Greenhills Quarry Reserve – Part Block IV Town of Greenhills – for the purposes of conveying of water as provided for under Section 48 of the Reserves Act 1977;

AND THAT

The Ministry of Education be granted an Easement across part of Newfield Park – Section 42 Block 1 Invercargill Hundred – to allow a connection from Newfield Park School to Council’s stormwater drain as provided for under Section 48 of the Reserves Act 1977;

AND THAT

All costs associated with the preparation, execution and registration of the Easement (including but not limited to legal and survey) be met by the Applicant.

5.1.4 ***Relocation of Don Street Exeloo***

Mr Horner took the meeting through the report.

Moved Cr Dennis, seconded Cr Kett and **RESOLVED** that the report be received.

6. **URGENT BUSINESS**

Nil.

There being no further business, the meeting finished at 4.17 pm.

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**MINUTES OF THE MEETING OF THE FINANCE AND POLICY COMMITTEE HELD IN THE COUNCIL CHAMBER, FIRST FLOOR, CIVIC ADMINISTRATION BUILDING, 101 ESK STREET, INVERCARGILL, ON TUESDAY 24 MARCH 2015 AT 4.00 PM**

**PRESENT:** His Worship the Mayor Mr T R Shadbolt (from 4.03 pm)  
Cr N D Boniface – Chairman  
Cr R L Abbott  
Cr G D Lewis  
Cr D J Ludlow  
Cr L S Thomas

**IN ATTENDANCE:** Cr I L Esler  
Mr R W King – Chief Executive  
Mr D J Johnston – Director of Finance and Corporate Services  
Mrs P Gare – Director of Environmental and Planning Services  
Mr D Booth – Manager Financial Services  
Mrs M Short – Manager Strategy and Policy  
Miss K Graber – Planning and Policy Analyst  
Mr T Johnston – Venture Southland  
Ms B Brown – Venture Southland  
Mr F Price - Venture Southland  
Ms L Kuresa - Committee Secretary

1. **APOLOGY**

Cr G J Sycamore and His Worship the Mayor Mr T R Shadbolt for lateness.

Moved Cr Thomas, seconded Cr Abbott and **RESOLVED** that the apology be accepted.

2. **PUBLIC FORUM**

Nil.

3. **MONITORING OF SERVICE PERFORMANCE**

The report had been circulated.

3.1 **Levels of Service 1 July 2014 to 31 January 2015**

Ms Brown and Mr Price took the meeting through the report.

**Note:** His Worship the Mayor joined the meeting at 4.03 pm.

- It's important to acknowledge that people visit Invercargill for a reason. In terms of tourism in Queenstown, they have a completely different market to what we have here. We have a lot of events, conferences and corporate market that's attracted to Invercargill. We have to ensure we tailor our products and marketing to meet those aspects. That's what we are trying to do in terms of visitor strategies and understanding the visitors to the district that we have to work with and making it fit into other planning strategies and processes.

- We are not saying that we're not promoting Invercargill as a destination because we are, but we are saying is that it's part of a bigger package. For example this recent campaign, which is called Secrets of the South, has all the areas within Southland and we try to highlight the secrets in those areas around products and experiences that appeal to visitors to Southland. It's extremely popular and a successful campaign. On social media it had reach of something like 400,000 which is amazing and it's showing that medium is the way to do it, so that the visitor strategy will help us to ensure we can target efficiently.

The Committee discussed ways to gauge how visitor numbers could be increased for Invercargill. The Committee also suggested that it would be good to have statistics on where the visitors were from.

Moved Cr Ludlow, seconded Cr Abbott and **RESOLVED** that the report be received.

#### 4. **MONITORING OF FINANCIAL PERFORMANCE**

The report had been circulated.

##### 4.1 **Report of the Director of Finance and Corporate Services**

##### 4.1.1 ***Financials to 31 January 2015***

Moved Cr Boniface, seconded Cr Lewis and **RESOLVED** that the report be received.

#### 5. **ACTIVITY PLAN REVIEW**

N/A.

#### 6. **DEVELOPMENT OF POLICIES/BYLAWS**

N/A.

#### 7. **OTHER BUSINESS**

##### 7.1 **Report of the Chief Executive**

##### 7.1.1 ***Local Government Funding Review***

Mr King took the meeting through the report.

Moved Cr Ludlow, seconded Cr Thomas and **RESOLVED** that it be **RECOMMENDED** to Council that Council make submissions in support of removing the rates exemptions on Crown land held for educational and health purposes and support the concept of revenue sharing as outlined.

7.2 **Report of the Director of Environmental and Planning Services**

Mrs Gare took the meeting through the report.

7.2.1 ***Charges for Services Provided to Other Local Authorities***

Moved Cr Ludlow, seconded Cr Thomas and **RESOLVED** that it be **RECOMMENDED** to Council that \$150.00 per hour Services Provided to Other Local Authority Charge be included in the Miscellaneous Fees and Charges section of the 2015-25 Long Term Plan.

7.3 **Report of the Director of Finance and Corporate Services**

7.3.1 ***Invercargill City Holdings Limited Six Monthly Financials***

Moved Cr Ludlow, seconded Cr Lewis and **RESOLVED** that the six monthly financials for Invercargill City Holdings Limited be received.

7.3.2 ***Invercargill Venue and Events Management Limited Six Monthly Financials***

Moved Cr Ludlow, seconded Cr Lewis and **RESOLVED** that the six monthly financials for Invercargill Venue and Events Management Limited be received.

7.3.3 ***Rugby Park Management***

Mr King said Council was waiting on a report as to whether it was advantageous to have Rugby Park under Council ownership or if there was the possibility of ownership being transferred to the Invercargill City Charitable Trust. He said this report was with regard to the day to day management of Rugby Park as it would be better as an event centre, so it was appropriate that Rugby Park was managed by Invercargill Venue and Events Management Limited.

Moved Cr Ludlow, seconded Cr Lewis and **RESOLVED** that it be **RECOMMENDED** to Council that Invercargill Venue and Events Management Limited take full management responsibility of Rugby Park if Council, or its nominee, takes ownership.

8. **URGENT BUSINESS**

Nil.

9. **COUNCIL IN PUBLIC EXCLUDED SESSION**

Moved Cr Boniface, seconded Cr Ludlow and **RESOLVED** that the public be excluded from the following parts of the proceedings of this meeting with the exception of Mr Trevor Johnston, Chairman Venture Southland Directorate, namely:

*Report of the Director of Finance and Corporate Services*

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under Section 48(1)(d) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

<b>General subject of each matter to be considered</b>	<b>Reason for passing this resolution in relation to each matter</b>	<b>Ground(s) under Section 48(1) for the passing of this resolution</b>
Draft Statements of Intent	Enable any local authority holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations)	<b>Section 7(2)(i)</b>
Insurance Coverage	Enable any local authority holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations)	<b>Section 7(2)(i)</b>

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**TO: COUNCIL MEETING**  
**FROM: CHIEF EXECUTIVE**  
**MEETING DATE: TUESDAY, 31 MARCH 2015**

**AMENDMENT TO STANDING ORDERS**

**Report Prepared by:** Richard King, Chief Executive

**SUMMARY**

By amending Standing Orders elected members can now participate in meetings of the Council by audio link or an audio visual link.

**RECOMMENDATIONS**

**It is recommended that Standing Orders be amended to provide that elected members may attend any meeting of the Council by audio link or audio visual link in accordance with Clause 25A(1) of the 7<sup>th</sup> Schedule to the Local Government Act 2002.**

**IMPLICATIONS**

1.	<i>Has this been provided for in the Long Term Plan/Annual Plan?</i> N/A
2.	<i>Is a budget amendment required?</i> No
3.	<i>Is this matter significant in terms of Council's Policy on Significance?</i> No
4.	<i>Implications in terms of other Council Strategic Documents or Council Policy?</i> Amendment to Standing Orders required
5.	<i>Have the views of affected or interested persons been obtained and is any further public consultation required?</i> N/A

**AMENDMENT TO STANDING ORDERS**

The 7<sup>th</sup> Schedule to the Local Government Act 2002 was amended in August 2014, whereby the Council has the discretion to enable any member of the Council to 'attend' meetings of the Council by audio link or audio visual link provided:

- (i) the Standing Orders of the Council permits this; and

- (ii) the chairperson at the meeting is satisfied that all conditions and requirements in the Standing Orders in relation to attendance at that meeting by means of audio link or audio visual link are met.

A similar discretion relates to the participation by persons other than elected members.

For the purpose of (ii) above, the chairperson must ensure that:

- (a) technology for the audio link or audio visual link is available and of suitable quality; and
- (b) the procedure for the use of that technology in all the circumstances of that particular meeting will ensure that:
  - all those participating in the meeting can hear and be heard by each other;
  - the attendance in this manner does not reduce the accountability or accessibility of that person in relation to the meeting; and
  - the requirements of Part 7 of the Local Government Official Information and Meetings Act 1987 are met.

It should be noted that:

- (1) an elected member who ‘attends’ a meeting by audio link or audio visual link cannot be counted to make up the quorum of any meeting; and
- (2) Part 7 of the Local Government Official Information and Meetings Act about local authority meetings also applies; and
- (3) A document may be given or shown to, or by, a person appearing at a meeting by way of audio link or audio visual link –
  - by transmitting it electronically, or
  - by use of the audio visual link (if the person is appearing by audio visual link) or
  - by any other manner that the chairperson thinks fit.



**TO: INVERCARGILL CITY COUNCIL**

**FROM: CHIEF EXECUTIVE**

**MEETING DATE: TUESDAY 31 MARCH 2015**

**INVERCARGILL YOUTH COUNCIL**

**Report Prepared by:** Mary Napper, Community Development Manager

**SUMMARY**

Stephen Jones, a member of the Invercargill Youth Council, has been appointed to represent New Zealand Youth on the New Zealand Flag Consideration Panel.

**RECOMMENDATIONS**

**That the report be received.**

**IMPLICATIONS**

1.	<i>Has this been provided for in the Long Term Plan/Annual Plan?</i> N/A
2.	<i>Is a budget amendment required?</i> N/A
3.	<i>Is this matter significant in terms of Council's Policy on Significance?</i> N/A
4.	<i>Implications in terms of other Council Strategic Documents or Council Policy?</i> N/A
5.	<i>Have the views of affected or interested persons been obtained and is any further public consultation required?</i> N/A

**FINANCIAL IMPLICATIONS**

N/A

**NEW ZEALAND FLAG CONSIDERATION PANEL**

Stephen Jones, a Year 12 student at James Hargest College and in his fourth year as a member of the Invercargill Youth Council, has been appointed to the New Zealand Flag Consideration Panel. The Panel will guide a process where New Zealanders can learn more about the flag, what it means as a symbol of our identity and create and share ideas for a possible alternative.

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## Should New Zealand change its flag?

Stephen Jones, an Invercargill James Hargest College Year 12 student, is the youngest member of the New Zealand Flag Consideration Panel, a group selected by Government to engage with the public about a possible new New Zealand flag.

In his fourth year as an Invercargill City Council Youth Councilor, Stephen and his fellow panel members will help guide a process where New Zealanders can learn more about the flag, what it means as a symbol of our identity and create and share ideas for a possible alternative.

“I’m honoured to be appointed and looking forward to working with the other Panel members to help all New Zealanders get involved in a ‘conversation’ about the flag,” says Stephen.

“While the flag has changed before, it’s the first time in New Zealand history that the public have ever had a say in the design of a flag. Whether you are going to vote to keep our flag or change it, it’s a great opportunity to get involved and have your say.

What's really great about this is that while you have to be eligible to vote in a referendum, anyone of any age and any walk of life can suggest a design. You don't even have to be great 'artist', just be able to roughly sketch your idea or get someone to do this for you. Groups and schools can get together and submit their own 'winning' design or you can do it as an individual - the option is entirely up to you."

The public engagement process begins in May and the Panel's role is to shortlist four alternative designs for the first postal referendum, which will be held this year using a preferential voting system, inviting voters to rank the designs in order of preference. Next year, voters will make a final decision by choosing between the alternative design that won the first referendum and the current flag.

The Flag Consideration Panel includes:

- Nicky Bell – CEO of Saatchi & Saatchi New Zealand and board director, Auckland
- Emeritus Professor John Burrows (Chair), ONZM, QC of Christchurch, former deputy vice-chancellor of the University of Canterbury.
- Peter Chin, CNZM – Former Mayor of Dunedin, director and trustee, Dunedin
- Julie Christie, ONZM – Director of Julie Christie Inc. and board member, Auckland
- Kate de Goldi of Wellington (Deputy chair), writer and reviewer.
- Rod Drury – CEO of Xero and technology entrepreneur, Havelock North
- Beatrice Faumuina, ONZM – Olympian, Commonwealth gold medallist, ASB Head of Talent & People Strategy, board member and trustee, Waitakere
- Lt Gen (Rtd) Rhys Jones, CNZM – Former Chief of NZ Defence Force, Wellington
- Stephen Jones – Invercargill Youth Councillor, Invercargill
- Sir Brian Lochore, ONZ, KNZM, OBE – Former All Blacks captain, coach and administrator, Masterton
- Malcolm Mulholland – Academic and flag historian, Palmerston North
- Hana O'Regan – Academic, Māori studies and te reo Māori, Christchurch.

**TO: COUNCIL**  
**FROM: THE DIRECTOR OF WORKS AND SERVICES**  
**MEETING DATE: TUESDAY 31 MARCH 2015**

<b>INNER CITY REJUVENATION - NEXT STAGES</b>
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**Report Prepared by:** Russell Pearson – Roading Manager

**SUMMARY**

<p>The first stage of the Inner City Rejuvenation Project, being Esk Street from Dee Street to Cambridge Place Arcade is under way and planning for the next stages needs to be started soon so that the future stages can be run in a near continuous manner.</p> <p>This report outlines that it is desirable to commence the preliminary design direction for the next areas of the Inner City (being Kelvin and Esk Streets) so that robust design approaches can be prepared, considered by Council and then consulted on.</p> <p>It is planned to negotiate with the current consultants to develop this work.</p>
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**RECOMMENDATIONS**

**That Council approves the preparation of preliminary design work for the Kelvin and Esk Street areas and that these designs are reported back to Council for consideration prior to any public consultation being undertaken.**

**IMPLICATIONS**

1.	<i>Has this been provided for in the Long Term Plan/Annual Plan?</i> Yes
2.	<i>Is a budget amendment required?</i> No
3.	<i>Is this matter significant in terms of Council's Policy on Significance?</i> No
4.	<i>Implications in terms of other Council Strategic Documents or Council Policy?</i> No
5.	<i>Have the views of affected or interested persons been obtained and is any further public consultation required?</i> Yes

**FINANCIAL IMPLICATIONS**

The anticipated cost for this design work is approximately \$75,000 which would be met from current budget allocations for this project.

**BACKGROUND**

The first stage of the Inner City Rejuvenation Project, being Esk Street from Dee Street to Cambridge Place Arcade is under way and planning for any future stages needs to be considered so that future stages can be run in a near continuous manner.

The next stages for the Inner City will be based around Esk Street and Kelvin Street areas such that they link to the current stage being constructed.

A desirable approach is to undertake the “preliminary design” work (rather than the concepts undertaken to date) for these areas to a more detailed level and then be able to package and consult on them with a level of confidence that they will flow and appear to be continuous when constructed.

Recently we have become aware that Electricity Invercargill needs to undertake work on relocating the transformer which is situated underground outside the Kelvin Hotel. This work needs to be completed prior to any streetscape upgrading occurring in this area. The east end of Esk Street (Dee to Kelvin) will also be affected by the transformer activities and the timing of concluding Esk Street will need to follow after the completion of the transformer activities.

Also considered is how the planned improvements for the Esk Street carpark area would be developed with more detailed discussion with the stakeholders and further thoughts on how to improve the adjacent amenity values and maximise the uses of the current green spaces in the area. Potentially there may be solutions where all stakeholders may see enhancements using existing areas by improving the amenity (such as access through, landscaping, small play areas and seating options available). These discussions would form part of the preliminary design. If agreement is found, this could be a basis for consultation with the public. No recent discussions have commenced with stakeholders at present.

We anticipate that if approved, the preliminary designs would likely be available towards the end of June for discussion with Council and consultation. Following consultation, construction design plans would be prepared, tendered, and then budget consideration and approval given prior to work physically starting. The timing of work would need to be carefully planned and agreed with the businesses.

Negotiations to extend agreements would be undertaken with the current consultants to set out the timings and costings of their work.

**CONCLUSION**

This report outlines that it is desirable to commence the preliminary design direction for the next areas of the Inner City such that more robust design approaches can be prepared, considered by Council and then consulted on.



**TO: REGULATORY SERVICES COMMITTEE**

**FROM: THE DIRECTOR OF ENVIRONMENTAL AND PLANNING SERVICES**

**MEETING DATE: TUESDAY 31 MARCH 2015**

**GAMBLING POLICY REVIEW**

**Report Prepared by:** Kari Graber – Reporting and Planning Analyst

**SUMMARY**

Council's Gambling Venue Policy is up for statutory review and staff will be taking steps to inform the public and engage with key stakeholders to ensure all interested parties are consulted before the review is completed.

**RECOMMENDATIONS**

**That the report be received.**

**IMPLICATIONS**

1.	<i>Has this been provided for in the Long Term Plan/Annual Plan?</i> No.
2.	<i>Is a budget amendment required?</i> No.
3.	<i>Is this matter significant in terms of Council's Policy on Significance?</i> No.
4.	<i>Implications in terms of other Council Strategic Documents or Council Policy?</i> <i>The Gambling Policy will be reviewed.</i>
5.	<i>Have the views of affected or interested persons been obtained and is any further public consultation required?</i> Yes. There will be both informal and formal consultation with the public.

**FINANCIAL IMPLICATIONS**

No financial implications arise from this report.

**GAMBLING POLICY**

Council has a responsibility to review its Gambling Venues Policy every three years. Staff have begun the review process and will be holding two meetings in April prior to a formal public consultation. The first will be with community organisations and the second with members of the public. Both meetings will allow staff to engage and discuss issues around gambling and seek input and feedback for the policy review.





**TO: COUNCIL**

**FROM: THE DIRECTOR OF FINANCE AND CORPORATE SERVICES**

**MEETING DATE: TUESDAY 31 MARCH 2015**

<b>RERESENTATION REVIEW 2015</b>
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**Report Prepared by:** Kari Graber – Planning and Reporting Analyst

**SUMMARY**

Staff have been progressing the work on Council's 2015 Representation Review and this report serves as an update on the progress and future plans to complete the review.
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**RECOMMENDATIONS**

**That the report be received.**

**IMPLICATIONS**

1.	<i>Has this been provided for in the Long Term Plan/Annual Plan?</i> No
2.	<i>Is a budget amendment required?</i> No
3.	<i>Is this matter significant in terms of Council's Policy on Significance?</i> No
4.	<i>Implications in terms of other Council Strategic Documents or Council Policy?</i> No
5.	<i>Have the views of affected or interested persons been obtained and is any further public consultation required?</i> Yes Public consultation will be undertaken throughout the process.

**FINANCIAL IMPLICATIONS**

No financial implications arise from this report.

**REPRESENTATION REVIEW**

After Council approved staff to select an independent panel, an advert was placed in the Southland Times requesting applicants. There were a high number of applications received and after a thorough process of assessing a balance of experience and diversity a panel was announced on 18 March 2015. The Panel will be made of the following people, Judy Lange,

Steve Mitchell, Raewynne Evans, Geoff Piercy, Rochelle Surendran and Jon Turnbull. Council previously named Councillor Rebecca Amundsen as the Chair.

Councillor Amundsen will be working with staff to run a series of meetings with the panel. These will consist of the panel members holding public consultations in different areas of Invercargill to educate and gather feedback on the review. The panel will also be meeting to debate the findings of the public meetings and data received from a survey that will be available on Council's website.

A booklet on Representation Review designed to inform the public will be available next month and will serve as a guide on the Representation Review to help people understand the options and the process for a representation review. This booklet will also contain a feedback form to help gauge public opinion.

A full report with recommendations will be completed for Council at the 4 August 2015 meeting. This will ensure that Council can open formal public submission on the proposal before the 8 September deadline for public notification.

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**TO: COUNCIL**

**FROM: DIRECTOR OF FINANCE AND CORPORATE SERVICES**

**MEETING DATE: TUESDAY 31 MARCH 2015**

<b>ACTIVITY FINANCIAL STATEMENTS</b>
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**Report Prepared by:** Dale Booth – Finance Manager

**SUMMARY**

<p>The Financial Statements and Schedule of Reserves for Council and the Funding Impact Statements for each individual activity needs to be adopted by Council as supporting information for the Long Term Plan Consultation Document.</p>
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**RECOMMENDATIONS**

**That the Financial Statements attached in *Appendix 1* are adopted as supporting information for the Long Term Plan Consultation Document.**

**IMPLICATIONS**

1.	<p><i>Has this been provided for in the Long Term Plan/Annual Plan?</i></p> <p>This forms part of the development of the Long Term Plan.</p>
2.	<p><i>Is a budget amendment required?</i></p> <p>No</p>
3.	<p><i>Is this matter significant in terms of Council's Policy on Significance?</i></p> <p>No</p>
4.	<p><i>Implications in terms of other Council Strategic Documents or Council Policy?</i></p> <p>No</p>
5.	<p><i>Have the views of affected or interested persons been obtained and is any further public consultation required?</i></p> <p>The statements will be available as supporting information to the Consultation Document and open for submission during the Long Term Plan consultation process.</p>

**FINANCIAL IMPLICATIONS**

No financial implications arise from this report.

**FINANCIAL STATEMENTS**

Attached as **Appendix 1** are the Financial Statements and Schedule of Reserves for Council and the Funding Impact Statement for each individual activity of Council. These statements reflect both the budget decisions that Council have made through the Asset and Activity Plan development as well as the ten year budget development as part of the Long Term Plan process.

These statements need to be made available as supporting information for any submitter who wishes to consider them as part of the Long Term Plan consultation process. They will be made available on Council’s website alongside a suite of other supporting information.



## PROSPECTIVE STATEMENT OF FINANCIAL POSITION

	Annual Plan Long Term Plan 2015 - 2025										
	2014/15 (\$,000)	2015/16 (\$,000)	2016/17 (\$,000)	2017/18 (\$,000)	2018/19 (\$,000)	2019/20 (\$,000)	2020/21 (\$,000)	2021/22 (\$,000)	2022/23 (\$,000)	2023/24 (\$,000)	2024/25 (\$,000)
<b>ASSETS</b>											
Cash and cash equivalents	6,466	6,466	6,466	6,466	6,466	6,466	6,466	6,466	6,466	6,466	6,466
Trade and other receivables	10,010	10,010	10,255	10,515	10,789	11,086	11,407	11,754	12,129	12,537	12,979
Inventories	670	670	686	704	722	742	764	787	812	839	869
Other financial assets - current	0	0	0	0	0	0	0	0	0	0	0
<b>Current assets</b>	<b>17,146</b>	<b>17,146</b>	<b>17,407</b>	<b>17,684</b>	<b>17,977</b>	<b>18,293</b>	<b>18,636</b>	<b>19,006</b>	<b>19,407</b>	<b>19,841</b>	<b>20,314</b>
Property, plant and equipment assets	657,133	672,359	723,085	719,996	716,473	792,799	795,385	795,378	870,512	868,236	867,630
Intangible assets	307	307	307	307	307	307	307	307	307	307	307
Forestry assets	2,005	2,135	2,135	2,135	2,135	2,135	2,135	2,135	2,135	2,135	2,135
Investment property	27,574	28,184	28,880	29,603	30,353	31,161	32,039	32,989	34,018	35,150	36,385
Other financial assets - Investments in CCO's	36,069	36,069	36,069	36,069	36,069	36,069	36,069	36,069	36,069	36,069	36,069
Other financial assets - Other	4,567	516	1,137	1,769	1,994	2,199	2,384	2,775	3,516	4,867	4,009
<b>Non-current assets</b>	<b>727,655</b>	<b>739,570</b>	<b>791,614</b>	<b>789,879</b>	<b>787,332</b>	<b>864,670</b>	<b>868,320</b>	<b>869,653</b>	<b>946,557</b>	<b>946,764</b>	<b>946,535</b>
<b>TOTAL ASSETS</b>	<b>744,801</b>	<b>756,716</b>	<b>809,021</b>	<b>807,563</b>	<b>805,308</b>	<b>882,963</b>	<b>886,956</b>	<b>888,659</b>	<b>965,964</b>	<b>966,605</b>	<b>966,849</b>
<b>LIABILITIES</b>											
Trade and other payables	9,501	9,501	9,690	9,891	10,103	10,332	10,580	10,848	11,137	11,452	11,793
Provisions - Current portion	112	112	115	118	121	124	128	132	136	140	145
Employee benefit liabilities - Current portion	2,028	2,028	2,078	2,130	2,186	2,246	2,311	2,381	2,457	2,540	2,630
Borrowings - current portion	2,866	3,298	3,490	3,786	3,704	3,724	4,899	3,958	3,949	3,711	2,932
Derivative Financial Instruments - Current	7	7	7	7	7	7	7	7	7	7	7
<b>Current liabilities</b>	<b>14,514</b>	<b>14,946</b>	<b>15,380</b>	<b>15,931</b>	<b>16,120</b>	<b>16,432</b>	<b>17,924</b>	<b>17,325</b>	<b>17,686</b>	<b>17,849</b>	<b>17,507</b>
Employment benefit liabilities - Non-current liabilities	812	812	832	853	875	899	925	953	984	1,017	1,053
Borrowings	30,186	44,171	49,236	51,588	49,104	51,849	51,982	52,024	52,202	48,498	46,071
Provisions - non current portion	863	863	863	863	863	863	863	863	863	863	863
Derivative Financial Instruments - Non-current	374	374	374	374	374	374	374	374	374	374	374
<b>Non-current liabilities</b>	<b>32,235</b>	<b>46,220</b>	<b>51,305</b>	<b>53,678</b>	<b>51,217</b>	<b>53,985</b>	<b>54,145</b>	<b>54,214</b>	<b>54,423</b>	<b>50,752</b>	<b>48,361</b>
<b>TOTAL LIABILITIES</b>	<b>46,749</b>	<b>61,166</b>	<b>66,685</b>	<b>69,609</b>	<b>67,337</b>	<b>70,418</b>	<b>72,069</b>	<b>71,540</b>	<b>72,109</b>	<b>68,602</b>	<b>65,869</b>
<b>EQUITY</b>											
Retained earnings	406,757	408,806	405,240	400,699	400,452	400,173	402,284	404,077	404,610	407,352	411,128
Restricted reserves	19,166	14,615	14,749	14,909	15,173	15,420	15,651	16,091	16,883	18,289	17,491
Hedging reserves	(143)	(143)	(143)	(143)	(143)	(143)	(143)	(143)	(143)	(143)	(143)
Asset revaluation reserves	272,271	272,271	322,489	322,489	322,489	397,095	397,095	397,095	472,504	472,504	472,504
<b>TOTAL EQUITY</b>	<b>698,051</b>	<b>695,549</b>	<b>742,335</b>	<b>737,954</b>	<b>737,971</b>	<b>812,545</b>	<b>814,886</b>	<b>817,119</b>	<b>893,854</b>	<b>898,002</b>	<b>900,979</b>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>744,800</b>	<b>756,715</b>	<b>809,020</b>	<b>807,562</b>	<b>805,308</b>	<b>882,962</b>	<b>886,955</b>	<b>888,659</b>	<b>965,963</b>	<b>966,604</b>	<b>966,848</b>

**PROSPECTIVE STATEMENT OF COMPREHENSIVE INCOME**

	Annual Plan Long Term Plan 2015 - 2025										
	2014/15 (\$,000)	2015/16 (\$,000)	2016/17 (\$,000)	2017/18 (\$,000)	2018/19 (\$,000)	2019/20 (\$,000)	2020/21 (\$,000)	2021/22 (\$,000)	2022/23 (\$,000)	2023/24 (\$,000)	2024/25 (\$,000)
<b>Revenue</b>											
Rates revenue excluding targeted water supply rates	39,122	40,529	41,366	42,832	44,882	46,341	48,891	48,845	49,358	50,668	52,250
Targeted water supply rates revenue	6,188	6,461	6,732	7,898	8,548	8,999	8,503	10,940	12,503	13,606	13,698
Other Revenue	34,014	34,748	36,464	37,448	38,505	39,830	40,911	42,330	43,847	45,130	46,604
Gain on Sale of Assets	0	0	0	0	0	0	0	0	0	0	0
Investment Property Revaluations - Gain/(Loss)	786	610	696	723	750	808	878	950	1,030	1,132	1,235
Finance Income	401	856	822	890	965	1,104	1,150	1,194	1,249	1,325	1,439
	<b>80,511</b>	<b>83,204</b>	<b>86,081</b>	<b>89,791</b>	<b>93,650</b>	<b>97,081</b>	<b>100,332</b>	<b>104,258</b>	<b>107,986</b>	<b>111,859</b>	<b>115,225</b>
<b>Expenditure</b>											
Employee Benefit Expenses	21,344	22,674	23,336	23,986	24,568	25,310	25,993	26,791	27,654	28,589	29,678
Depreciation and Amortisation	19,675	22,228	24,018	22,864	24,509	26,400	25,359	27,436	29,776	28,548	30,873
Other Expenses	37,083	37,695	38,278	43,034	39,798	40,686	41,721	42,877	44,299	45,627	47,009
Finance Expenses	2,773	3,108	3,881	4,287	4,757	4,718	4,918	4,922	4,931	4,947	4,688
	<b>80,874</b>	<b>85,706</b>	<b>89,513</b>	<b>94,172</b>	<b>93,632</b>	<b>97,113</b>	<b>97,990</b>	<b>102,026</b>	<b>106,660</b>	<b>107,710</b>	<b>112,248</b>
<b>Operation Surplus/(Deficit)</b>	<b>(363)</b>	<b>(2,502)</b>	<b>(3,432)</b>	<b>(4,381)</b>	<b>17</b>	<b>(32)</b>	<b>2,342</b>	<b>2,232</b>	<b>1,326</b>	<b>4,148</b>	<b>2,977</b>
<b>Other Comprehensive Income</b>											
Property Plant and Equipment Revaluations -Gain/(Loss)	0	0	50,218	0	0	74,606	0	0	75,409	0	0
Less Taxation Expense	0	0	0	0	0	0	0	0	0	0	0
<b>Total Comprehensive Income after Taxation</b>	<b>(363)</b>	<b>(2,502)</b>	<b>46,786</b>	<b>(4,381)</b>	<b>17</b>	<b>74,574</b>	<b>2,342</b>	<b>2,232</b>	<b>76,735</b>	<b>4,148</b>	<b>2,977</b>

**PROSPECTIVE STATEMENT OF CHANGES IN EQUITY**

**Annual Plan Long Term Plan 2015 - 2025**

	2014/15 (\$,000)	2015/16 (\$,000)	2016/17 (\$,000)	2017/18 (\$,000)	2018/19 (\$,000)	2019/20 (\$,000)	2020/21 (\$,000)	2021/22 (\$,000)	2022/23 (\$,000)	2023/24 (\$,000)	2024/25 (\$,000)
<b>Equity Balance at 1 July</b>	698,414	698,051	695,549	742,335	737,954	737,971	812,545	814,886	817,119	893,854	898,002
Total Comprehensive Income after Taxation	(363)	(2,502)	46,786	(4,381)	17	74,574	2,342	2,232	76,735	4,148	2,977
<b>Total Recognised Revenues and Expenses for Year</b>	(363)	(2,502)	46,786	(4,381)	17	74,574	2,342	2,232	76,735	4,148	2,977
<b>Equity Balance at 30 June</b>	698,051	695,549	742,335	737,954	737,971	812,545	814,886	817,119	893,854	898,002	900,979
<b>Components of Equity</b>											
<b>Retained Earnings at 1 July</b>	402,983	406,757	408,806	405,240	400,699	400,452	400,173	402,284	404,077	404,610	407,352
Net surplus/(Deficit) for the Year	(363)	(2,502)	46,786	(4,381)	17	74,574	2,342	2,232	76,735	4,148	2,977
Transfers to/from Restricted Reserves	4,137	4,551	(134)	(160)	(265)	(247)	(231)	(440)	(793)	(1,406)	798
Transfers to/from Revaluation Reserves	0	0	(50,218)	0	0	(74,606)	0	0	(75,409)	0	0
<b>Retained Earnings at 30 June</b>	406,757	408,806	405,240	400,699	400,452	400,173	402,284	404,077	404,610	407,352	411,128
<b>Restricted Reserves at 1 July</b>	23,303	19,166	14,615	14,749	14,909	15,173	15,420	15,651	16,091	16,883	18,289
Transfers to/(from) Reserves	(4,137)	(4,551)	134	160	265	247	231	440	793	1,406	(798)
<b>Restricted Reserves at 30 June</b>	19,166	14,615	14,749	14,909	15,173	15,420	15,651	16,091	16,883	18,289	17,491
<b>Hedging Reserves at 1 July</b>	(143)	(143)	(143)	(143)	(143)	(143)	(143)	(143)	(143)	(143)	(143)
Transfers to/(from) Hedging Reserves	0	0	0	0	0	0	0	0	0	0	0
<b>Hedging Reserves at 30 June</b>	(143)	(143)	(143)	(143)	(143)	(143)	(143)	(143)	(143)	(143)	(143)
<b>Revaluation Reserves at 1 July</b>	272,271	272,271	272,271	322,489	322,489	322,489	322,489	322,489	322,489	322,489	322,489
Transfers to/(from) Revaluation Reserves	0	0	50,218	0	0	74,606	0	0	75,409	0	0
<b>Revaluation Reserves at 30 June</b>	272,271	272,271	322,489	322,489	322,489	397,095	397,095	397,095	472,504	472,504	472,504

**PROSPECTIVE STATEMENT OF CASHFLOWS**

**Annual Plan Long Term Plan 2015 - 2025**

	2014/15 (\$,000)	2015/16 (\$,000)	2016/17 (\$,000)	2017/18 (\$,000)	2018/19 (\$,000)	2019/20 (\$,000)	2020/21 (\$,000)	2021/22 (\$,000)	2022/23 (\$,000)	2023/24 (\$,000)	2024/25 (\$,000)
<b>Cash Flows from Operating Activities</b>											
<b>Cash was Provided from</b>											
Rates Income	45,310	46,990	48,098	50,730	53,430	55,340	57,394	59,785	61,861	64,273	65,948
Investment Income	401	856	822	890	965	1,104	1,150	1,194	1,249	1,325	1,439
Dividend Income	4,200	4,700	4,900	5,100	5,300	5,500	5,700	5,900	6,100	6,300	6,500
Other Operating Income	29,814	28,253	29,765	30,513	31,332	32,416	33,253	34,426	35,692	36,721	37,938
	79,725	80,799	83,585	87,233	91,026	94,359	97,497	101,304	104,902	108,619	111,825
<b>Cash was applied to</b>											
Operating Expenditure	58,426	58,575	59,814	65,185	62,493	64,082	65,756	67,664	69,898	72,108	74,522
Interest	2,773	3,108	3,881	4,287	4,757	4,718	4,918	4,922	4,931	4,947	4,688
	61,199	61,683	63,695	69,473	67,250	68,800	70,674	72,585	74,830	77,054	79,210
<b>Net cash Inflow/(Outflow) from Operating Activities</b>	<b>18,526</b>	<b>19,116</b>	<b>19,889</b>	<b>17,760</b>	<b>23,776</b>	<b>25,559</b>	<b>26,823</b>	<b>28,719</b>	<b>30,072</b>	<b>31,565</b>	<b>32,615</b>
<b>Cash Flows from Investing Activities</b>											
<b>Cash was provided from</b>											
Redemption of Investments	5,794	7,990	3,446	3,644	3,726	4,053	4,359	4,377	4,308	4,096	7,044
Sale of Fixed Assets	152	202	144	145	170	200	177	177	177	232	210
	5,946	8,192	3,590	3,789	3,896	4,253	4,536	4,554	4,484	4,329	7,254
<b>Cash was applied to</b>											
Purchase of Fixed Assets	25,000	37,787	24,670	19,920	21,156	28,320	28,123	27,606	29,677	26,505	30,477
Investments Made	1,911	3,939	4,067	4,277	3,951	4,257	4,545	4,768	5,049	5,447	6,186
	26,910	41,726	28,737	24,196	25,107	32,576	32,667	32,374	34,726	31,952	36,663
<b>Net cash Inflow/(Outflow) from Investing Activities</b>	<b>(20,965)</b>	<b>(33,534)</b>	<b>(25,147)</b>	<b>(20,407)</b>	<b>(21,211)</b>	<b>(28,324)</b>	<b>(28,131)</b>	<b>(27,820)</b>	<b>(30,242)</b>	<b>(27,623)</b>	<b>(29,409)</b>
<b>Cash Flows from Financing Activities</b>											
<b>Cash was provided from</b>											
Loans Raised	6,323	17,283	8,555	6,137	1,221	6,469	5,032	3,999	4,127	7	505
	6,323	17,283	8,555	6,137	1,221	6,469	5,032	3,999	4,127	7	505
<b>Cash was applied to</b>											
Loan Principal Repaid	2,987	2,866	3,298	3,490	3,786	3,704	3,724	4,899	3,958	3,949	3,711
	2,987	2,866	3,298	3,490	3,786	3,704	3,724	4,899	3,958	3,949	3,711
<b>Net cash Inflow/(Outflow) from Financing Activities</b>	<b>3,336</b>	<b>14,418</b>	<b>5,257</b>	<b>2,647</b>	<b>(2,565)</b>	<b>2,764</b>	<b>1,308</b>	<b>(899)</b>	<b>169</b>	<b>(3,942)</b>	<b>(3,205)</b>
<b>Net (Decrease) Increase in Cash and Cash Equivalents</b>	<b>897</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>0</b>
Cash and Cash Equivalents at the Beginning of the Year	5,568	6,465	6,465	6,465	6,465	6,465	6,465	6,465	6,465	6,465	6,465
<b>Cash and Cash Equivalents at End of the Year</b>	<b>6,465</b>	<b>6,465</b>	<b>6,465</b>	<b>6,465</b>	<b>6,465</b>	<b>6,465</b>	<b>6,465</b>	<b>6,465</b>	<b>6,465</b>	<b>6,465</b>	<b>6,465</b>

Funding Impact Statement - Total ICC

	Annual Plan 2014/15 \$'000	Long Term Plan 2015 - 2024 2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Sources of operational funding</b>											
General rates, uniform annual general charges, rates penalties	7,053	6,775	6,539	6,672	7,019	6,980	6,021	8,241	7,282	7,512	6,744
Targeted rates (other than targeted rate for water supply)	38,809	40,775	42,133	44,646	47,015	48,980	52,012	52,201	55,258	57,462	59,929
Subsidies and grants for operating purposes	3,476	3,310	3,375	3,499	3,474	3,545	3,635	3,731	3,835	3,954	4,081
Fees, charges and targeted rates for water supply	12,810	13,670	15,188	15,909	16,406	16,941	17,587	18,198	18,773	19,398	20,077
Internal charges and overheads recovered	26,009	26,730	28,348	29,430	30,384	31,523	32,676	33,669	34,745	35,920	37,212
Interest and dividends from investments	4,601	5,556	5,722	5,990	6,265	6,604	6,850	7,094	7,349	7,625	7,939
Local authorities fuel tax - fines - infringements fees, and other receipts	9,196	8,857	8,826	8,937	9,161	9,623	9,663	9,944	10,341	10,576	10,933
<b>Total operating funding</b>	<b>101,954</b>	<b>105,673</b>	<b>110,131</b>	<b>115,084</b>	<b>119,722</b>	<b>124,195</b>	<b>128,443</b>	<b>133,079</b>	<b>137,582</b>	<b>142,447</b>	<b>146,916</b>
<b>Applications of operational funding</b>											
Payment to staff and suppliers	58,427	60,369	61,614	67,021	64,366	65,995	67,715	69,688	71,953	74,216	76,688
Finance costs	2,773	3,108	3,881	4,287	4,757	4,718	4,918	4,922	4,931	4,947	4,688
Internal charges and overheads applied	26,009	26,730	28,348	29,430	30,384	31,523	32,676	33,669	34,745	35,920	37,212
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>87,209</b>	<b>90,208</b>	<b>93,843</b>	<b>100,738</b>	<b>99,507</b>	<b>102,237</b>	<b>105,308</b>	<b>108,259</b>	<b>111,629</b>	<b>115,082</b>	<b>118,588</b>
<b>Surplus (deficit) of operational funding</b>	<b>14,745</b>	<b>15,465</b>	<b>16,288</b>	<b>14,347</b>	<b>20,215</b>	<b>21,958</b>	<b>23,134</b>	<b>24,819</b>	<b>25,953</b>	<b>27,365</b>	<b>28,328</b>
Subsidies and grants for capital expenditure	3,782	3,651	3,601	3,414	3,561	3,601	3,688	3,899	4,120	4,200	4,287
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	3,336	14,418	5,257	2,647	(2,565)	2,764	1,308	(899)	169	(3,942)	(3,205)
Gross proceeds from sale of assets	152	202	144	145	170	200	177	177	177	232	210
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>7,270</b>	<b>18,271</b>	<b>9,002</b>	<b>6,205</b>	<b>1,166</b>	<b>6,566</b>	<b>5,173</b>	<b>3,178</b>	<b>4,465</b>	<b>491</b>	<b>1,292</b>
<b>Application of capital funding</b>											
Capital expenditure											
- to meet additional demand	271	1,040	41	42	119	122	46	47	48	50	52
- to improve the level of service	7,806	9,302	1,704	1,457	2,716	3,933	2,006	1,785	993	1,174	1,945
- to replace existing assets	16,919	27,445	22,925	18,420	18,321	24,265	26,071	25,774	28,636	25,280	28,480
Increase (decrease) in reserves	(2,980)	(4,551)	133	160	265	247	231	440	793	1,406	(798)
Increase (decrease) in investments	0	500	487	473	(40)	(42)	(45)	(49)	(52)	(55)	(59)
<b>Total application of capital funding</b>	<b>22,015</b>	<b>33,736</b>	<b>25,290</b>	<b>20,552</b>	<b>21,381</b>	<b>28,524</b>	<b>28,308</b>	<b>27,997</b>	<b>30,418</b>	<b>27,855</b>	<b>29,620</b>
<b>Surplus (deficit) of capital funding</b>	<b>(14,746)</b>	<b>(15,465)</b>	<b>(16,288)</b>	<b>(14,347)</b>	<b>(20,215)</b>	<b>(21,958)</b>	<b>(23,135)</b>	<b>(24,819)</b>	<b>(25,953)</b>	<b>(27,365)</b>	<b>(28,328)</b>
<b>Funding Balance</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	19,675	22,228	24,018	22,864	24,509	26,400	25,359	27,436	29,776	28,548	30,873

Annual Plan Long Term Plan 2015 - 2024

	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Sources of operational funding</b>											
General rates, uniform annual general charges, rates penalties	0	(0)	(4)	0	0	(0)	(0)	(0)	(0)	(0)	0
Targeted rates (other than targeted rate for water supply)	444	136	196	400	525	537	783	782	782	781	780
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees, charges and targeted rates for water supply	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	0	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax - fines - infringements fees, and other receipts	0	0	0	0	0	0	0	0	0	0	0
<b>Total operating funding</b>	<b>444</b>	<b>136</b>	<b>191</b>	<b>401</b>	<b>525</b>	<b>537</b>	<b>783</b>	<b>782</b>	<b>781</b>	<b>781</b>	<b>781</b>
<b>Applications of operational funding</b>											
Payment to staff and suppliers	105	13	13	13	13	14	0	0	0	0	0
Finance costs	131	87	122	266	358	359	538	520	502	482	462
Internal charges and overheads applied	0	0	0	0	0	0	0	0	0	0	0
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>236</b>	<b>99</b>	<b>135</b>	<b>279</b>	<b>371</b>	<b>373</b>	<b>538</b>	<b>520</b>	<b>502</b>	<b>482</b>	<b>462</b>
<b>Surplus (deficit) of operational funding</b>	<b>208</b>	<b>37</b>	<b>56</b>	<b>122</b>	<b>154</b>	<b>164</b>	<b>245</b>	<b>261</b>	<b>279</b>	<b>299</b>	<b>319</b>
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	1,192	617	2,305	1,102	(154)	2,633	(245)	(261)	(279)	(299)	(319)
Gross proceeds from sale of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>1,192</b>	<b>617</b>	<b>2,305</b>	<b>1,102</b>	<b>(154)</b>	<b>2,633</b>	<b>(245)</b>	<b>(261)</b>	<b>(279)</b>	<b>(299)</b>	<b>(319)</b>
<b>Application of capital funding</b>											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	1,400	0	0	0	0	0	0	0	0	0	0
- to replace existing assets	0	1,649	2,361	1,224	0	2,797	0	0	0	0	0
Increase (decrease) in reserves	0	(995)	0	0	0	0	0	0	0	0	0
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>1,400</b>	<b>654</b>	<b>2,361</b>	<b>1,224</b>	<b>0</b>	<b>2,797</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus (deficit) of capital funding</b>	<b>(208)</b>	<b>(37)</b>	<b>(56)</b>	<b>(122)</b>	<b>(154)</b>	<b>(164)</b>	<b>(245)</b>	<b>(261)</b>	<b>(279)</b>	<b>(299)</b>	<b>(319)</b>
<b>Funding Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	0	0	0	0	0	0	0	0	0	0	0



	Long Term Plan 2015 - 2024										
	Annual Plan 2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Sources of operational funding</b>											
General rates, uniform annual general charges, rates penalties	11	0	(0)	(0)	(0)	0	(0)	(0)	(0)	0	0
Targeted rates (other than targeted rate for water supply)	0	0	0	0	0	0	0	0	0	0	0
Subsidies and grants for operating purposes	36	40	41	42	43	44	45	47	48	50	52
Fees, charges and targeted rates for water supply	1,803	2,120	2,172	2,227	2,285	2,348	2,416	2,489	2,569	2,655	2,749
Internal charges and overheads recovered	330	355	364	373	371	587	604	622	642	664	687
Interest and dividends from investments	3	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax - fines - infringements fees, and other receipts	36	22	22	23	23	24	25	25	26	27	28
<b>Total operating funding</b>	<b>2,219</b>	<b>2,536</b>	<b>2,599</b>	<b>2,664</b>	<b>2,923</b>	<b>3,003</b>	<b>3,090</b>	<b>3,184</b>	<b>3,285</b>	<b>3,396</b>	<b>3,516</b>
<b>Applications of operational funding</b>											
Payment to staff and suppliers	1,903	2,177	2,230	2,287	2,320	2,384	2,453	2,528	2,608	2,696	2,791
Finance costs	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads applied	330	355	364	373	371	587	604	622	642	664	687
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>2,233</b>	<b>2,532</b>	<b>2,594</b>	<b>2,660</b>	<b>2,891</b>	<b>2,971</b>	<b>3,057</b>	<b>3,150</b>	<b>3,251</b>	<b>3,360</b>	<b>3,478</b>
<b>Surplus (deficit) of operational funding</b>	<b>(14)</b>	<b>4</b>	<b>4</b>	<b>5</b>	<b>31</b>	<b>32</b>	<b>33</b>	<b>34</b>	<b>35</b>	<b>36</b>	<b>37</b>
<b>Subsidies and grants for capital expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	0	0	0	0	0	0	0	0	0	0	0
Gross proceeds from sale of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Application of capital funding</b>											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	0	0	0	0	0	0	0	0	0	0	0
- to replace existing assets	0	57	109	28	51	9	20	0	22	48	86
Increase (decrease) in reserves	(14)	(52)	(105)	(23)	(20)	23	13	34	13	(12)	(48)
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>(14)</b>	<b>4</b>	<b>4</b>	<b>5</b>	<b>31</b>	<b>32</b>	<b>33</b>	<b>34</b>	<b>35</b>	<b>36</b>	<b>37</b>
<b>Surplus (deficit) of capital funding</b>	<b>14</b>	<b>(4)</b>	<b>(4)</b>	<b>(5)</b>	<b>(31)</b>	<b>(32)</b>	<b>(33)</b>	<b>(34)</b>	<b>(35)</b>	<b>(36)</b>	<b>(37)</b>
<b>Funding Balance</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	6	8	8	8	9	9	9	9	10	10	10

Funding Impact Statement - FIS Urban Rejuvenation

Long Term Plan 2015 - 2024

	Annual Plan 2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Sources of operational funding											
General rates, uniform annual general charges, rates penalties	277	266	271	277	283	290	297	304	312	321	328
Targeted rates (other than targeted rate for water supply)	0	0	0	0	0	0	0	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees, charges and targeted rates for water supply	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	0	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax - fines - infringements fees, and other receipts	0	0	0	0	0	0	0	0	0	0	0
<b>Total operating funding</b>	<b>277</b>	<b>266</b>	<b>271</b>	<b>277</b>	<b>283</b>	<b>290</b>	<b>297</b>	<b>304</b>	<b>312</b>	<b>321</b>	<b>328</b>
Applications of operational funding											
Payment to staff and suppliers	223	212	217	223	228	235	242	249	257	265	275
Finance costs	25	24	22	20	19	18	15	12	9	6	2
Internal charges and overheads applied	0	0	0	0	0	0	0	0	0	0	0
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>248</b>	<b>236</b>	<b>239</b>	<b>243</b>	<b>248</b>	<b>252</b>	<b>256</b>	<b>261</b>	<b>266</b>	<b>271</b>	<b>277</b>
<b>Surplus (deficit) of operational funding</b>	<b>30</b>	<b>30</b>	<b>32</b>	<b>34</b>	<b>36</b>	<b>38</b>	<b>41</b>	<b>43</b>	<b>46</b>	<b>50</b>	<b>51</b>
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	370	(30)	(32)	(34)	(36)	(38)	(41)	(43)	(46)	(50)	(51)
Gross proceeds from sale of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>370</b>	<b>(30)</b>	<b>(32)</b>	<b>(34)</b>	<b>(36)</b>	<b>(38)</b>	<b>(41)</b>	<b>(43)</b>	<b>(46)</b>	<b>(50)</b>	<b>(51)</b>
Application of capital funding											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	400	0	0	0	0	0	0	0	0	0	0
- to replace existing assets	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in reserves	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus (deficit) of capital funding</b>	<b>(30)</b>	<b>(30)</b>	<b>(32)</b>	<b>(34)</b>	<b>(36)</b>	<b>(38)</b>	<b>(41)</b>	<b>(43)</b>	<b>(46)</b>	<b>(50)</b>	<b>(51)</b>
Funding Balance	0	(0)	0	0	0	0	0	0	0	0	0
Depreciation expense (not included in the above FIS)	0	0	0	0	0	0	0	0	0	0	0

Funding Impact Statement - FIS Earthquake Buildings

	Annual Plan 2014/15 \$'000	Long Term Plan 2015 - 2024 2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Sources of operational funding											
General rates, uniform annual general charges, rates penalties	0	0	0	0	0	0	0	0	0	0	0
Targeted rates (other than targeted rate for water supply)	0	50	102	105	108	111	114	117	121	125	130
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees, charges and targeted rates for water supply	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	0	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax - fines - infringements fees, and other receipts	0	100	102	105	108	111	114	117	121	125	130
<b>Total operating funding</b>	<b>0</b>	<b>150</b>	<b>205</b>	<b>210</b>	<b>216</b>	<b>221</b>	<b>228</b>	<b>235</b>	<b>242</b>	<b>250</b>	<b>259</b>
Applications of operational funding											
Payment to staff and suppliers	0	150	205	210	216	221	228	235	242	250	259
Finance costs	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads applied	0	0	0	0	0	0	0	0	0	0	0
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>0</b>	<b>150</b>	<b>205</b>	<b>210</b>	<b>216</b>	<b>221</b>	<b>228</b>	<b>235</b>	<b>242</b>	<b>250</b>	<b>259</b>
<b>Surplus (deficit) of operational funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	0	0	0	0	0	0	0	0	0	0	0
Gross proceeds from sale of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Application of capital funding											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	0	0	0	0	0	0	0	0	0	0	0
- to replace existing assets	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in reserves	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus (deficit) of capital funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Funding Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	0	0	0	0	0	0	0	0	0	0	0

Funding Impact Statement - FIS Roading

	Long Term Plan 2015 - 2024										
	Annual Plan 2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Sources of operational funding											
General rates, uniform annual general charges, rates penalties	374	420	468	449	481	485	483	484	477	493	516
Targeted rates (other than targeted rate for water supply)	7,008	7,645	7,691	7,795	8,906	9,239	9,509	9,794	9,318	9,672	9,981
Subsidies and grants for operating purposes	2,243	2,051	2,072	2,139	2,145	2,198	2,255	2,315	2,380	2,450	2,525
Fees, charges and targeted rates for water supply	255	260	295	302	310	318	328	338	348	360	373
Internal charges and overheads recovered	258	258	278	286	293	301	310	319	329	340	352
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax - infringements fees, and other receipts	800	997	1,021	1,047	1,074	1,104	1,136	1,170	1,207	1,248	1,292
<b>Total operating funding</b>	<b>10,938</b>	<b>11,630</b>	<b>11,824</b>	<b>12,017</b>	<b>13,209</b>	<b>13,646</b>	<b>14,019</b>	<b>14,420</b>	<b>14,060</b>	<b>14,564</b>	<b>15,039</b>
Applications of operational funding											
Payment to staff and suppliers	5,919	6,373	6,501	6,774	6,900	6,874	7,222	7,370	7,605	7,879	8,105
Finance costs	322	283	256	214	179	135	151	123	103	91	79
Internal charges and overheads applied	258	258	278	286	293	301	310	319	329	340	352
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>6,499</b>	<b>6,914</b>	<b>7,035</b>	<b>7,273</b>	<b>7,372</b>	<b>7,310</b>	<b>7,682</b>	<b>7,812</b>	<b>8,037</b>	<b>8,310</b>	<b>8,537</b>
<b>Surplus (deficit) of operational funding</b>	<b>4,439</b>	<b>4,716</b>	<b>4,789</b>	<b>4,744</b>	<b>5,837</b>	<b>6,335</b>	<b>6,337</b>	<b>6,608</b>	<b>6,023</b>	<b>6,254</b>	<b>6,502</b>
Subsidies and grants for capital expenditure	3,782	3,651	3,601	3,414	3,561	3,601	3,688	3,899	4,120	4,200	4,287
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	(610)	(337)	(708)	(753)	(790)	138	(406)	(356)	(185)	(171)	(146)
Gross proceeds from sale of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>3,172</b>	<b>3,314</b>	<b>2,893</b>	<b>2,661</b>	<b>2,771</b>	<b>3,739</b>	<b>3,282</b>	<b>3,544</b>	<b>3,934</b>	<b>4,029</b>	<b>4,141</b>
Application of capital funding											
Capital expenditure											
- to meet additional demand	100	40	41	42	43	44	46	47	48	50	52
- to improve the level of service	51	890	932	920	1,887	1,881	1,631	1,555	762	788	786
- to replace existing assets	7,416	7,047	6,674	6,383	6,627	7,896	7,876	8,622	9,099	9,393	9,720
Increase (decrease) in reserves	44	53	35	59	51	63	67	(72)	48	51	85
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>7,611</b>	<b>8,030</b>	<b>7,682</b>	<b>7,404</b>	<b>8,608</b>	<b>10,075</b>	<b>9,619</b>	<b>10,151</b>	<b>9,957</b>	<b>10,282</b>	<b>10,643</b>
<b>Surplus (deficit) of capital funding</b>	<b>(4,439)</b>	<b>(4,716)</b>	<b>(4,789)</b>	<b>(4,744)</b>	<b>(5,837)</b>	<b>(6,335)</b>	<b>(6,337)</b>	<b>(6,608)</b>	<b>(6,023)</b>	<b>(6,254)</b>	<b>(6,502)</b>
Funding Balance	0	0	0	0	0	0	0	0	0	0	0
Depreciation expense (not included in the above FIS)	8,061	10,161	11,231	10,102	11,168	12,380	11,175	12,406	13,813	12,524	13,969

Funding Impact Statement - FIS Sewerage

	Long Term Plan 2015 - 2024										
	Annual Plan 2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Sources of operational funding</b>											
General rates, uniform annual general charges, rates penalties	33	(0)	0	0	(0)	0	(0)	0	0	(0)	0
Targeted rates (other than targeted rate for water supply)	4,912	5,039	5,173	5,704	5,673	5,979	6,706	6,028	6,078	5,784	5,892
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees, charges and targeted rates for water supply	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	0	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax - fines - infringements fees, and other receipts	537	970	615	630	647	664	684	705	727	751	778
<b>Total operating funding</b>	<b>5,482</b>	<b>6,009</b>	<b>5,788</b>	<b>6,334</b>	<b>6,319</b>	<b>6,643</b>	<b>7,389</b>	<b>6,733</b>	<b>6,805</b>	<b>6,536</b>	<b>6,671</b>
<b>Applications of operational funding</b>											
Payment to staff and suppliers	2,739	2,977	3,050	3,127	3,209	3,257	3,393	3,496	3,607	3,729	3,860
Finance costs	396	363	456	419	406	371	324	278	236	202	176
Internal charges and overheads applied	0	0	0	0	0	0	0	0	0	0	0
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>3,135</b>	<b>3,340</b>	<b>3,506</b>	<b>3,547</b>	<b>3,615</b>	<b>3,628</b>	<b>3,717</b>	<b>3,774</b>	<b>3,844</b>	<b>3,930</b>	<b>4,036</b>
<b>Surplus (deficit) of operational funding</b>	<b>2,347</b>	<b>2,669</b>	<b>2,282</b>	<b>2,788</b>	<b>2,704</b>	<b>2,975</b>	<b>3,672</b>	<b>2,959</b>	<b>2,961</b>	<b>2,605</b>	<b>2,635</b>
<b>Subsidies and grants for capital expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	(594)	1,688	(732)	(665)	(691)	(689)	(686)	(639)	(575)	(373)	(373)
Gross proceeds from sale of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>(594)</b>	<b>1,688</b>	<b>(732)</b>	<b>(665)</b>	<b>(691)</b>	<b>(689)</b>	<b>(686)</b>	<b>(639)</b>	<b>(575)</b>	<b>(373)</b>	<b>(373)</b>
<b>Application of capital funding</b>											
Capital expenditure	0	1,000	0	0	0	0	0	0	0	0	0
- to meet additional demand	0	594	0	0	0	0	0	0	0	0	0
- to improve the level of service	1,753	2,762	1,549	2,123	2,014	2,285	2,986	2,320	2,386	2,232	2,262
- to replace existing assets	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in reserves	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>1,753</b>	<b>4,356</b>	<b>1,549</b>	<b>2,123</b>	<b>2,014</b>	<b>2,285</b>	<b>2,986</b>	<b>2,320</b>	<b>2,386</b>	<b>2,232</b>	<b>2,262</b>
<b>Surplus (deficit) of capital funding</b>	<b>(2,347)</b>	<b>(2,669)</b>	<b>(2,282)</b>	<b>(2,788)</b>	<b>(2,704)</b>	<b>(2,975)</b>	<b>(3,672)</b>	<b>(2,959)</b>	<b>(2,961)</b>	<b>(2,605)</b>	<b>(2,635)</b>
<b>Funding Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	2,069	2,305	2,432	2,399	2,534	2,681	2,655	2,816	2,992	2,976	3,172

Funding Impact Statement - FIS Solid Waste Management

	Long Term Plan 2015 - 2024										
	Annual Plan 2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Sources of operational funding											
General rates, uniform annual general charges, rates penalties	16	0	0	(0)	(0)	(0)	(0)	(0)	0	(0)	0
Targeted rates (other than targeted rate for water supply)	3,808	3,889	3,984	4,116	4,224	4,341	4,466	4,602	4,749	4,909	5,082
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees, charges and targeted rates for water supply	2,862	2,630	2,694	2,763	2,835	2,913	2,997	3,088	3,187	3,294	3,410
Internal charges and overheads recovered	1,508	1,518	1,555	1,594	1,636	1,694	1,744	1,797	1,854	1,916	1,984
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax - fines - infringements fees, and other receipts	67	80	82	84	86	89	91	94	97	100	104
<b>Total operating funding</b>	<b>8,251</b>	<b>8,116</b>	<b>8,315</b>	<b>8,557</b>	<b>8,780</b>	<b>9,036</b>	<b>9,298</b>	<b>9,581</b>	<b>9,887</b>	<b>10,219</b>	<b>10,580</b>
Applications of operational funding											
Payment to staff and suppliers	6,791	6,499	6,658	6,858	7,037	7,231	7,441	7,667	7,912	8,177	8,466
Finance costs	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads applied	1,508	1,518	1,555	1,594	1,636	1,694	1,744	1,797	1,854	1,916	1,984
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>8,299</b>	<b>8,016</b>	<b>8,213</b>	<b>8,452</b>	<b>8,673</b>	<b>8,926</b>	<b>9,184</b>	<b>9,464</b>	<b>9,765</b>	<b>10,094</b>	<b>10,450</b>
<b>Surplus (deficit) of operational funding</b>	<b>(38)</b>	<b>100</b>	<b>102</b>	<b>105</b>	<b>108</b>	<b>111</b>	<b>114</b>	<b>117</b>	<b>121</b>	<b>125</b>	<b>130</b>
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	0	0	0	0	0	0	0	0	0	0	0
Gross proceeds from sale of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Application of capital funding											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	0	0	0	0	0	0	0	0	0	0	0
- to replace existing assets	80	100	102	105	108	111	114	117	121	125	130
Increase (decrease) in reserves	(118)	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>(38)</b>	<b>100</b>	<b>102</b>	<b>105</b>	<b>108</b>	<b>111</b>	<b>114</b>	<b>117</b>	<b>121</b>	<b>125</b>	<b>130</b>
<b>Surplus (deficit) of capital funding</b>	<b>38</b>	<b>(100)</b>	<b>(102)</b>	<b>(105)</b>	<b>(108)</b>	<b>(111)</b>	<b>(114)</b>	<b>(117)</b>	<b>(121)</b>	<b>(125)</b>	<b>(130)</b>
<b>Funding Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	357	328	337	345	355	367	376	390	404	416	433

Funding Impact Statement - FIS Stormwater

Annual Plan Long Term Plan 2015 - 2024

	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Sources of operational funding											
General rates, uniform annual general charges, rates penalties	0	(0)	(0)	(0)	0	0	(0)	0	0	(0)	(0)
Targeted rates (other than targeted rate for water supply)	2,560	3,101	3,140	3,308	3,480	3,843	4,162	4,108	4,298	4,400	4,674
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees, charges and targeted rates for water supply	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	0	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax - fines - infringements fees, and other receipts	0	0	0	0	0	0	0	0	0	0	0
<b>Total operating funding</b>	<b>2,560</b>	<b>3,101</b>	<b>3,140</b>	<b>3,308</b>	<b>3,481</b>	<b>3,843</b>	<b>4,162</b>	<b>4,108</b>	<b>4,298</b>	<b>4,400</b>	<b>4,673</b>
Applications of operational funding											
Payment to staff and suppliers	1,113	1,217	1,247	1,278	1,312	1,348	1,387	1,429	1,474	1,524	1,578
Finance costs	1	31	29	29	30	30	28	27	26	25	23
Internal charges and overheads applied	0	0	0	0	0	0	0	0	0	0	0
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>1,114</b>	<b>1,248</b>	<b>1,276</b>	<b>1,307</b>	<b>1,341</b>	<b>1,377</b>	<b>1,415</b>	<b>1,456</b>	<b>1,500</b>	<b>1,549</b>	<b>1,601</b>
<b>Surplus (deficit) of operational funding</b>	<b>1,446</b>	<b>1,853</b>	<b>1,864</b>	<b>2,001</b>	<b>2,139</b>	<b>2,465</b>	<b>2,747</b>	<b>2,652</b>	<b>2,798</b>	<b>2,851</b>	<b>3,072</b>
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	(2)	(15)	(16)	(17)	(17)	(17)	(17)	(18)	(19)	(21)	(22)
Gross proceeds from sale of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>(2)</b>	<b>(15)</b>	<b>(16)</b>	<b>(17)</b>	<b>(17)</b>	<b>(17)</b>	<b>(17)</b>	<b>(18)</b>	<b>(19)</b>	<b>(21)</b>	<b>(22)</b>
Application of capital funding											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	108	118	130	144	158	173	189	195	201	208	215
- to replace existing assets	1,337	1,720	1,718	1,841	1,964	2,276	2,541	2,439	2,577	2,623	2,835
Increase (decrease) in reserves	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>1,445</b>	<b>1,838</b>	<b>1,848</b>	<b>1,984</b>	<b>2,122</b>	<b>2,449</b>	<b>2,730</b>	<b>2,634</b>	<b>2,778</b>	<b>2,830</b>	<b>3,050</b>
<b>Surplus (deficit) of capital funding</b>	<b>(1,446)</b>	<b>(1,853)</b>	<b>(1,864)</b>	<b>(2,001)</b>	<b>(2,139)</b>	<b>(2,465)</b>	<b>(2,747)</b>	<b>(2,652)</b>	<b>(2,798)</b>	<b>(2,851)</b>	<b>(3,072)</b>
Funding Balance	0	0	0	0	0	0	0	0	0	0	0
Depreciation expense (not included in the above FIS)	2,127	2,183	2,283	2,291	2,400	2,518	2,536	2,667	2,810	2,842	3,004

Funding Impact Statement - FIS Water Supply

	Long Term Plan 2015 - 2024										
	Annual Plan 2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Sources of operational funding											
General rates, uniform annual general charges, rates penalties	26	0	(42)	0	0	0	(1,139)	1,000	(0)	(843)	
Targeted rates (other than targeted rate for water supply)	6,188	6,461	6,774	7,898	8,547	8,999	9,642	9,939	12,503	13,606	14,541
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees, charges and targeted rates for water supply	1,182	1,147	1,246	1,351	1,462	1,580	1,706	1,840	1,898	1,962	2,031
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	0	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax - fines - infringements fees, and other receipts	21	0	0	0	0	0	0	0	0	0	0
<b>Total operating funding</b>	<b>7,417</b>	<b>7,608</b>	<b>7,979</b>	<b>9,250</b>	<b>10,010</b>	<b>10,579</b>	<b>10,208</b>	<b>12,779</b>	<b>14,401</b>	<b>15,568</b>	<b>15,729</b>
Applications of operational funding											
Payment to staff and suppliers	4,126	4,089	4,281	4,422	4,573	4,733	4,909	5,093	5,255	5,432	5,624
Finance costs	710	837	1,108	1,087	1,124	1,113	1,064	1,274	1,483	1,690	1,607
Internal charges and overheads applied	0	0	0	0	0	0	0	0	0	0	0
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>4,836</b>	<b>4,926</b>	<b>5,390</b>	<b>5,510</b>	<b>5,697</b>	<b>5,847</b>	<b>5,974</b>	<b>6,367</b>	<b>6,738</b>	<b>7,122</b>	<b>7,231</b>
<b>Surplus (deficit) of operational funding</b>	<b>2,581</b>	<b>2,682</b>	<b>2,589</b>	<b>3,740</b>	<b>4,313</b>	<b>4,732</b>	<b>4,234</b>	<b>6,412</b>	<b>7,663</b>	<b>8,446</b>	<b>8,498</b>
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	2,293	4,816	(613)	(652)	(670)	(714)	4,269	2,100	(1,220)	(1,236)	
Gross proceeds from sale of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>2,293</b>	<b>4,816</b>	<b>(613)</b>	<b>(652)</b>	<b>(670)</b>	<b>(714)</b>	<b>4,269</b>	<b>2,100</b>	<b>(1,220)</b>	<b>(1,236)</b>	
Application of capital funding											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	4,577	5,263	0	0	0	0	0	0	0	0	0
- to replace existing assets	1,564	2,235	1,975	3,088	3,643	4,018	8,503	8,513	10,732	7,226	7,262
Increase (decrease) in reserves	(1,266)	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>4,875</b>	<b>7,498</b>	<b>1,975</b>	<b>3,088</b>	<b>3,643</b>	<b>4,018</b>	<b>8,503</b>	<b>8,513</b>	<b>10,732</b>	<b>7,226</b>	<b>7,262</b>
<b>Surplus (deficit) of capital funding</b>	<b>(2,581)</b>	<b>(2,682)</b>	<b>(2,589)</b>	<b>(3,740)</b>	<b>(4,313)</b>	<b>(4,732)</b>	<b>(4,234)</b>	<b>(6,412)</b>	<b>(7,663)</b>	<b>(8,446)</b>	<b>(8,498)</b>
Funding Balance	0	0	0	0	0	0	0	0	0	0	0
Depreciation expense (not included in the above FIS)	2,854	3,333	3,430	3,496	3,603	3,724	3,945	4,722	4,519	4,644	4,826



Funding Impact Statement - FIS Development & Regulatory Services Group

	Annual Plan 2014/15 \$'000	Long Term Plan 2015 - 2024 2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Sources of operational funding</b>											
General rates, uniform annual general charges, rates penalties	1,837	1,829	1,849	1,885	1,910	1,992	1,978	2,067	2,112	2,214	2,281
Targeted rates (other than targeted rate for water supply)	1,223	1,235	1,167	1,170	1,208	1,238	1,274	1,310	1,360	1,401	1,559
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees, charges and targeted rates for water supply	3,735	3,540	3,633	3,773	3,867	3,968	4,135	4,256	4,386	4,527	4,681
Internal charges and overheads recovered	73	223	233	238	245	251	258	266	273	282	292
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax - fines - infringements fees, and other receipts	1,083	1,175	1,209	1,219	1,251	1,285	1,322	1,362	1,406	1,453	1,504
<b>Total operating funding</b>	<b>7,951</b>	<b>8,001</b>	<b>8,090</b>	<b>8,284</b>	<b>8,479</b>	<b>8,734</b>	<b>8,967</b>	<b>9,261</b>	<b>9,537</b>	<b>9,878</b>	<b>10,317</b>
<b>Applications of operational funding</b>											
Payment to staff and suppliers	7,688	7,593	7,677	7,862	8,045	8,292	8,516	8,798	9,053	9,381	9,807
Finance costs	10	10	9	9	9	9	9	8	8	7	7
Internal charges and overheads applied	73	223	233	238	245	251	258	266	273	282	292
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>7,771</b>	<b>7,825</b>	<b>7,919</b>	<b>8,110</b>	<b>8,299</b>	<b>8,552</b>	<b>8,783</b>	<b>9,072</b>	<b>9,334</b>	<b>9,671</b>	<b>10,105</b>
<b>Surplus (deficit) of operational funding</b>	<b>179</b>	<b>177</b>	<b>172</b>	<b>175</b>	<b>180</b>	<b>182</b>	<b>184</b>	<b>189</b>	<b>204</b>	<b>207</b>	<b>212</b>
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	(5)	(5)	(5)	(6)	(6)	(6)	(7)	(7)	(7)	(8)	(9)
Gross proceeds from sale of assets	12	77	30	21	35	86	33	23	52	84	38
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>7</b>	<b>72</b>	<b>25</b>	<b>15</b>	<b>29</b>	<b>80</b>	<b>27</b>	<b>16</b>	<b>44</b>	<b>76</b>	<b>29</b>
<b>Application of capital funding</b>											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	0	0	0	0	0	0	0	0	0	0	0
- to replace existing assets	157	305	110	70	168	344	123	80	223	349	137
Increase (decrease) in reserves	29	(56)	87	120	41	(83)	89	126	25	(66)	103
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>186</b>	<b>249</b>	<b>196</b>	<b>190</b>	<b>210</b>	<b>262</b>	<b>212</b>	<b>206</b>	<b>248</b>	<b>283</b>	<b>241</b>
<b>Surplus (deficit) of capital funding</b>	<b>(179)</b>	<b>(177)</b>	<b>(172)</b>	<b>(175)</b>	<b>(180)</b>	<b>(182)</b>	<b>(185)</b>	<b>(189)</b>	<b>(204)</b>	<b>(207)</b>	<b>(212)</b>
<b>Funding Balance</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>(1)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>
Depreciation expense (not included in the above FIS)	142	137	138	140	144	145	147	149	162	164	167

Funding Impact Statement - FIS Animal Control

	Long Term Plan 2015 - 2024										
	Annual Plan 2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Sources of operational funding</b>											
General rates, uniform annual general charges, rates penalties	347	229	227	178	183	188	136	140	144	148	159
Targeted rates (other than targeted rate for water supply)	0	0	0	0	0	0	0	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees, charges and targeted rates for water supply	678	661	677	747	766	787	867	894	922	953	987
Internal charges and overheads recovered	0	58	64	65	67	69	70	72	74	76	78
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax- fines- infringements fees, and other receipts	98	145	148	152	156	160	165	170	176	181	188
<b>Total operating funding</b>	<b>1,123</b>	<b>1,092</b>	<b>1,117</b>	<b>1,142</b>	<b>1,172</b>	<b>1,204</b>	<b>1,239</b>	<b>1,276</b>	<b>1,315</b>	<b>1,358</b>	<b>1,411</b>
<b>Applications of operational funding</b>											
Payment to staff and suppliers	1,070	943	966	988	1,014	1,042	1,073	1,106	1,141	1,179	1,227
Finance costs	10	10	9	9	9	9	9	8	8	7	7
Internal charges and overheads applied	0	58	64	65	67	69	70	72	74	76	78
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>1,080</b>	<b>1,010</b>	<b>1,039</b>	<b>1,062</b>	<b>1,090</b>	<b>1,120</b>	<b>1,152</b>	<b>1,186</b>	<b>1,222</b>	<b>1,262</b>	<b>1,311</b>
<b>Surplus (deficit) of operational funding</b>	<b>43</b>	<b>82</b>	<b>77</b>	<b>80</b>	<b>82</b>	<b>84</b>	<b>87</b>	<b>90</b>	<b>93</b>	<b>96</b>	<b>100</b>
<b>Sources of capital funding</b>											
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	(5)	(5)	(5)	(6)	(6)	(6)	(7)	(7)	(7)	(8)	(9)
Gross proceeds from sale of assets	0	18	0	0	7	20	0	0	8	23	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>(5)</b>	<b>13</b>	<b>(5)</b>	<b>(6)</b>	<b>2</b>	<b>14</b>	<b>(7)</b>	<b>(7)</b>	<b>1</b>	<b>15</b>	<b>(9)</b>
<b>Application of capital funding</b>											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	0	0	0	0	0	0	0	0	0	0	0
- to replace existing assets	0	87	12	13	45	102	14	14	51	115	16
Increase (decrease) in reserves	39	9	60	61	38	(4)	67	69	43	(4)	76
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>39</b>	<b>96</b>	<b>72</b>	<b>74</b>	<b>83</b>	<b>98</b>	<b>80</b>	<b>83</b>	<b>94</b>	<b>111</b>	<b>91</b>
<b>Surplus (deficit) of capital funding</b>	<b>(43)</b>	<b>(82)</b>	<b>(77)</b>	<b>(80)</b>	<b>(82)</b>	<b>(84)</b>	<b>(87)</b>	<b>(90)</b>	<b>(93)</b>	<b>(96)</b>	<b>(100)</b>
<b>Funding Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>
Depreciation expense (not included in the above FIS)	26	43	44	45	46	47	48	50	52	53	55

Funding Impact Statement - FIS Building Control

	Long Term Plan 2015 - 2024										
	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Sources of operational funding</b>											
General rates, uniform annual general charges, rates penalties	446	619	615	652	659	682	679	725	722	772	775
Targeted rates (other than targeted rate for water supply)	0	0	0	0	0	0	0	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees, charges and targeted rates for water supply	2,495	2,300	2,356	2,416	2,479	2,547	2,621	2,701	2,787	2,881	2,982
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	0	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax - fines - infringements fees, and other receipts	122	110	113	116	119	122	125	129	133	138	143
<b>Total operating funding</b>	<b>3,062</b>	<b>3,029</b>	<b>3,084</b>	<b>3,183</b>	<b>3,237</b>	<b>3,351</b>	<b>3,426</b>	<b>3,555</b>	<b>3,642</b>	<b>3,791</b>	<b>3,900</b>
<b>Applications of operational funding</b>											
Payment to staff and suppliers	3,000	2,987	3,040	3,139	3,197	3,310	3,384	3,512	3,597	3,744	3,852
Finance costs	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads applied	0	0	0	0	0	0	0	0	0	0	0
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>3,000</b>	<b>2,987</b>	<b>3,040</b>	<b>3,139</b>	<b>3,197</b>	<b>3,310</b>	<b>3,384</b>	<b>3,512</b>	<b>3,597</b>	<b>3,744</b>	<b>3,852</b>
<b>Surplus (deficit) of operational funding</b>	<b>62</b>	<b>43</b>	<b>44</b>	<b>45</b>	<b>40</b>	<b>41</b>	<b>42</b>	<b>43</b>	<b>45</b>	<b>46</b>	<b>48</b>
<b>Subsidies and grants for capital expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	0	0	0	0	0	0	0	0	0	0	0
Gross proceeds from sale of assets	0	30	20	21	22	33	23	23	36	25	26
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>0</b>	<b>30</b>	<b>20</b>	<b>21</b>	<b>22</b>	<b>33</b>	<b>23</b>	<b>23</b>	<b>36</b>	<b>25</b>	<b>26</b>
<b>Application of capital funding</b>											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	0	0	0	0	0	0	0	0	0	0	0
- to replace existing assets	80	81	52	54	56	91	59	61	97	63	65
Increase (decrease) in reserves	(18)	(8)	12	12	5	(17)	5	6	(16)	9	9
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>62</b>	<b>73</b>	<b>64</b>	<b>66</b>	<b>61</b>	<b>74</b>	<b>65</b>	<b>67</b>	<b>81</b>	<b>71</b>	<b>74</b>
<b>Surplus (deficit) of capital funding</b>	<b>(62)</b>	<b>(43)</b>	<b>(44)</b>	<b>(45)</b>	<b>(40)</b>	<b>(41)</b>	<b>(42)</b>	<b>(43)</b>	<b>(45)</b>	<b>(46)</b>	<b>(48)</b>
<b>Funding Balance</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	62	43	44	45	40	41	42	43	45	46	48

Funding Impact Statement - FIS Civil Defence and Emergency Management

	Annual Plan 2014/15 \$'000	Long Term Plan 2015 - 2024 2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Sources of operational funding											
General rates, uniform annual general charges, rates penalties	240	257	263	270	277	285	293	302	311	322	333
Targeted rates (other than targeted rate for water supply)	0	0	0	0	0	0	0	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees, charges and targeted rates for water supply	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	0	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax - fines - infringements fees, and other receipts	165	147	150	154	158	163	167	172	178	184	190
<b>Total operating funding</b>	<b>405</b>	<b>404</b>	<b>414</b>	<b>424</b>	<b>435</b>	<b>447</b>	<b>460</b>	<b>474</b>	<b>489</b>	<b>506</b>	<b>524</b>
Applications of operational funding											
Payment to staff and suppliers	405	404	414	424	435	447	460	474	489	506	524
Finance costs	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads applied	0	0	0	0	0	0	0	0	0	0	0
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>405</b>	<b>404</b>	<b>414</b>	<b>424</b>	<b>435</b>	<b>447</b>	<b>460</b>	<b>474</b>	<b>489</b>	<b>506</b>	<b>524</b>
<b>Surplus (deficit) of operational funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	0	0	0	0	0	0	0	0	0	0	0
Gross proceeds from sale of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Application of capital funding											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	0	0	0	0	0	0	0	0	0	0	0
- to replace existing assets	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in reserves	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus (deficit) of capital funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Funding Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	0	0	0	0	0	0	0	0	0	0	0

Funding Impact Statement - FIS Compliance

	Annual Plan 2014/15 \$'000	Long Term Plan 2015 - 2024 2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Sources of operational funding											
General rates, uniform annual general charges, rates penalties	(119)	(118)	(120)	(123)	(126)	(130)	(133)	(137)	(141)	(146)	(150)
Targeted rates (other than targeted rate for water supply)	0	0	0	0	0	0	0	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees, charges and targeted rates for water supply	113	85	87	89	92	94	97	100	103	106	110
Internal charges and overheads recovered	53	53	54	55	57	58	60	62	64	66	68
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax-fines-infringements fees, and other receipts	632	715	733	751	771	792	815	840	866	895	927
<b>Total operating funding</b>	<b>679</b>	<b>734</b>	<b>754</b>	<b>773</b>	<b>793</b>	<b>815</b>	<b>839</b>	<b>865</b>	<b>892</b>	<b>922</b>	<b>955</b>
Applications of operational funding											
Payment to staff and suppliers	604	668	686	703	721	741	763	786	811	838	869
Finance costs	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads applied	53	53	54	55	57	58	60	62	64	66	68
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>657</b>	<b>720</b>	<b>740</b>	<b>758</b>	<b>778</b>	<b>800</b>	<b>823</b>	<b>848</b>	<b>875</b>	<b>904</b>	<b>937</b>
<b>Surplus (deficit) of operational funding</b>	<b>22</b>	<b>14</b>	<b>14</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>16</b>	<b>16</b>	<b>17</b>	<b>17</b>	<b>18</b>
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	0	0	0	0	0	0	0	0	0	0	0
Gross proceeds from sale of assets	12	11	0	0	0	13	0	0	0	14	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>12</b>	<b>11</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14</b>	<b>0</b>
Application of capital funding											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	0	0	0	0	0	0	0	0	0	0	0
- to replace existing assets	27	52	2	2	2	58	2	2	2	65	3
Increase (decrease) in reserves	7	(27)	12	13	13	(30)	14	14	14	(33)	15
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>34</b>	<b>25</b>	<b>14</b>	<b>15</b>	<b>15</b>	<b>28</b>	<b>16</b>	<b>16</b>	<b>17</b>	<b>32</b>	<b>18</b>
<b>Surplus (deficit) of capital funding</b>	<b>(22)</b>	<b>(14)</b>	<b>(14)</b>	<b>(15)</b>	<b>(15)</b>	<b>(15)</b>	<b>(16)</b>	<b>(16)</b>	<b>(17)</b>	<b>(17)</b>	<b>(18)</b>
<b>Funding Balance</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>
Depreciation expense (not included in the above FIS)	22	14	14	15	15	15	16	16	17	17	18

Annual Plan	Long Term Plan 2015 - 2024						2024/25 \$'000					
	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000		2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	
Sources of operational funding												
General rates, uniform annual general charges, rates penalties	907	842	863	908	937	968	1,002	1,037	1,076	1,118	1,165	
Targeted rates (other than targeted rate for water supply)	0	0	0	0	0	0	0	0	0	0	0	
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0	
Fees, charges and targeted rates for water supply	262	303	307	310	314	317	322	326	331	336	342	
Internal charges and overheads recovered	20	88	90	93	95	98	100	103	107	110	114	
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0	
Local authorities fuel tax - fines - infringements fees, and other receipts	36	40	46	26	27	28	28	29	30	31	32	
<b>Total operating funding</b>	<b>1,225</b>	<b>1,274</b>	<b>1,306</b>	<b>1,337</b>	<b>1,372</b>	<b>1,410</b>	<b>1,452</b>	<b>1,496</b>	<b>1,544</b>	<b>1,595</b>	<b>1,654</b>	
Applications of operational funding												
Payment to staff and suppliers	1,185	1,155	1,185	1,213	1,245	1,279	1,319	1,357	1,401	1,447	1,500	
Finance costs	0	0	0	0	0	0	0	0	0	0	0	
Internal charges and overheads applied	20	88	90	93	95	98	100	103	107	110	114	
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0	
<b>Total applications of operational funding</b>	<b>1,205</b>	<b>1,244</b>	<b>1,275</b>	<b>1,305</b>	<b>1,340</b>	<b>1,377</b>	<b>1,419</b>	<b>1,461</b>	<b>1,507</b>	<b>1,558</b>	<b>1,614</b>	
<b>Surplus (deficit) of operational funding</b>	<b>19</b>	<b>30</b>	<b>31</b>	<b>32</b>	<b>33</b>	<b>33</b>	<b>33</b>	<b>35</b>	<b>37</b>	<b>38</b>	<b>39</b>	
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0	
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0	
Increase (decrease) in debt	0	0	0	0	0	0	0	0	0	0	0	
Gross proceeds from sale of assets	0	18	9	0	6	20	10	0	7	23	12	
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0	
<b>Total sources of capital funding</b>	<b>0</b>	<b>18</b>	<b>9</b>	<b>0</b>	<b>6</b>	<b>20</b>	<b>10</b>	<b>0</b>	<b>7</b>	<b>23</b>	<b>12</b>	
Application of capital funding												
Capital expenditure												
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0	
- to improve the level of service	0	0	0	0	0	0	0	0	0	0	0	
- to replace existing assets	21	83	41	0	27	92	46	0	30	104	52	
Increase (decrease) in reserves	(2)	(35)	(1)	32	12	(39)	(1)	35	13	(44)	(1)	
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0	
<b>Total application of capital funding</b>	<b>19</b>	<b>48</b>	<b>40</b>	<b>32</b>	<b>39</b>	<b>53</b>	<b>45</b>	<b>35</b>	<b>43</b>	<b>60</b>	<b>51</b>	
<b>Surplus (deficit) of capital funding</b>	<b>(19)</b>	<b>(30)</b>	<b>(31)</b>	<b>(32)</b>	<b>(33)</b>	<b>(33)</b>	<b>(34)</b>	<b>(35)</b>	<b>(37)</b>	<b>(38)</b>	<b>(39)</b>	
Funding Balance	0	0	0	0	(0)	0	(1)	0	0	(0)	0	
Depreciation expense (not included in the above FIS)	19	30	31	32	33	33	34	35	37	38	39	

Funding Impact Statement - FIS Resource Management

Annual Plan 2014/15 \$'000	Long Term Plan 2015 - 2024 2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Sources of operational funding										
General rates, uniform annual general charges, rates penalties	16	0	0	0	0	0	0	(0)	0	(0)
Targeted rates (other than targeted rate for water supply)	1,223	1,235	1,167	1,170	1,208	1,238	1,274	1,310	1,360	1,401
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0
Fees, charges and targeted rates for water supply	187	191	205	211	216	222	228	235	243	251
Internal charges and overheads recovered	0	24	25	25	26	27	27	28	29	30
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax-fines-infringements fees, and other receipts	30	19	19	19	20	20	21	22	22	23
<b>Total operating funding</b>	<b>1,455</b>	<b>1,468</b>	<b>1,416</b>	<b>1,425</b>	<b>1,469</b>	<b>1,507</b>	<b>1,551</b>	<b>1,596</b>	<b>1,655</b>	<b>1,706</b>
Applications of operational funding										
Payment to staff and suppliers	1,424	1,436	1,386	1,396	1,432	1,472	1,517	1,563	1,613	1,666
Finance costs	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads applied	0	24	25	25	26	27	27	28	29	30
Other operating funding-applications	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>1,424</b>	<b>1,460</b>	<b>1,411</b>	<b>1,421</b>	<b>1,458</b>	<b>1,499</b>	<b>1,545</b>	<b>1,591</b>	<b>1,642</b>	<b>1,696</b>
<b>Surplus (deficit) of operational funding</b>	<b>32</b>	<b>7</b>	<b>5</b>	<b>4</b>	<b>11</b>	<b>8</b>	<b>6</b>	<b>4</b>	<b>13</b>	<b>9</b>
Subsidies and grants for capital expenditure										
Development and financial contributions	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	0	0	0	0	0	0	0	0	0	0
Gross proceeds from sale of assets	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Application of capital funding										
Capital expenditure										
- to meet additional demand	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	0	0	0	0	0	0	0	0	0	0
- to replace existing assets	29	2	2	2	38	2	2	2	42	3
Increase (decrease) in reserves	3	5	3	2	(26)	6	4	2	(30)	7
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>32</b>	<b>7</b>	<b>5</b>	<b>4</b>	<b>11</b>	<b>8</b>	<b>6</b>	<b>4</b>	<b>13</b>	<b>9</b>
<b>Surplus (deficit) of capital funding</b>	<b>(32)</b>	<b>(7)</b>	<b>(5)</b>	<b>(4)</b>	<b>(11)</b>	<b>(8)</b>	<b>(6)</b>	<b>(4)</b>	<b>(13)</b>	<b>(9)</b>
<b>Funding Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	12	7	5	4	11	8	6	4	13	9

Funding Impact Statement - FIS Community Services Group

	Annual Plan 2024/25 \$'000	Long Term Plan 2015 - 2024 2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Sources of operational funding</b>											
General rates, uniform annual general charges, rates penalties	3,898	3,671	3,871	3,962	4,381	4,453	4,530	4,614	4,698	4,793	4,891
Targeted rates (other than targeted rate for water supply)	12,594	13,097	13,779	14,021	14,212	14,588	15,215	15,376	15,900	16,630	17,131
Subsidies and grants for operating purposes	1,197	1,219	1,263	1,319	1,285	1,303	1,335	1,369	1,406	1,454	1,505
Fees, charges and targeted rates for water supply	3,136	3,252	3,773	3,879	3,990	4,111	4,253	4,382	4,522	4,674	4,839
Internal charges and overheads recovered	10,904	11,632	12,239	12,641	13,017	13,451	14,130	14,561	15,027	15,543	16,107
Interest and dividends from investments	0	50	51	53	54	56	57	59	61	63	65
Local authorities fuel tax-fines- infringements fees, and other receipts	2,334	2,012	2,114	2,165	2,219	2,278	2,341	2,409	2,483	2,564	2,651
<b>Total operating funding</b>	<b>34,064</b>	<b>34,934</b>	<b>37,091</b>	<b>38,039</b>	<b>39,159</b>	<b>40,208</b>	<b>41,861</b>	<b>42,771</b>	<b>44,098</b>	<b>45,720</b>	<b>47,189</b>
Applications of operational funding											
Payment to staff and suppliers	19,636	20,264	20,617	25,075	21,587	22,121	22,554	23,196	23,891	24,645	25,448
Finance costs	518	699	783	802	1,089	1,073	1,201	1,121	1,036	948	865
Internal charges and overheads applied	10,904	11,632	12,239	12,641	13,017	13,451	14,130	14,561	15,027	15,543	16,107
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>31,058</b>	<b>32,595</b>	<b>33,640</b>	<b>38,517</b>	<b>35,692</b>	<b>36,645</b>	<b>37,885</b>	<b>38,878</b>	<b>39,955</b>	<b>41,136</b>	<b>42,420</b>
<b>Surplus (deficit) of operational funding</b>	<b>3,006</b>	<b>2,340</b>	<b>3,451</b>	<b>(478)</b>	<b>3,467</b>	<b>3,563</b>	<b>3,977</b>	<b>3,893</b>	<b>4,144</b>	<b>4,584</b>	<b>4,769</b>
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	617	1,675	171	3,494	(628)	1,879	(1,123)	(1,200)	(1,282)	(1,310)	(902)
Gross proceeds from sale of assets	25	50	51	53	54	55	57	66	61	63	65
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>642</b>	<b>1,725</b>	<b>223</b>	<b>3,547</b>	<b>(575)</b>	<b>1,935</b>	<b>(1,066)</b>	<b>(1,134)</b>	<b>(1,221)</b>	<b>(1,248)</b>	<b>(837)</b>
Application of capital funding											
Capital expenditure											
- to meet additional demand	171	0	0	0	75	78	0	0	0	0	0
- to improve the level of service	908	2,248	248	393	201	1,779	175	35	22	23	923
- to replace existing assets	2,838	2,679	3,221	2,761	2,515	3,630	2,988	2,666	2,578	2,319	4,520
Increase (decrease) in reserves	(269)	(863)	205	(85)	101	12	(252)	57	322	994	(1,510)
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>3,648</b>	<b>4,064</b>	<b>3,674</b>	<b>3,069</b>	<b>2,892</b>	<b>5,498</b>	<b>2,911</b>	<b>2,759</b>	<b>2,922</b>	<b>3,336</b>	<b>3,932</b>
<b>Surplus (deficit) of capital funding</b>	<b>(3,006)</b>	<b>(2,340)</b>	<b>(3,451)</b>	<b>478</b>	<b>(3,467)</b>	<b>(3,563)</b>	<b>(3,977)</b>	<b>(3,893)</b>	<b>(4,144)</b>	<b>(4,584)</b>	<b>(4,769)</b>
<b>Funding Balance</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	3,287	3,112	3,377	3,254	3,447	3,682	3,588	3,824	4,087	3,961	4,235



Funding Impact Statement - FIS Grants

Long Term Plan 2015 - 2024

Annual Plan 2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Sources of operational funding</b>										
General rates, uniform annual general charges, rates penalties	2,069	1,914	2,072	2,091	2,485	2,507	2,550	2,572	2,598	2,624
Targeted rates (other than targeted rate for water supply)	344	345	353	362	372	382	405	418	432	447
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0
Fees, charges and targeted rates for water supply	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads recovered	0	0	149	152	156	161	174	179	185	192
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax-fines-infringements fees, and other receipts	0	0	0	0	0	0	0	0	0	0
<b>Total operating funding</b>	<b>2,413</b>	<b>2,259</b>	<b>2,574</b>	<b>2,605</b>	<b>3,013</b>	<b>3,050</b>	<b>3,129</b>	<b>3,170</b>	<b>3,216</b>	<b>3,263</b>
<b>Applications of operational funding</b>										
Payment to staff and suppliers	2,257	2,308	2,327	6,352	2,381	2,410	2,467	2,499	2,535	2,572
Finance costs	118	0	0	0	266	259	242	233	223	213
Internal charges and overheads applied	0	0	149	152	156	161	174	179	185	192
Other operating funding applications	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>2,375</b>	<b>2,308</b>	<b>2,475</b>	<b>6,504</b>	<b>2,803</b>	<b>2,830</b>	<b>2,883</b>	<b>2,911</b>	<b>2,944</b>	<b>2,977</b>
<b>Surplus (deficit) of operational funding</b>	<b>38</b>	<b>(49)</b>	<b>99</b>	<b>(3,899)</b>	<b>210</b>	<b>220</b>	<b>246</b>	<b>259</b>	<b>272</b>	<b>287</b>
<b>Subsidies and grants for capital expenditure</b>										
Development and financial contributions	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	(57)	0	0	4,000	(106)	(113)	(129)	(138)	(147)	(158)
Gross proceeds from sale of assets	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>(57)</b>	<b>0</b>	<b>0</b>	<b>4,000</b>	<b>(106)</b>	<b>(113)</b>	<b>(129)</b>	<b>(138)</b>	<b>(147)</b>	<b>(158)</b>
<b>Application of capital funding</b>										
<b>Capital expenditure</b>										
- to meet additional demand	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	0	0	0	0	0	29	0	0	0	10
- to replace existing assets	0	0	0	0	0	10	0	0	0	0
Increase (decrease) in reserves	(19)	(49)	99	101	104	68	117	121	125	119
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>(19)</b>	<b>(49)</b>	<b>99</b>	<b>101</b>	<b>104</b>	<b>107</b>	<b>117</b>	<b>121</b>	<b>125</b>	<b>129</b>
<b>Surplus (deficit) of capital funding</b>	<b>(86)</b>	<b>49</b>	<b>(99)</b>	<b>3,899</b>	<b>(210)</b>	<b>(220)</b>	<b>(246)</b>	<b>(259)</b>	<b>(272)</b>	<b>(287)</b>
<b>Funding Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(6)</b>	<b>0</b>	<b>(6)</b>	<b>0</b>	<b>(6)</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	9	9	9	9	10	10	10	11	11	11

	Annual Plan 2024/25 \$'000	Long Term Plan 2015 - 2024 2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Sources of operational funding</b>											
General rates, uniform annual general charges, rates penalties	0	0	(0)	(0)	0	(0)	(0)	(0)	(0)	0	(0)
Targeted rates (other than targeted rate for water supply)	706	721	739	757	777	799	822	847	874	903	935
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees, charges and targeted rates for water supply	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	0	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax-fines-infringements fees, and other receipts	316	321	326	332	338	345	352	360	369	378	388
<b>Total operating funding</b>	<b>1,022</b>	<b>1,042</b>	<b>1,065</b>	<b>1,090</b>	<b>1,116</b>	<b>1,144</b>	<b>1,174</b>	<b>1,207</b>	<b>1,242</b>	<b>1,281</b>	<b>1,323</b>
<b>Applications of operational funding</b>											
Payment to staff and suppliers	1,022	1,042	1,065	1,090	1,116	1,144	1,174	1,207	1,242	1,281	1,323
Finance costs	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads applied	0	0	0	0	0	0	0	0	0	0	0
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>1,022</b>	<b>1,042</b>	<b>1,065</b>	<b>1,090</b>	<b>1,116</b>	<b>1,144</b>	<b>1,174</b>	<b>1,207</b>	<b>1,242</b>	<b>1,281</b>	<b>1,323</b>
<b>Surplus (deficit) of operational funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Subsidies and grants for capital expenditure</b>											
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	0	0	0	0	0	0	0	0	0	0	0
Gross proceeds from sale of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Application of capital funding</b>											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	0	0	0	0	0	0	0	0	0	0	0
- to replace existing assets	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in reserves	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus (deficit) of capital funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Funding Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	0	0	0	0	0	0	0	0	0	0	0

Funding Impact Statement - FIS Community Development

Annual Plan 2024/25 \$'000	Long Term Plan 2015 - 2024							2024/25 \$'000			
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000		2022/23 \$'000	2023/24 \$'000	
<b>Sources of operational funding</b>											
General rates, uniform annual general charges, rates penalties	246	292	300	335	320	328	335	350	359	369	380
Targeted rates (other than targeted rate for water supply)	0	0	0	0	0	0	0	0	0	0	0
Subsidies and grants for operating purposes	2	0	0	0	0	0	0	0	0	0	0
Fees, charges and targeted rates for water supply	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	0	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax-fines- in-frigements fees, and other receipts	3	2	2	2	3	3	3	3	3	3	3
<b>Total operating funding</b>	<b>252</b>	<b>294</b>	<b>302</b>	<b>337</b>	<b>323</b>	<b>330</b>	<b>338</b>	<b>353</b>	<b>362</b>	<b>372</b>	<b>383</b>
Applications of operational funding											
Payment to staff and suppliers	241	285	293	300	308	317	326	336	346	358	371
Finance costs	7	7	6	6	6	6	6	6	6	5	5
Internal charges and overheads applied	0	0	0	0	0	0	0	0	0	0	0
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>248</b>	<b>291</b>	<b>299</b>	<b>306</b>	<b>315</b>	<b>323</b>	<b>332</b>	<b>342</b>	<b>352</b>	<b>363</b>	<b>376</b>
<b>Surplus (deficit) of operational funding</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>31</b>	<b>8</b>	<b>7</b>	<b>6</b>	<b>12</b>	<b>10</b>	<b>9</b>	<b>8</b>
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	(3)	(3)	(3)	(3)	(4)	(4)	(4)	(4)	(5)	(5)	(5)
Gross proceeds from sale of assets	0	0	0	0	0	0	0	7	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>(3)</b>	<b>(3)</b>	<b>(3)</b>	<b>(3)</b>	<b>(4)</b>	<b>(4)</b>	<b>(4)</b>	<b>3</b>	<b>(5)</b>	<b>(5)</b>	<b>(5)</b>
Application of capital funding											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	0	0	0	0	0	0	0	0	0	0	0
- to replace existing assets	0	0	0	21	0	0	0	23	0	0	0
Increase (decrease) in reserves	0	0	0	7	5	4	2	(9)	5	4	3
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>28</b>	<b>5</b>	<b>4</b>	<b>2</b>	<b>14</b>	<b>5</b>	<b>4</b>	<b>3</b>
<b>Surplus (deficit) of capital funding</b>	<b>(3)</b>	<b>(3)</b>	<b>(3)</b>	<b>(31)</b>	<b>(8)</b>	<b>(7)</b>	<b>(6)</b>	<b>(12)</b>	<b>(10)</b>	<b>(9)</b>	<b>(8)</b>
Funding Balance	(0)	0	(0)	0	(0)	0	0	0	(0)	(0)	0
Depreciation expense (not included in the above FIS)	0	0	0	7	5	4	2	7	5	4	3

Funding Impact Statement - FIS Housing Care Services

Annual Plan 2024/25 \$'000	Long Term Plan 2015 - 2024 2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Sources of operational funding</b>										
19	0	0	0	(0)	0	0	0	0	(0)	(0)
0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0
995	1,000	1,025	1,050	1,078	1,108	1,140	1,174	1,212	1,252	1,297
760	775	794	814	836	859	883	910	939	971	1,005
0	0	0	0	0	0	0	0	0	0	0
16	0	0	0	0	0	0	0	0	0	0
<b>1,790</b>	<b>1,775</b>	<b>1,819</b>	<b>1,865</b>	<b>1,913</b>	<b>1,966</b>	<b>2,023</b>	<b>2,085</b>	<b>2,151</b>	<b>2,223</b>	<b>2,302</b>
<b>Applications of operational funding</b>										
838	659	676	693	711	730	751	774	799	826	855
20	23	32	41	52	49	45	43	42	40	38
760	775	794	814	836	859	883	910	939	971	1,005
0	0	0	0	0	0	0	0	0	0	0
<b>1,618</b>	<b>1,458</b>	<b>1,502</b>	<b>1,548</b>	<b>1,599</b>	<b>1,638</b>	<b>1,680</b>	<b>1,728</b>	<b>1,780</b>	<b>1,837</b>	<b>1,898</b>
<b>171</b>	<b>317</b>	<b>317</b>	<b>317</b>	<b>315</b>	<b>328</b>	<b>343</b>	<b>357</b>	<b>371</b>	<b>387</b>	<b>404</b>
<b>Subsidies and grants for capital expenditure</b>										
0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0
52	194	191	188	(86)	(72)	(22)	(24)	(26)	(27)	(29)
0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0
<b>52</b>	<b>194</b>	<b>191</b>	<b>188</b>	<b>(86)</b>	<b>(72)</b>	<b>(22)</b>	<b>(24)</b>	<b>(26)</b>	<b>(27)</b>	<b>(29)</b>
<b>Application of capital funding</b>										
<b>Capital expenditure</b>										
0	0	0	0	0	0	0	0	0	0	0
28	28	19	19	20	20	21	22	22	23	24
255	458	342	545	153	338	308	122	82	134	820
(60)	26	148	(59)	56	(102)	(9)	189	241	203	(470)
0	0	0	0	0	0	0	0	0	0	0
<b>223</b>	<b>512</b>	<b>509</b>	<b>505</b>	<b>229</b>	<b>256</b>	<b>321</b>	<b>333</b>	<b>345</b>	<b>359</b>	<b>374</b>
<b>(171)</b>	<b>(317)</b>	<b>(317)</b>	<b>(317)</b>	<b>(315)</b>	<b>(328)</b>	<b>(343)</b>	<b>(357)</b>	<b>(371)</b>	<b>(387)</b>	<b>(404)</b>
0	0	0	0	0	0	0	0	0	0	0
294	292	299	306	314	323	332	342	353	365	378

Funding Impact Statement - FIS Libraries and Archives

	Annual Plan 2014/15 \$'000	Long Term Plan 2015 - 2024 2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Sources of operational funding											
General rates, uniform annual general charges, rates penalties	33	0	0	0	(0)	(0)	0	(0)	0	0	0
Targeted rates (other than targeted rate for water supply)	3,702	3,913	3,995	4,167	4,280	4,398	4,523	4,661	4,810	4,980	5,156
Subsidies and grants for operating purposes	11	5	5	5	5	5	5	5	5	6	6
Fees, charges and targeted rates for water supply	156	148	151	155	159	163	168	173	179	185	191
Internal charges and overheads recovered	584	711	733	822	848	872	897	924	954	994	1,030
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax-fines- infrigements fees, and other receipts	45	29	29	30	31	32	33	34	35	36	37
<b>Total operating funding</b>	<b>4,531</b>	<b>4,805</b>	<b>4,912</b>	<b>5,180</b>	<b>5,323</b>	<b>5,470</b>	<b>5,626</b>	<b>5,797</b>	<b>5,982</b>	<b>6,201</b>	<b>6,420</b>
Applications of operational funding											
Payment to staff and suppliers	3,200	3,287	3,349	3,434	3,523	3,620	3,723	3,836	3,958	4,091	4,236
Finance costs	118	171	159	199	204	199	187	174	159	144	128
Internal charges and overheads applied	584	711	733	822	848	872	897	924	954	994	1,030
Other operating (funding) applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>3,902</b>	<b>4,168</b>	<b>4,240</b>	<b>4,455</b>	<b>4,575</b>	<b>4,691</b>	<b>4,807</b>	<b>4,934</b>	<b>5,072</b>	<b>5,230</b>	<b>5,394</b>
<b>Surplus (deficit) of operational funding</b>	<b>629</b>	<b>636</b>	<b>672</b>	<b>724</b>	<b>748</b>	<b>779</b>	<b>819</b>	<b>863</b>	<b>911</b>	<b>970</b>	<b>1,026</b>
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	725	(122)	620	(158)	(164)	(175)	(187)	(200)	(214)	(228)	(244)
Gross proceeds from sale of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>725</b>	<b>(122)</b>	<b>620</b>	<b>(158)</b>	<b>(164)</b>	<b>(175)</b>	<b>(187)</b>	<b>(200)</b>	<b>(214)</b>	<b>(228)</b>	<b>(244)</b>
Application of capital funding											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	370	50	17	50	14	52	0	0	0	0	89
- to replace existing assets	915	562	1,207	485	498	512	526	542	859	579	1,143
Increase (decrease) in reserves	69	(98)	69	31	73	40	106	121	(162)	164	(450)
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>1,354</b>	<b>514</b>	<b>1,292</b>	<b>566</b>	<b>584</b>	<b>604</b>	<b>632</b>	<b>663</b>	<b>697</b>	<b>742</b>	<b>782</b>
<b>Surplus (deficit) of capital funding</b>	<b>(629)</b>	<b>(636)</b>	<b>(672)</b>	<b>(724)</b>	<b>(748)</b>	<b>(779)</b>	<b>(819)</b>	<b>(863)</b>	<b>(911)</b>	<b>(970)</b>	<b>(1,026)</b>
Funding balance	0	0	0	0	0	0	0	0	0	0	0
Depreciation expense (not included in the above FIS)	1,316	1,162	1,305	1,124	1,261	1,420	1,228	1,383	1,565	1,358	1,537

Funding Impact Statement - FIS Parks and Reserves

	Annual Plan 2014/15 \$'000	Long Term Plan 2015 - 2024 2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Sources of operational funding</b>											
General rates, uniform annual general charges, rates penalties	69	0	0	0	(0)	(0)	0	0	0	0	0
Targeted rates (other than targeted rate for water supply)	5,586	5,573	6,025	6,163	6,182	6,270	6,588	6,478	6,710	7,121	7,284
Subsidies and grants for operating purposes	15	10	9	10	10	10	10	11	11	11	12
Fees, charges and targeted rates for water supply	1,002	1,008	1,058	1,085	1,113	1,144	1,177	1,213	1,252	1,294	1,339
Internal charges and overheads recovered	7,438	7,630	7,817	8,015	8,224	8,450	8,696	8,960	9,246	9,556	9,894
Interest and dividends from investments	0	50	51	53	54	55	57	59	61	63	65
Local authorities fuel tax -infringements fees, and other receipts	1,181	829	904	927	951	977	1,006	1,036	1,069	1,105	1,144
<b>Total operating funding</b>	<b>15,291</b>	<b>15,100</b>	<b>15,865</b>	<b>16,252</b>	<b>16,534</b>	<b>16,907</b>	<b>17,534</b>	<b>17,756</b>	<b>18,349</b>	<b>19,150</b>	<b>19,798</b>
<b>Applications of operational funding</b>											
Payment to staff and suppliers	6,621	6,639	6,815	6,989	7,174	7,374	7,590	7,823	8,076	8,347	8,642
Finance costs	45	41	35	31	28	23	21	19	17	15	13
Internal charges and overheads applied	7,438	7,630	7,817	8,015	8,224	8,450	8,696	8,960	9,246	9,556	9,894
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>14,104</b>	<b>14,310</b>	<b>14,667</b>	<b>15,035</b>	<b>15,426</b>	<b>15,847</b>	<b>16,306</b>	<b>16,802</b>	<b>17,339</b>	<b>17,918</b>	<b>18,548</b>
<b>Surplus (deficit) of operational funding</b>	<b>1,188</b>	<b>790</b>	<b>1,198</b>	<b>1,217</b>	<b>1,108</b>	<b>1,059</b>	<b>1,228</b>	<b>954</b>	<b>1,010</b>	<b>1,232</b>	<b>1,190</b>
<b>Subsidies and grants for capital expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	(39)	(74)	(79)	(84)	(89)	(46)	(26)	(28)	(30)	(32)	(34)
Gross proceeds from sale of assets	25	50	51	53	54	55	57	59	61	63	65
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>(14)</b>	<b>(24)</b>	<b>(28)</b>	<b>(31)</b>	<b>(35)</b>	<b>9</b>	<b>31</b>	<b>31</b>	<b>31</b>	<b>31</b>	<b>31</b>
<b>Application of capital funding</b>											
Capital expenditure											
- to meet additional demand	171	0	0	0	75	78	0	0	0	0	0
- to improve the level of service	140	0	0	0	0	55	0	0	0	0	65
- to replace existing assets	1,213	1,445	1,307	1,483	1,301	1,094	1,958	1,567	1,347	1,333	1,446
Increase (decrease) in reserves	(350)	(679)	(137)	(298)	(304)	(158)	(700)	(583)	(306)	(70)	(290)
Increase (decrease) in investments											
<b>Total application of capital funding</b>	<b>1,174</b>	<b>766</b>	<b>1,170</b>	<b>1,185</b>	<b>1,073</b>	<b>1,069</b>	<b>1,258</b>	<b>985</b>	<b>1,041</b>	<b>1,263</b>	<b>1,221</b>
<b>Surplus (deficit) of capital funding</b>	<b>(1,188)</b>	<b>(790)</b>	<b>(1,198)</b>	<b>(1,217)</b>	<b>(1,108)</b>	<b>(1,059)</b>	<b>(1,228)</b>	<b>(954)</b>	<b>(1,010)</b>	<b>(1,232)</b>	<b>(1,190)</b>
<b>Funding Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	773	735	757	774	798	824	846	875	908	936	974

Funding Impact Statement - FIS Passenger Transport

	Annual Plan 2014/15 \$'000	Long Term Plan 2015 - 2024 2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Sources of operational funding</b>											
General rates, uniform annual general charges, rates penalties	140	186	190	195	200	205	211	218	225	232	241
Targeted rates (other than targeted rate for water supply)	602	572	576	622	594	605	629	654	682	704	729
Subsidies and grants for operating purposes	1,029	1,079	1,120	1,172	1,135	1,148	1,176	1,205	1,237	1,279	1,324
Fees, charges and targeted rates for water supply	297	308	315	323	332	341	351	362	373	386	399
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	0	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax - fines - infringements fees, and other receipts	47	48	49	50	52	53	55	56	58	60	62
<b>Total operating funding</b>	<b>2,115</b>	<b>2,192</b>	<b>2,251</b>	<b>2,363</b>	<b>2,312</b>	<b>2,353</b>	<b>2,422</b>	<b>2,495</b>	<b>2,575</b>	<b>2,661</b>	<b>2,755</b>
<b>Applications of operational funding</b>											
Payment to staff and suppliers	1,972	2,168	2,014	2,049	2,119	2,177	2,240	2,309	2,382	2,462	2,549
Finance costs	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads applied	0	0	0	0	0	0	0	0	0	0	0
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>1,972</b>	<b>2,168</b>	<b>2,014</b>	<b>2,049</b>	<b>2,119</b>	<b>2,177</b>	<b>2,240</b>	<b>2,309</b>	<b>2,382</b>	<b>2,462</b>	<b>2,549</b>
<b>Surplus (deficit) of operational funding</b>	<b>143</b>	<b>24</b>	<b>237</b>	<b>314</b>	<b>193</b>	<b>176</b>	<b>181</b>	<b>187</b>	<b>193</b>	<b>199</b>	<b>206</b>
<b>Subsidies and grants for capital expenditure</b>											
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	0	0	0	0	0	0	0	0	0	0	0
Gross proceeds from sale of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Application of capital funding</b>											
Capital expenditure	0	0	0	0	0	0	0	0	0	0	0
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	0	0	212	289	167	150	154	0	0	0	0
- to replace existing assets	143	24	25	25	26	27	27	187	193	199	206
Increase (decrease) in reserves	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>143</b>	<b>24</b>	<b>237</b>	<b>314</b>	<b>193</b>	<b>176</b>	<b>181</b>	<b>187</b>	<b>193</b>	<b>199</b>	<b>206</b>
<b>Surplus (deficit) of capital funding</b>	<b>(143)</b>	<b>(24)</b>	<b>(237)</b>	<b>(314)</b>	<b>(193)</b>	<b>(176)</b>	<b>(181)</b>	<b>(187)</b>	<b>(193)</b>	<b>(199)</b>	<b>(206)</b>
<b>Funding Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	0	33	34	35	36	37	38	39	40	42	43

Funding Impact Statement - FIS Pools

	Long Term Plan 2015 - 2024										
	Annual Plan 2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Sources of operational funding											
General rates, uniform annual general charges, rates penalties	25	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
Targeted rates (other than targeted rate for water supply)	1,654	1,974	2,091	1,949	2,007	2,103	2,260	2,330	2,406	2,489	2,579
Subsidies and grants for operating purposes	140	126	129	132	136	139	143	148	153	158	163
Fees, charges and targeted rates for water supply	686	789	1,224	1,265	1,308	1,355	1,417	1,461	1,507	1,558	1,613
Internal charges and overheads recovered	1,299	1,636	1,799	1,841	1,903	2,004	2,178	2,246	2,320	2,399	2,486
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax-fines-infrigements fees, and other receipts	718	784	803	823	844	863	893	920	949	981	1,016
<b>Total operating funding</b>	<b>4,522</b>	<b>5,307</b>	<b>6,046</b>	<b>6,010</b>	<b>6,199</b>	<b>6,469</b>	<b>6,892</b>	<b>7,105</b>	<b>7,336</b>	<b>7,586</b>	<b>7,858</b>
Applications of operational funding											
Payment to staff and suppliers	2,812	3,261	3,495	3,593	3,692	3,798	3,914	4,035	4,166	4,308	4,462
Finance costs	70	187	298	291	307	332	398	381	362	343	322
Internal charges and overheads applied	1,299	1,636	1,799	1,841	1,903	2,004	2,178	2,246	2,320	2,399	2,486
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>4,181</b>	<b>5,084</b>	<b>5,592</b>	<b>5,725</b>	<b>5,902</b>	<b>6,135</b>	<b>6,490</b>	<b>6,662</b>	<b>6,848</b>	<b>7,050</b>	<b>7,271</b>
<b>Surplus (deficit) of operational funding</b>	<b>342</b>	<b>223</b>	<b>454</b>	<b>285</b>	<b>297</b>	<b>335</b>	<b>402</b>	<b>444</b>	<b>488</b>	<b>536</b>	<b>587</b>
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	(88)	1,843	(188)	(89)	237	972	(243)	(259)	(277)	(295)	(171)
Gross proceeds from sale of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>(88)</b>	<b>1,843</b>	<b>(188)</b>	<b>(89)</b>	<b>237</b>	<b>972</b>	<b>(243)</b>	<b>(259)</b>	<b>(277)</b>	<b>(295)</b>	<b>(171)</b>
Application of capital funding											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	268	2,140	0	0	0	0	0	0	0	0	0
- to replace existing assets	20	20	264	123	458	1,216	52	137	73	50	193
Increase (decrease) in reserves	(34)	(93)	2	72	77	90	107	47	138	190	223
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>254</b>	<b>2,067</b>	<b>266</b>	<b>195</b>	<b>534</b>	<b>1,306</b>	<b>159</b>	<b>184</b>	<b>211</b>	<b>240</b>	<b>416</b>
<b>Surplus (deficit) of capital funding</b>	<b>(342)</b>	<b>(223)</b>	<b>(454)</b>	<b>(285)</b>	<b>(297)</b>	<b>(335)</b>	<b>(402)</b>	<b>(444)</b>	<b>(488)</b>	<b>(536)</b>	<b>(587)</b>
Funding Balance	0	(0)	(0)	(0)	0	0	0	0	0	0	0
Depreciation expense (not included in the above FIS)	471	482	565	579	594	622	677	698	720	744	770



Funding Impact Statement - FIS Public Toilets

Annual Plan 2014/15 \$'000	Long Term Plan 2015 - 2024 2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	
<b>Sources of operational funding</b>											
	344	355	362	371	380	390	400	411	423	435	448
General rates, uniform annual general charges, rates penalties											
Targeted rates (other than targeted rate for water supply)	0	0	0	0	0	0	0	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees, charges and targeted rates for water supply	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	0	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax - fines - infringements fees, and other receipts	0	0	0	0	0	0	0	0	0	0	0
<b>Total operating funding</b>	<b>344</b>	<b>355</b>	<b>362</b>	<b>371</b>	<b>380</b>	<b>390</b>	<b>400</b>	<b>411</b>	<b>423</b>	<b>435</b>	<b>448</b>
<b>Applications of operational funding</b>											
Payment to staff and suppliers	277	287	294	301	309	317	327	336	347	359	372
Finance costs	27	24	22	21	21	20	19	17	15	13	11
Internal charges and overheads applied	0	0	0	0	0	0	0	0	0	0	0
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>304</b>	<b>310</b>	<b>315</b>	<b>322</b>	<b>330</b>	<b>338</b>	<b>345</b>	<b>353</b>	<b>362</b>	<b>372</b>	<b>382</b>
<b>Surplus (deficit) of operational funding</b>	<b>40</b>	<b>45</b>	<b>47</b>	<b>49</b>	<b>50</b>	<b>53</b>	<b>55</b>	<b>58</b>	<b>61</b>	<b>64</b>	<b>66</b>
<b>Subsidies and grants for capital expenditure</b>											
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	86	(19)	(20)	(21)	(22)	(24)	(26)	(27)	(29)	(31)	(26)
Gross proceeds from sale of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>86</b>	<b>(19)</b>	<b>(20)</b>	<b>(21)</b>	<b>(22)</b>	<b>(24)</b>	<b>(26)</b>	<b>(27)</b>	<b>(29)</b>	<b>(31)</b>	<b>(26)</b>
<b>Application of capital funding</b>											
Capital expenditure	0	0	0	0	0	0	0	0	0	0	0
- to meet additional demand	102	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	107	0	55	57	58	120	93	64	0	0	0
- to replace existing assets	(83)	26	(29)	(30)	(30)	(91)	(63)	(33)	32	33	40
Increase (decrease) in reserves	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in investments	126	26	27	27	28	29	30	31	32	33	40
<b>Total application of capital funding</b>	<b>(40)</b>	<b>(45)</b>	<b>(47)</b>	<b>(49)</b>	<b>(50)</b>	<b>(53)</b>	<b>(55)</b>	<b>(58)</b>	<b>(61)</b>	<b>(64)</b>	<b>(66)</b>
<b>Surplus (deficit) of capital funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Funding Balance</b>											
Depreciation expense (not included in the above FIS)	43	28	29	30	30	31	32	33	34	35	36

Funding Impact Statement - FIS Theatre

	Long Term Plan 2015 - 2024										
	Annual Plan 2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Sources of operational funding											
General rates, uniform annual general charges, rates penalties	953	924	947	971	996	1,023	1,053	1,085	1,120	1,157	1,198
Targeted rates (other than targeted rate for water supply)	0	0	0	0	0	0	0	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees, charges and targeted rates for water supply	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads recovered	823	880	948	996	1,049	1,105	1,307	1,347	1,390	1,437	1,500
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax-fines-infringements fees, and other receipts	8	0	0	0	0	0	0	0	0	0	0
<b>Total operating funding</b>	<b>1,784</b>	<b>1,804</b>	<b>1,894</b>	<b>1,967</b>	<b>2,045</b>	<b>2,129</b>	<b>2,360</b>	<b>2,432</b>	<b>2,510</b>	<b>2,594</b>	<b>2,698</b>
Applications of operational funding											
Payment to staff and suppliers	396	329	291	274	254	234	71	73	75	78	67
Finance costs	113	246	231	212	205	184	275	239	202	165	135
Internal charges and overheads applied	823	880	948	996	1,049	1,105	1,307	1,347	1,390	1,437	1,500
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>1,332</b>	<b>1,455</b>	<b>1,469</b>	<b>1,482</b>	<b>1,508</b>	<b>1,523</b>	<b>1,652</b>	<b>1,659</b>	<b>1,667</b>	<b>1,679</b>	<b>1,702</b>
<b>Surplus (deficit) of operational funding</b>	<b>452</b>	<b>349</b>	<b>425</b>	<b>484</b>	<b>537</b>	<b>606</b>	<b>708</b>	<b>773</b>	<b>842</b>	<b>915</b>	<b>996</b>
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	(59)	(145)	(550)	(338)	(394)	1,342	(494)	(528)	(564)	(543)	(235)
Gross proceeds from sale of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>(59)</b>	<b>(145)</b>	<b>(350)</b>	<b>(338)</b>	<b>(394)</b>	<b>1,342</b>	<b>(494)</b>	<b>(528)</b>	<b>(564)</b>	<b>(543)</b>	<b>(235)</b>
Application of capital funding											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	0	30	0	35	0	1,472	0	13	0	0	734
- to replace existing assets	185	170	20	21	22	313	23	23	24	25	712
Increase (decrease) in reserves	208	4	54	91	121	162	191	209	254	346	(685)
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>393</b>	<b>204</b>	<b>75</b>	<b>147</b>	<b>142</b>	<b>1,948</b>	<b>214</b>	<b>245</b>	<b>278</b>	<b>371</b>	<b>761</b>
<b>Surplus (deficit) of capital funding</b>	<b>(452)</b>	<b>(349)</b>	<b>(425)</b>	<b>(484)</b>	<b>(537)</b>	<b>(606)</b>	<b>(708)</b>	<b>(773)</b>	<b>(842)</b>	<b>(915)</b>	<b>(996)</b>
Funding balance	0	0	0	0	0	0	0	0	0	0	0
Depreciation expense (not included in the above FIS)	383	372	381	390	401	412	424	436	450	465	482

Funding Impact Statement - FIS Corporate Services Group

	Annual Plan 2014/15 \$'000	Long Term Plan 2015 - 2024 2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Sources of operational funding</b>											
General rates, uniform annual general charges, rates penalties	4,383	4,309	4,023	4,147	4,207	4,311	4,432	4,521	4,596	4,741	4,803
Targeted rates (other than targeted rate for water supply)	72	123	126	129	132	136	140	144	149	154	159
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees, charges and targeted rates for water supply	431	528	1,203	1,465	1,503	1,544	1,589	1,638	1,690	1,747	1,808
Internal charges and overheads recovered	360	375	384	394	404	415	427	440	454	470	486
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax-fines-infringements fees, and other receipts	2,624	2,215	2,263	2,313	2,366	2,423	2,484	2,550	2,620	2,696	2,778
<b>Total operating funding</b>	<b>7,870</b>	<b>7,550</b>	<b>7,999</b>	<b>8,448</b>	<b>8,613</b>	<b>8,829</b>	<b>9,072</b>	<b>9,293</b>	<b>9,509</b>	<b>9,807</b>	<b>10,034</b>
Applications of operational funding	0	0	0	0	0	0	0	0	0	0	0
Payment to staff and suppliers	7,256	7,106	7,334	7,532	7,682	7,875	8,115	8,334	8,547	8,842	9,066
Finance costs	465	581	685	939	994	1,015	1,016	1,015	1,015	1,015	1,016
Internal charges and overheads applied	360	375	384	394	404	415	427	440	454	470	486
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>8,081</b>	<b>8,062</b>	<b>8,404</b>	<b>8,865</b>	<b>9,081</b>	<b>9,306</b>	<b>9,559</b>	<b>9,790</b>	<b>10,017</b>	<b>10,327</b>	<b>10,588</b>
<b>Surplus (deficit) of operational funding</b>	<b>(211)</b>	<b>(512)</b>	<b>(405)</b>	<b>(418)</b>	<b>(468)</b>	<b>(477)</b>	<b>(486)</b>	<b>(497)</b>	<b>(508)</b>	<b>(520)</b>	<b>(534)</b>
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	0	2,395	3,486	(50)	(50)	(50)	(50)	(50)	(50)	(50)	(50)
Gross proceeds from sale of assets	0	40	0	0	43	0	0	47	0	0	52
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>0</b>	<b>2,435</b>	<b>3,486</b>	<b>(50)</b>	<b>(7)</b>	<b>(50)</b>	<b>(50)</b>	<b>(3)</b>	<b>(50)</b>	<b>(50)</b>	<b>2</b>
Application of capital funding											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	62	0	0	0	0	0	0	0	0	0	0
- to replace existing assets	50	4,850	3,685	158	286	177	188	329	212	225	383
Increase (decrease) in reserves	(324)	(2,927)	(603)	(625)	(760)	(704)	(724)	(828)	(770)	(796)	(915)
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>(212)</b>	<b>1,924</b>	<b>3,081</b>	<b>(468)</b>	<b>(475)</b>	<b>(527)</b>	<b>(536)</b>	<b>(500)</b>	<b>(558)</b>	<b>(570)</b>	<b>(532)</b>
<b>Surplus (deficit) of capital funding</b>	<b>212</b>	<b>512</b>	<b>405</b>	<b>418</b>	<b>468</b>	<b>477</b>	<b>486</b>	<b>497</b>	<b>508</b>	<b>520</b>	<b>534</b>
<b>Funding balance</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>
Depreciation expense (not included in the above FIS)	68	72	74	76	78	80	82	85	88	91	94

Funding Impact Statement - FIS Democratic Process

Sources of operational funding	Long Term Plan 2015 - 2024										
	Annual Plan 2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
General rates, uniform annual general charges, rates penalties	2,911	2,853	2,899	3,002	3,050	3,134	3,256	3,350	3,429	3,579	3,669
Targeted rates (other than targeted rate for water supply)	72	123	126	129	132	136	140	144	149	154	159
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees, charges and targeted rates for water supply	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads recovered	315	365	374	383	393	404	416	429	442	457	473
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax-fines-infringements fees, and other receipts	45	5	5	5	5	6	6	6	6	6	6
<b>Total operating funding</b>	<b>3,343</b>	<b>3,345</b>	<b>3,404</b>	<b>3,519</b>	<b>3,581</b>	<b>3,679</b>	<b>3,818</b>	<b>3,928</b>	<b>4,026</b>	<b>4,196</b>	<b>4,308</b>
Applications of operational funding											
Payment to staff and suppliers	2,980	2,977	3,027	3,133	3,184	3,272	3,399	3,496	3,580	3,735	3,831
Finance costs	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads applied	315	365	374	383	393	404	416	429	442	457	473
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>3,295</b>	<b>3,342</b>	<b>3,401</b>	<b>3,516</b>	<b>3,578</b>	<b>3,676</b>	<b>3,815</b>	<b>3,925</b>	<b>4,022</b>	<b>4,192</b>	<b>4,304</b>
<b>Surplus (deficit) of operational funding</b>	<b>48</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	0	0	0	0	0	0	0	0	0	0	0
Gross proceeds from sale of assets	0	40	0	0	43	0	0	47	0	0	52
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>0</b>	<b>40</b>	<b>0</b>	<b>0</b>	<b>43</b>	<b>0</b>	<b>0</b>	<b>47</b>	<b>0</b>	<b>0</b>	<b>52</b>
Application of capital funding											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	0	0	0	0	0	0	0	0	0	0	0
- to replace existing assets	50	155	46	47	167	50	51	182	55	56	201
Increase (decrease) in reserves	(2)	(112)	(43)	(44)	(121)	(46)	(48)	(131)	(51)	(53)	(145)
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>48</b>	<b>43</b>	<b>3</b>	<b>3</b>	<b>46</b>	<b>3</b>	<b>3</b>	<b>51</b>	<b>4</b>	<b>4</b>	<b>56</b>
<b>Surplus (deficit) of capital funding</b>	<b>(48)</b>	<b>(3)</b>	<b>(3)</b>	<b>(3)</b>	<b>(3)</b>	<b>(3)</b>	<b>(3)</b>	<b>(4)</b>	<b>(4)</b>	<b>(4)</b>	<b>(4)</b>
<b>Funding Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>
Depreciation expense (not included in the above FIS)	53	48	49	50	52	53	55	56	58	60	62

	Annual Plan 2014/15 \$'000	Long Term Plan 2015 - 2024 2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Sources of operational funding</b>											
General rates, uniform annual general charges, rates penalties	1,669	1,670	1,770	1,806	1,844	1,884	1,928	1,974	2,023	2,076	2,132
Targeted rates (other than targeted rate for water supply)	0	0	0	0	0	0	0	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees, charges and targeted rates for water supply	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	0	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax - fines - infringements fees, and other receipts	1,590	1,327	1,323	1,349	1,376	1,406	1,438	1,472	1,508	1,546	1,587
<b>Total operating funding</b>	<b>3,259</b>	<b>2,997</b>	<b>3,093</b>	<b>3,154</b>	<b>3,220</b>	<b>3,290</b>	<b>3,365</b>	<b>3,446</b>	<b>3,531</b>	<b>3,622</b>	<b>3,719</b>
<b>Applications of operational funding</b>											
Payment to staff and suppliers	3,259	2,997	3,093	3,154	3,220	3,290	3,365	3,446	3,531	3,622	3,719
Finance costs	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads applied	0	0	0	0	0	0	0	0	0	0	0
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>3,259</b>	<b>2,997</b>	<b>3,093</b>	<b>3,154</b>	<b>3,220</b>	<b>3,290</b>	<b>3,365</b>	<b>3,446</b>	<b>3,531</b>	<b>3,622</b>	<b>3,719</b>
<b>Surplus (deficit) of operational funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Subsidies and grants for capital expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	0	0	0	0	0	0	0	0	0	0	0
Gross proceeds from sale of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Application of capital funding</b>											
<b>Capital expenditure</b>											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	0	0	0	0	0	0	0	0	0	0	0
- to replace existing assets	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in reserves	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Surplus (deficit) of capital funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	0	0	0	0	0	0	0	0	0	0	0

Funding Impact Statement - FIS Investment Property

	Annual Plan 2014/15 \$'000	Long Term Plan 2015 - 2024 2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Sources of operational funding</b>											
General rates, uniform annual general charges, rates penalties	(197)	(214)	(646)	(660)	(686)	(707)	(752)	(802)	(856)	(914)	(998)
Targeted rates (other than targeted rate for water supply)	0	0	0	0	0	0	0	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees, charges and targeted rates for water supply	431	528	1,203	1,465	1,503	1,544	1,589	1,638	1,690	1,747	1,808
Internal charges and overheads recovered	45	10	10	11	11	11	11	12	12	13	13
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax - fines - infringements fees, and other receipts	989	883	935	959	984	1,011	1,040	1,072	1,106	1,143	1,184
<b>Total operating funding</b>	<b>1,268</b>	<b>1,208</b>	<b>1,502</b>	<b>1,774</b>	<b>1,812</b>	<b>1,859</b>	<b>1,889</b>	<b>1,919</b>	<b>1,952</b>	<b>1,989</b>	<b>2,007</b>
<b>Applications of operational funding</b>											
Payment to staff and suppliers	1,017	1,132	1,215	1,245	1,278	1,313	1,351	1,392	1,437	1,485	1,516
Finance costs	465	581	685	939	994	1,015	1,016	1,015	1,015	1,015	1,016
Internal charges and overheads applied	45	10	10	11	11	11	11	12	12	13	13
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>1,527</b>	<b>1,722</b>	<b>1,910</b>	<b>2,195</b>	<b>2,283</b>	<b>2,339</b>	<b>2,379</b>	<b>2,419</b>	<b>2,464</b>	<b>2,513</b>	<b>2,545</b>
<b>Surplus (deficit) of operational funding</b>	<b>(260)</b>	<b>(515)</b>	<b>(408)</b>	<b>(421)</b>	<b>(471)</b>	<b>(480)</b>	<b>(490)</b>	<b>(500)</b>	<b>(512)</b>	<b>(524)</b>	<b>(538)</b>
<b>Subsidies and grants for capital expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	0	2,395	3,486	(50)	(50)	(50)	(50)	(50)	(50)	(50)	(50)
Gross proceeds from sale of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>0</b>	<b>2,395</b>	<b>3,486</b>	<b>(50)</b>	<b>(50)</b>	<b>(50)</b>	<b>(50)</b>	<b>(50)</b>	<b>(50)</b>	<b>(50)</b>	<b>(50)</b>
<b>Application of capital funding</b>											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	62	0	0	0	0	0	0	0	0	0	0
- to replace existing assets	0	4,695	3,638	110	119	127	137	147	158	169	182
Increase (decrease) in reserves	(322)	(2,815)	(560)	(581)	(640)	(657)	(676)	(697)	(719)	(743)	(770)
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
<b>Total application of capital funding</b>	<b>(260)</b>	<b>1,881</b>	<b>3,078</b>	<b>(471)</b>	<b>(521)</b>	<b>(530)</b>	<b>(540)</b>	<b>(550)</b>	<b>(562)</b>	<b>(574)</b>	<b>(588)</b>
<b>Surplus (deficit) of capital funding</b>	<b>260</b>	<b>515</b>	<b>408</b>	<b>421</b>	<b>471</b>	<b>480</b>	<b>490</b>	<b>500</b>	<b>512</b>	<b>524</b>	<b>538</b>
<b>Funding Balance</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	15	24	25	26	26	27	28	29	29	30	32

Long Term Plan 2015 - 2024

	Annual Plan 2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Sources of operational funding</b>											
General rates, uniform annual general charges, rates penalties	(3,803)	(3,720)	(3,896)	(4,048)	(4,244)	(4,551)	(4,560)	(4,750)	(4,914)	(5,048)	(5,231)
Targeted rates (other than targeted rate for water supply)	0	0	0	0	0	0	0	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees, charges and targeted rates for water supply	(594)	193	172	150	154	158	163	168	173	179	185
Internal charges and overheads recovered	12,576	12,370	13,295	13,904	14,219	14,823	15,204	15,664	16,164	16,705	17,304
Interest and dividends from investments	4,598	5,506	5,671	5,937	6,210	6,548	6,792	7,035	7,288	7,562	7,874
Local authorities fuel tax-fines-infringements fees, and other receipts	1,694	1,287	1,397	1,352	1,387	1,646	1,466	1,511	1,653	1,612	1,669
<b>Total operating funding</b>	<b>14,470</b>	<b>15,636</b>	<b>16,639</b>	<b>17,295</b>	<b>17,726</b>	<b>18,625</b>	<b>19,066</b>	<b>19,628</b>	<b>20,364</b>	<b>21,010</b>	<b>21,800</b>
<b>Applications of operational funding</b>											
Payment to staff and suppliers	927	1,701	1,582	1,358	1,243	1,369	1,255	1,274	1,501	1,395	1,409
Finance costs	195	194	410	502	550	596	570	542	512	481	451
Internal charges and overheads applied	12,576	12,370	13,295	13,904	14,219	14,823	15,204	15,664	16,164	16,705	17,304
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
<b>Total applications of operational funding</b>	<b>13,698</b>	<b>14,265</b>	<b>15,287</b>	<b>15,765</b>	<b>16,012</b>	<b>16,788</b>	<b>17,029</b>	<b>17,481</b>	<b>18,177</b>	<b>18,581</b>	<b>19,164</b>
<b>Surplus (deficit) of operational funding</b>	<b>772</b>	<b>1,371</b>	<b>1,352</b>	<b>1,531</b>	<b>1,714</b>	<b>1,837</b>	<b>2,037</b>	<b>2,147</b>	<b>2,187</b>	<b>2,429</b>	<b>2,637</b>
<b>Subsidies and grants for capital expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	75	3,613	1,401	226	476	(372)	(387)	(426)	(455)	(440)	(98)
Gross proceeds from sale of assets	115	35	63	72	38	59	87	41	64	85	56
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total sources of capital funding</b>	<b>190</b>	<b>3,648</b>	<b>1,464</b>	<b>297</b>	<b>514</b>	<b>(314)</b>	<b>(300)</b>	<b>(384)</b>	<b>(390)</b>	<b>(355)</b>	<b>(42)</b>
<b>Application of capital funding</b>											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve the level of service	300	190	394	0	470	0	11	0	8	155	21
- to replace existing assets	1,724	4,040	1,421	641	946	631	732	688	686	739	1,145
Increase (decrease) in reserves	(1,062)	289	515	714	852	935	1,039	1,123	1,155	1,236	1,487
Increase (decrease) in investments	0	500	487	473	(40)	(42)	(45)	(49)	(52)	(55)	(59)
<b>Total application of capital funding</b>	<b>962</b>	<b>5,019</b>	<b>2,816</b>	<b>1,828</b>	<b>2,229</b>	<b>1,524</b>	<b>1,737</b>	<b>1,763</b>	<b>1,797</b>	<b>2,075</b>	<b>2,595</b>
<b>Surplus (deficit) of capital funding</b>	<b>(772)</b>	<b>(1,371)</b>	<b>(1,352)</b>	<b>(1,531)</b>	<b>(1,714)</b>	<b>(1,837)</b>	<b>(2,037)</b>	<b>(2,147)</b>	<b>(2,187)</b>	<b>(2,429)</b>	<b>(2,637)</b>
<b>Funding Balance</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	703	589	707	753	770	813	846	867	892	920	962

**RATES REVENUE RECONCILIATION FROM FUNDING IMPACT STATEMENTS  
TO STATEMENT OF COMPREHENSIVE INCOME**

	Annual Plan Long Term Plan 2015 - 2025										
	2014/15 (\$,000)	2015/16 (\$,000)	2016/17 (\$,000)	2017/18 (\$,000)	2018/19 (\$,000)	2019/20 (\$,000)	2020/21 (\$,000)	2021/22 (\$,000)	2022/23 (\$,000)	2023/24 (\$,000)	2024/25 (\$,000)
Roading	7,382	8,065	8,158	8,244	9,387	9,725	9,992	10,278	9,795	10,165	10,497
Sewerage	4,945	5,039	5,173	5,704	5,672	5,979	6,706	6,028	6,078	5,784	5,893
Solid Waste Management	3,824	3,889	3,984	4,116	4,224	4,341	4,466	4,602	4,749	4,909	5,082
Stormwater	2,560	3,101	3,140	3,308	3,481	3,843	4,162	4,108	4,298	4,400	4,673
Water Supply	6,214	6,461	6,732	7,898	8,548	8,999	8,503	10,940	12,503	13,606	13,698
Infrastructure Services	24,926	26,554	27,188	29,271	31,311	32,885	33,829	35,956	37,423	38,863	39,843
Animal Control	347	229	227	178	183	188	136	140	144	148	159
Building Consents	446	619	615	652	639	682	679	725	722	772	775
Civil Defence Emergency Management	240	257	263	270	277	285	293	302	311	322	333
Compliance	(119)	(118)	(120)	(123)	(126)	(130)	(133)	(137)	(141)	(146)	(150)
Environmental Health	907	842	863	908	937	968	1,002	1,037	1,076	1,118	1,165
Resource Management	1,238	1,235	1,167	1,170	1,208	1,238	1,268	1,310	1,360	1,401	1,559
Development and Regulatory Services	3,059	3,064	3,016	3,055	3,117	3,230	3,252	3,377	3,472	3,615	3,840
Community Development	246	292	300	335	320	328	335	350	359	369	380
Housing Care Service	19	0	0	(0)	0	(0)	0	0	(0)	(0)	(0)
Libraries and Archives	3,735	3,913	3,995	4,167	4,280	4,398	4,523	4,661	4,810	4,980	5,156
Parks and Reserves	5,655	5,573	6,025	6,163	6,182	6,270	6,588	6,478	6,710	7,121	7,285
Passenger Transport	742	757	767	817	793	811	840	872	906	937	970
Pools	1,679	1,974	2,091	1,949	2,007	2,103	2,260	2,330	2,406	2,489	2,579
Public Toliets	344	355	362	371	380	390	400	411	423	435	448
Theatre Services	953	924	947	971	996	1,023	1,053	1,085	1,120	1,157	1,198
Southeast Museum & Art Gallery	11	0	(0)	(0)	(0)	0	(0)	(0)	(0)	0	0
Southeast Regional Heritage Committee	706	721	739	757	777	799	822	847	874	903	935
Provision of Specialised Community Services	2,413	2,259	2,426	2,453	2,856	2,889	2,923	2,956	2,991	3,030	3,071
Community Services	16,504	16,768	17,650	17,983	18,593	19,011	19,746	19,990	20,598	21,423	22,022
Democratic Process	2,983	2,975	3,025	3,131	3,182	3,270	3,396	3,494	3,577	3,733	3,828
Enterprise (Including Destination Marketing)	1,669	1,670	1,770	1,806	1,844	1,884	1,928	1,974	2,023	2,076	2,132
Investment	(197)	(214)	(646)	(660)	(686)	(707)	(752)	(802)	(856)	(914)	(998)
Corporate Services	4,455	4,432	4,149	4,276	4,340	4,447	4,572	4,665	4,745	4,894	4,962
CBD Redevelopment	444	136	191	401	525	537	783	782	781	781	781
Urban Rejuvenation	277	266	271	277	283	290	297	304	312	321	328
Earthquake Buildings	0	50	102	105	108	111	114	117	121	125	130
Special Projects	721	452	564	782	916	938	1,194	1,204	1,215	1,227	1,238
Non Significant Activities	(3,803)	(3,720)	(3,896)	(4,048)	(4,244)	(4,551)	(4,560)	(4,750)	(4,914)	(5,048)	(5,231)
Total General Rates, Uniform Annual General Charges, targeted Rates, and Rates Penalties - per FIS	45,861	47,550	48,672	51,318	54,033	55,960	58,032	60,442	62,539	64,974	66,674
Less Rates Penalties (Disclosed in Other Revenue in Statement of Comprehensive Income)	(550)	(560)	(574)	(588)	(604)	(620)	(638)	(658)	(679)	(701)	(726)
<b>Total Rates (Excluding Rates Penalties) - per FIS</b>	<b>45,311</b>	<b>46,990</b>	<b>48,098</b>	<b>50,730</b>	<b>53,430</b>	<b>55,340</b>	<b>57,394</b>	<b>59,785</b>	<b>61,861</b>	<b>64,273</b>	<b>65,948</b>
<b>Per Statement of Comprehensive Income:</b>											
Rates revenue excluding targeted water supply rates	39,122	40,529	41,366	42,832	44,882	46,341	48,891	48,845	49,358	50,668	52,250
Rates revenue - targeted water supply rates	6,188	6,461	6,732	7,898	8,548	8,999	8,503	10,940	12,503	13,606	13,698
"Rates Revenue" (SOC) "Rates" excludes Rates Penalties	<b>45,311</b>	<b>46,990</b>	<b>48,098</b>	<b>50,730</b>	<b>53,430</b>	<b>55,340</b>	<b>57,394</b>	<b>59,785</b>	<b>61,861</b>	<b>64,273</b>	<b>65,948</b>



**OPERATING REVENUE RECONCILIATION FROM FUNDING IMPACT STATEMENTS  
TO STATEMENT OF COMPREHENSIVE INCOME**

**Annual Plan Long Term Plan 2015 - 2025**

	2014/15 (\$,000)	2015/16 (\$,000)	2016/17 (\$,000)	2017/18 (\$,000)	2018/19 (\$,000)	2019/20 (\$,000)	2020/21 (\$,000)	2021/22 (\$,000)	2022/23 (\$,000)	2023/24 (\$,000)	2024/25 (\$,000)
<b>Total Operating Funding (Including Internal Charges) - per FIS</b>											
Reading	10,938	11,824	12,017	13,209	13,646	14,019	14,420	14,060	14,564	15,039	
Sewerage	5,482	6,009	5,788	6,319	6,643	7,389	6,733	6,805	6,536	6,671	
Solid Waste Management	8,261	8,116	8,557	8,780	9,036	9,581	9,887	10,219	10,580	10,580	
Stormwater	2,560	3,101	3,140	3,481	3,843	4,162	4,108	4,298	4,400	4,673	
Water Supply	7,417	7,608	7,979	9,250	10,010	10,579	10,208	12,779	15,568	15,729	
<b>Infrastructural Services</b>	<b>34,658</b>	<b>36,463</b>	<b>37,046</b>	<b>39,466</b>	<b>41,799</b>	<b>43,746</b>	<b>45,077</b>	<b>47,621</b>	<b>51,285</b>	<b>52,692</b>	
Animal Control	1,123	1,092	1,117	1,142	1,172	1,204	1,239	1,276	1,358	1,411	
Building Consents	3,062	3,029	3,084	3,183	3,237	3,351	3,426	3,555	3,642	3,791	
Civil Defence Emergency Management	405	404	414	424	435	447	460	474	489	506	
Compliance	679	734	754	773	793	815	839	865	892	955	
Environmental Health	1,225	1,274	1,306	1,337	1,372	1,410	1,452	1,496	1,544	1,595	
Resource Management	1,455	1,468	1,416	1,425	1,469	1,507	1,551	1,596	1,706	1,874	
<b>Development and Regulatory Services</b>	<b>7,948</b>	<b>8,001</b>	<b>8,090</b>	<b>8,284</b>	<b>8,479</b>	<b>8,734</b>	<b>8,967</b>	<b>9,261</b>	<b>9,537</b>	<b>9,878</b>	
Community Development	252	294	302	337	323	330	338	353	362	372	
Housing Care Service	1,790	1,775	1,819	1,865	1,913	1,966	2,023	2,085	2,151	2,223	
Libraries and Archives	4,531	4,805	4,912	5,180	5,323	5,470	5,626	5,797	5,982	6,201	
Parks and Reserves	15,291	15,100	15,865	16,252	16,534	16,907	17,534	17,756	18,349	19,150	
Passenger Transport	2,115	2,192	2,251	2,363	2,312	2,353	2,422	2,495	2,575	2,661	
Pools	344	355	362	371	380	390	400	411	423	448	
Public Toilets	1,784	1,804	1,894	1,967	2,045	2,129	2,360	2,432	2,510	2,594	
Theatre Services	2,219	2,536	2,599	2,664	2,923	3,003	3,090	3,184	3,285	3,396	
<b>Southland Museum &amp; Art Gallery</b>	<b>1,022</b>	<b>1,042</b>	<b>1,065</b>	<b>1,090</b>	<b>1,116</b>	<b>1,144</b>	<b>1,174</b>	<b>1,207</b>	<b>1,241</b>	<b>1,281</b>	
Southland Regional Heritage Committee	2,413	2,259	2,574	2,605	3,013	3,050	3,092	3,129	3,170	3,216	
<b>Provision of Specialised Community Services</b>	<b>36,283</b>	<b>37,471</b>	<b>39,690</b>	<b>40,704</b>	<b>42,081</b>	<b>43,211</b>	<b>44,951</b>	<b>45,955</b>	<b>47,384</b>	<b>49,116</b>	
<b>Community Services</b>	<b>3,343</b>	<b>3,345</b>	<b>3,404</b>	<b>3,519</b>	<b>3,581</b>	<b>3,679</b>	<b>3,818</b>	<b>3,928</b>	<b>4,026</b>	<b>4,196</b>	
Democratic Process	3,259	2,987	3,093	3,154	3,220	3,290	3,365	3,446	3,531	3,622	
Enterprise (Including Destination Marketing)	1,268	1,208	1,502	1,774	1,812	1,859	1,889	1,919	1,952	1,989	
Investment	7,870	7,550	7,999	8,448	8,613	8,829	9,072	9,293	9,509	9,807	
<b>Corporate Services</b>	<b>444</b>	<b>136</b>	<b>191</b>	<b>401</b>	<b>525</b>	<b>537</b>	<b>783</b>	<b>782</b>	<b>781</b>	<b>781</b>	
CBD Redevelopment	277	266	271	277	283	290	297	304	312	321	
Urban Rejuvenation	0	150	205	210	216	221	228	235	242	259	
Earthquake Buildings	721	552	667	887	1,024	1,048	1,308	1,321	1,336	1,352	
<b>Special Projects</b>	<b>14,470</b>	<b>15,636</b>	<b>16,639</b>	<b>17,295</b>	<b>17,726</b>	<b>18,625</b>	<b>19,066</b>	<b>19,628</b>	<b>20,364</b>	<b>21,010</b>	
Non Significant Activities	101,951	105,673	110,131	115,084	119,722	124,195	128,443	133,079	137,582	142,447	
<b>Total Operating Funding - Per Activity FIS</b>	<b>(26,009)</b>	<b>(26,730)</b>	<b>(28,348)</b>	<b>(29,430)</b>	<b>(30,384)</b>	<b>(31,523)</b>	<b>(32,676)</b>	<b>(33,669)</b>	<b>(34,745)</b>	<b>(35,920)</b>	
<b>LESS: Internal Charges and Overheads Recovered - per FIS</b>	<b>75,943</b>	<b>78,943</b>	<b>81,783</b>	<b>85,655</b>	<b>89,338</b>	<b>92,672</b>	<b>95,766</b>	<b>99,409</b>	<b>102,837</b>	<b>106,537</b>	
<b>Total Operating Funding - Per Council FIS</b>	<b>3,782</b>	<b>3,651</b>	<b>3,601</b>	<b>3,414</b>	<b>3,561</b>	<b>3,601</b>	<b>3,688</b>	<b>3,899</b>	<b>4,120</b>	<b>4,200</b>	
<b>PLUS: Capital Funding - "Subsidies and Grants for Capital Expenditure"</b>	<b>786</b>	<b>610</b>	<b>696</b>	<b>723</b>	<b>750</b>	<b>808</b>	<b>878</b>	<b>950</b>	<b>1,030</b>	<b>1,132</b>	
<b>PLUS: Investment Property Revaluation Gain/(Loss)</b>	<b>80,511</b>	<b>83,204</b>	<b>86,081</b>	<b>89,791</b>	<b>93,650</b>	<b>97,081</b>	<b>100,332</b>	<b>104,258</b>	<b>107,986</b>	<b>111,859</b>	
<b>Total Revenue Funding - per Statement of Comprehensive Income</b>	<b>39,122</b>	<b>40,529</b>	<b>41,366</b>	<b>42,832</b>	<b>44,882</b>	<b>46,341</b>	<b>48,691</b>	<b>48,845</b>	<b>49,358</b>	<b>50,668</b>	
<b>Per Statement of Comprehensive Income:</b>	<b>6,188</b>	<b>6,461</b>	<b>6,732</b>	<b>7,898</b>	<b>8,548</b>	<b>8,999</b>	<b>8,503</b>	<b>10,940</b>	<b>12,503</b>	<b>13,698</b>	
Rates revenue excluding targeted water supply rates	34,014	34,748	36,464	37,448	38,505	39,830	40,911	42,330	43,847	45,130	
Rates revenue - targeted water supply rates	0	0	0	0	0	0	0	0	0	0	
Other Revenue (Includes Rates Penalties)	786	610	696	723	750	808	878	950	1,030	1,132	
Gain on Sale of Assets	401	856	822	890	965	1,104	1,150	1,194	1,249	1,325	
Investment Property Revaluation Gain/(Loss)	80,511	83,204	86,081	89,791	93,650	97,081	100,332	104,258	107,986	111,859	
<b>Finance Income</b>	<b>80,511</b>	<b>83,204</b>	<b>86,081</b>	<b>89,791</b>	<b>93,650</b>	<b>97,081</b>	<b>100,332</b>	<b>104,258</b>	<b>107,986</b>	<b>111,859</b>	
<b>Total Revenue</b>	<b>115,225</b>	<b>118,522</b>	<b>121,822</b>	<b>125,462</b>	<b>129,615</b>	<b>134,364</b>	<b>139,777</b>	<b>145,851</b>	<b>152,682</b>	<b>159,225</b>	

**OPERATING EXPENDITURE RECONCILIATION FROM FUNDING IMPACT STATEMENTS  
TO STATEMENT OF COMPREHENSIVE INCOME**

	Annual Plan Long Term Plan 2015 - 2025										
	2014/15 (\$,000)	2015/16 (\$,000)	2016/17 (\$,000)	2017/18 (\$,000)	2018/19 (\$,000)	2019/20 (\$,000)	2020/21 (\$,000)	2021/22 (\$,000)	2022/23 (\$,000)	2023/24 (\$,000)	2024/25 (\$,000)
<b>Total Applications of Operating Funding - per FIS</b>											
Roading	6,499	6,914	7,035	7,273	7,372	7,310	7,682	7,812	8,037	8,310	8,537
Sewerage	3,135	3,340	3,506	3,547	3,615	3,668	3,717	3,774	3,844	3,930	4,036
Solid Waste Management	8,299	8,016	8,213	8,452	8,673	8,926	9,184	9,464	9,765	10,094	10,450
Stormwater	1,114	1,248	1,276	1,307	1,341	1,377	1,415	1,456	1,500	1,549	1,601
Water Supply	4,836	4,926	5,390	5,510	5,697	5,847	5,974	6,367	6,738	7,122	7,231
<b>Infrastructural Services</b>	<b>23,882</b>	<b>24,444</b>	<b>25,420</b>	<b>26,088</b>	<b>26,698</b>	<b>27,128</b>	<b>27,973</b>	<b>28,873</b>	<b>29,885</b>	<b>31,004</b>	<b>31,855</b>
Animal Control	1,080	1,010	1,039	1,062	1,090	1,120	1,152	1,186	1,222	1,262	1,311
Building Consents	3,000	2,987	3,040	3,139	3,197	3,310	3,384	3,512	3,597	3,744	3,852
Civil Defence Emergency Management	405	404	414	424	435	447	460	474	489	506	524
Compliance	656	720	740	758	778	800	823	848	875	904	937
Environmental Health	1,205	1,244	1,275	1,305	1,340	1,377	1,419	1,461	1,507	1,558	1,614
Resource Management	1,424	1,460	1,411	1,421	1,458	1,499	1,545	1,591	1,642	1,696	1,867
<b>Development and Regulatory Services</b>	<b>7,770</b>	<b>7,825</b>	<b>7,919</b>	<b>8,110</b>	<b>8,299</b>	<b>8,552</b>	<b>8,783</b>	<b>9,072</b>	<b>9,334</b>	<b>9,671</b>	<b>10,105</b>
Community Development	248	291	299	306	315	323	332	342	352	363	376
Housing Care Service	1,618	1,458	1,502	1,548	1,599	1,638	1,680	1,728	1,780	1,837	1,898
Libraries and Archives	3,902	4,168	4,240	4,455	4,575	4,691	4,807	4,934	5,072	5,230	5,394
Parks and Reserves	14,104	14,310	14,667	15,035	15,426	15,847	16,306	16,802	17,339	17,918	18,548
Passenger Transport	1,972	2,168	2,014	2,049	2,119	2,177	2,240	2,309	2,382	2,462	2,549
Pools	4,181	5,084	5,592	5,725	5,902	6,135	6,426	6,848	7,050	7,271	7,511
Public Toilets	304	310	315	322	330	338	345	353	362	372	382
Theatre Services	1,332	1,455	1,469	1,482	1,508	1,523	1,652	1,659	1,667	1,679	1,702
Southland Museum & Art Gallery	2,227	2,532	2,594	2,660	2,891	2,971	3,057	3,150	3,251	3,360	3,478
Southland Regional Heritage Committee	1,022	1,042	1,065	1,090	1,116	1,144	1,174	1,207	1,242	1,281	1,323
Provision of Specialised Community Services	2,375	2,308	2,475	2,604	2,803	2,830	2,857	2,883	2,911	2,944	2,977
<b>Community Services</b>	<b>33,286</b>	<b>35,127</b>	<b>36,234</b>	<b>41,177</b>	<b>38,583</b>	<b>39,616</b>	<b>40,942</b>	<b>42,029</b>	<b>43,205</b>	<b>44,496</b>	<b>45,898</b>
Democratic Process	3,295	3,342	3,401	3,516	3,578	3,676	3,815	3,925	4,022	4,192	4,304
Enterprise (Including Destination Marketing)	3,259	2,997	3,093	3,154	3,220	3,290	3,365	3,446	3,531	3,622	3,719
Investment	1,527	1,722	1,910	2,195	2,283	2,339	2,379	2,419	2,464	2,513	2,545
<b>Corporate Services</b>	<b>8,081</b>	<b>8,062</b>	<b>8,404</b>	<b>8,865</b>	<b>9,081</b>	<b>9,306</b>	<b>9,559</b>	<b>9,790</b>	<b>10,017</b>	<b>10,327</b>	<b>10,568</b>
CBD Redevelopment	236	99	135	279	371	373	538	520	502	482	462
Urban Rejuvenation	248	236	239	243	248	252	256	261	266	271	277
Earthquake Buildings	0	150	205	210	216	221	228	235	242	250	259
<b>Special Projects</b>	<b>484</b>	<b>486</b>	<b>579</b>	<b>732</b>	<b>835</b>	<b>846</b>	<b>1,023</b>	<b>1,016</b>	<b>1,010</b>	<b>1,004</b>	<b>998</b>
Non Significant Activities	13,705	14,265	15,287	15,765	16,012	16,788	17,029	17,481	18,177	18,581	19,164
<b>Total Applications of Operating Funding - Per Activity FIS</b>	<b>87,209</b>	<b>90,208</b>	<b>93,843</b>	<b>100,738</b>	<b>99,507</b>	<b>102,237</b>	<b>105,308</b>	<b>108,259</b>	<b>111,629</b>	<b>115,082</b>	<b>118,588</b>
LESS: Internal Charges and Overheads Recovered - per FIS	(26,009)	(26,730)	(28,348)	(29,430)	(30,384)	(31,523)	(32,676)	(33,669)	(34,745)	(35,920)	(37,212)
<b>Total Applications of Operating Funding - Per Council FIS</b>	<b>61,200</b>	<b>63,478</b>	<b>65,495</b>	<b>71,308</b>	<b>69,123</b>	<b>70,714</b>	<b>72,631</b>	<b>74,590</b>	<b>76,884</b>	<b>79,163</b>	<b>81,376</b>
Per Statement of Comprehensive Income:											
Employee Benefit Expenses	21,344	22,674	23,336	23,986	24,568	25,310	25,993	26,791	27,654	28,589	29,678
Other Expenses	37,083	37,695	38,278	43,034	39,798	40,686	41,721	42,877	44,299	45,627	47,009
Finance Expenses	2,773	3,108	3,881	4,287	4,757	4,718	4,918	4,922	4,931	4,947	4,688
Plus Depreciation Expenses (Not in FIS)	61,199	63,478	65,495	71,308	69,123	70,714	72,631	74,590	76,884	79,163	81,376
19,675	22,228	24,018	22,864	24,509	26,040	25,359	27,436	29,776	28,548	30,873	32,873
<b>80,874</b>	<b>85,706</b>	<b>89,513</b>	<b>94,172</b>	<b>93,632</b>	<b>97,113</b>	<b>97,990</b>	<b>102,026</b>	<b>106,660</b>	<b>107,710</b>	<b>112,248</b>	

**RESTRICTED RESERVES***The reserves can only be used for the purpose designated.*

	Opening Balance 2015/16 (\$,000)	Transfers In 2015/16 - 2024/25 (\$,000)	Transfers Out 2015/16 - 2024/25 (\$,000)	Closing Balance - 2024/25 (\$,000)
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<b>Category A (Legal Restriction)</b>	115	0	0	115
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The restriction is designated from a statute or legal document. These reserves restrictions include the capital and interest or income generated. This reserve is related to the parks activity and is to maintain the Feldwick Gates at Queens Park.

<b>Category B (Capital only restriction)</b>	4,537	2,962	(10,335)	(2,836)
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These reserves are invested in property that provides a financial return to ratepayers (Investment Property, Library and Infrastructure Activities)

<b>Category C (Specific Purpose)</b>	8,733	1,521	(2,928)	7,326
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These reserves are to maintain and provide for improvements to separately identifiable areas. (Parks Crematorium and Cemetary, Community Centres, Waste and Infrastructure Activities)

**NON RESTRICTED RESERVES***The reserves can only be used for the purposes other than the purpose currently specified.*

	Opening Balance 2015/16 (\$,000)	Transfers In 2015/16 - 2024/25 (\$,000)	Transfers Out 2015/16 - 2024/25 (\$,000)	Closing Balance - 2024/25 (\$,000)
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<b>Loss of Service Potential</b>	3,953	28,699	(28,490)	4,162
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To set aside funds for the replacement of assets in the future. (All Activities)

<b>Development</b>	1,765	-	(1,370)	396
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To maintain and provide assets in identifiable areas. (Parks, roading, and Water Activities)

<b>Property</b>	1,039	-	-	1,039
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To provide for the purchase of properties. (Investment Property, and Infrastructure Activities)

<b>Amenities</b>	649	-	(195)	454
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To provide funding for the ongoing operations of amenity areas. (Library, Museum, Pools, and Parks Activities)

<b>Financial</b>	6,128	11,803	(3,342)	14,589
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To provide ongoing funding in a consistent manner for Council Operations. (All Activities)

<b>Community Board</b>	109	-	-	109
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To provide funding for community Board Areas for their activities and development of assets. (Democratic Process Activity)

<b>Economic Development</b>	(7,863)	-	-	(7,863)
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To develop economic growth in the city which will be funded by future activity (Investment Property Activity)

	19,166	44,985	(46,660)	17,491
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**TO: COUNCIL**

**FROM: THE DIRECTOR OF FINANCE AND CORPORATE SERVICES**

**MEETING DATE: TUESDAY, 31 MARCH 2015**

<b>AUDIT AND RISK COMMITTEE WORK PROGRAMME FOR 2015</b>
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**Report Prepared by:** Dean Johnston – Director of Finance and Corporate Services

**SUMMARY**

Following recommendations from Audit New Zealand, the work programme for Audit and Risk is to be updated.
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**RECOMMENDATIONS**

**That this Report be received and that the terms of the Audit and Risk Committee be amended as noted and that the Audit and Risk Committee be delegated authority to appoint an independent member to the Committee.**

**IMPLICATIONS**

1.	<i>Has this been provided for in the Long Term Plan/Annual Plan?</i> No
2.	<i>Is a budget amendment required?</i> No
3.	<i>Is this matter significant in terms of Council's Policy on Significance?</i> No
4.	<i>Implications in terms of other Council Strategic Documents or Council Policy?</i> No
5.	<i>Have the views of affected or interested persons been obtained and is any further public consultation required?</i> No

**REPORT**

The current Audit and Risk Committee Charter provides for the provision of an independent member on the Audit and Risk Committee.

Due to the Audit and Risk Committee overseeing both the financial and Health and Safety aspects of Council, finding an independent person with expertise in all these areas is difficult.

Discussions have been held with Councils internal Auditors over the meeting requirements and the local government experience in Audit Committees. From their point of view they need to meet with the Audit Committee four times per year around the Annual Report and Annual Plan timeframes only. This meeting requirement is independent of the normal six weekly meeting schedule to cover all other risks of Council that are non-financial.

It is suggested that the Audit and Risk Committee be split into two work groups:

1. Audit Committee

This Committee would meet four times per annum together with the external Auditors to discuss issues around the Annual Report and Annual Plan process. Due to the technical accounting nature of this sub-Committee it is preferable that an independent member be appointed and the committee is a sub-Committee of the entire Audit and Risk Committee. A suggested composition of this Committee could be Audit Chair, Chair of Finance and Policy, Deputy Mayor and Independent Member.

2. Risk Committee

The Risk Committee remains as the standing Committee already established by Council and continues to meet on the six weekly cycle. This Committee would deal with all non-financial risks of Council i.e.: Health and Safety, and would not require any independent advisors. It would have a range of staff reporting to it dependant on topics to be covered.



**TO: COUNCIL 31 MARCH 2015**

**FROM: CR KF ARNOLD**

**MEETING DATE: 31 MARCH 2015**

**EMERGENCY ACCOMMODATION**

**Report Prepared by:** Mary Napper, Community Development Manager

**SUMMARY**

The Breathing Space Trust has presented its service delivery proposal to the community and received positive endorsement.

**RECOMMENDATIONS**

**That the report be received.**

**IMPLICATIONS**

1.	<i>Has this been provided for in the Long Term Plan/Annual Plan?</i> yes
2.	<i>Is a budget amendment required?</i> No. Grant allocated in the 2014/2015 annual plan.
3.	<i>Is this matter significant in terms of Council's Policy on Significance?</i> N/A
4.	<i>Implications in terms of other Council Strategic Documents or Council Policy?</i> N/A
5.	<i>Have the views of affected or interested persons been obtained and is any further public consultation required?</i> yes

**FINANCIAL IMPLICATIONS**

A grant was allocated in the 2014/2015 annual plan to assist with the establishment of an emergency accommodation service.

## **EMERGENCY ACCOMMODATION SERVICE**

The Breathing Space Trust has developed a service delivery model for the provision of emergency accommodation in the city.

The Salvation Army will be contracted to deliver the service in the former Salvation Army hostel in Leven Street. This building is to reopen following some refurbishment. One upstairs wing will be used and will allow provision for safe areas for family, women and men.

The service will be for a maximum of 3/5 days and involve a support worker who will assist each resident to have a plan in place for accommodation and community support when they leave the service.

The service is supported by the Maori Wardens, Court Services, NZ Police, Budget Advisory Services, Women's Refuge, SDHB Alcohol and Drug Services and Work and Income.

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**TO: COUNCIL MEETING**  
**FROM: CR PETER KETT**  
**MEETING DATE: TUESDAY, 31 MARCH 2015**

<b>EVENTS COMMITTEE GRANTS</b>
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**Report Prepared by:** Richard King, Chief Executive

**SUMMARY**

Details of grants made at the Events Committee meeting held on 27 February 2015.
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**RECOMMENDATION**

**It is recommended that the information be received.**

**IMPLICATIONS**

1.	<i>Has this been provided for in the Long Term Plan/Annual Plan?</i> Yes
2.	<i>Is a budget amendment required?</i> No
3.	<i>Is this matter significant in terms of Council's Policy on Significance?</i> No
4.	<i>Implications in terms of other Council Strategic Documents or Council Policy?</i> N/A
5.	<i>Have the views of affected or interested persons been obtained and is any further public consultation required?</i> N/A

**EVENTS COMMITTEE GRANTS**

At the Events Committee meeting held on 27 February 2015, one application for funding was considered.

The following grant was made from the **Creation/Promotion Events Fund**:

- Bluff Promotions – ‘Bluff Heritage Day’ - \$1,000



