

contents

introduction page 1

3	Mayor's Comment	10	Overview
4	Chief Executive's Comment	14	Development of the Plan
5	Elected Representatives	17	Audit Opinion
6	Management Structure	21	Statement of Compliance
7	Council Structure	22	Financial Summary
8	Reader's Guide	27	Working Together

outcomes page 29

30 **Community Outcomes**

financial strategy page 33

Whole of Council Funding Impact Statement

infrastructure strategy page 55

council activities page 99

101	Roadin	g	194	Con	nmunity Services
117	Sewera	age		198	Provision of Specialised Community Services
128	Solid V	Vaste Management		205	Community Development
134	Storm	water		211	Housing Care Services
143	11/2424	C.,		217 222	Libraries and Archives Parks and Reserves
145	vvater	Supply			
154 Development and Regulatory		nment and Regulatory		230	Passenger Transport
	,			236	Pools
	Service	es		242	Public Toilets
	159	Animal Services		247	Theatre Services
	164 170	Building Control Civil Defence and Emergency	250	Corpor	ate Services
	170	Management		254	Democratic Process
	176	Compliance (Parking)		260	Destinational Marketing
				263	Enterprise
	183	Environmental Health		268	Investment Property
	189	Resource Management		200	investment roperty

projects of significant community interest page 279

council controlled organisations page 289

290	Invercargill City Holdings Limited	294	Southland Museum and
291	Group Structure		Art Gallery Redevelopment
292 293	Awarua Industrial Development Southland Museum and Art Gallery Trust	295 296	Invercargill Venue and Events Management Limited Bluff Maritime Museum

policies page 297

298	Significance and Engagement	307	Development Contributions
	Policy	308	Revenue and Financing Policy
305	Maori Capacity	316	Rating Policy

fees + charges page 335

336	Alcohol Licensing	364	Resource Management
337	Animal Services	368	Roading
340	Building Control	369	Sewerage
347	Compliance	370	Solid Waste
349	Destinational Marketing	371	Water Supply
350	Environmental Health	372	Miscellaneous
352	Housing Care	373	Invercargill Airport Limited
353	Investment Property	374	Invercargill Venue and Events
354	Libraries and Archives		Management Limited
355	Parks and Reserves	375	Southland Museum
362	Passenger Transport		and Art Gallery
363	Pools		

financial management page 377

378	Prospective Financial Statements
398	Schedule of Reserves
400	Statement of Accounting Policies

other information page 417

418	Significant Assumptions	425	Water and Sanitary Services
424	Waste Management and		Summary
	Minimisation Plan		