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## **NOTICE OF MEETING**

**Notice is hereby given of the Extraordinary Meeting of the Performance, Policy and Partnerships Committee to be held in the Council Chamber, First Floor, Civic Administration Building, 101 Esk Street, Invercargill on Tuesday 22 March 2022 to follow after the Extraordinary Meeting of the Infrastructural Services Committee**

Cr D J Ludlow (Chair)  
Cr R R Amundsen (Deputy Chair)  
His Worship the Mayor, Sir T R Shadbolt  
Cr R L Abbott  
Cr A J Arnold  
Cr W S Clark  
Cr A H Crackett  
Cr P W Kett  
Cr G D Lewis  
Cr M Lush  
Cr I R Pottinger  
Cr N D Skelt  
Cr L F Soper  
Ms E Cook – Māngai – Waihōpai  
Mrs P Coote – Kaikaunihera Māori – Awarua

CLARE HADLEY  
CHIEF EXECUTIVE

# Extraordinary Performance, Policy and Partnerships Committee - Public

Invercargill City Council

22 March 2022 02:30 PM

<b>Agenda Topic</b>	<b>Page</b>
1. Apologies	
2. Declaration of Interest	
a. Members are reminded of the need to stand aside from decision-making when a conflict arises between their role as an elected representative and any private or other external interest they might have.	
b. Elected members are reminded to update their register of interests as soon as practicable, including amending the register at this meeting if necessary.	
3. <a href="#">Adoption of the Annual Plan Consultation Document (A3816562)</a>	3
3.1 <a href="#">Appendix 1 - Annual Plan Consultation Document (A3847758)</a>	8
3.2 <a href="#">Appendix 2 - Annual Plan Draft Financial Statements (A3846987)</a>	36
4. <a href="#">Adoption of 2022/2023 Fees and Charges Schedule for Consultation (A3819507)</a>	51
4.1 <a href="#">Appendix 1 - 2022/2023 Fees and Charges Schedule (A3847134)</a>	57
4.2 <a href="#">Appendix 2 - Letter sent to Local Government New Zealand Regarding Infringement Fees set by Central Government (A3829141)</a>	117
5. <a href="#">Updated Version - Annual Plan Consultation Document (A3850247)</a>	118
6. Major Late Item	
6.1 <a href="#">Aligning local Pandemic Response Measures to National Guidance</a>	
The reason that the item is not in the agenda: The report was not ready at the time of the publication of the agenda.	
The reason why the discussion of the item cannot be delayed: Matters can be progressed in a timely manner.	
7. <a href="#">Aligning local Pandemic Response Measures to National Guidance (A3846565)</a>	145

## **ADOPTION OF THE ANNUAL PLAN CONSULTATION DOCUMENT**

**To:** Performance, Policy and Partnerships Committee

**Meeting Date:** Tuesday 22 March 2022

**From:** Rhiannon Suter, Manager – Strategy and Policy

**Approved:** Michael Day - Group Manager - Finance and Assurance

**Approved Date:** Thursday 17 March 2022

**Open Agenda:** Yes

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### **Purpose and Summary**

This report provides the Annual Plan consultation document for adoption prior to consultation taking place between 24 March and 29 April 2022.

### **Recommendations**

That the Performance, Policy and Partnerships Committee:

1. Receive the report "Adoption of the Annual Plan Consultation Document"
2. Note the plan for consultation
3. Adopt the Annual Plan Consultation Document for consultation (A3848228)
4. Adopt the supporting information for consultation: Draft Annual Plan Financial Statements (A3846987)

### **Implications and Risks**

#### **Strategic Consistency**

The Annual Plan consultation document outlines the required programme and budget changes for Year 2 of the Long-term Plan: 2022/2023. The plan is consistent with the LTP although changes to the operating environment means that there are budget changes. There are a number of specific areas where projects have changed. For one of these projects consultation has already been completed – City Streets Stage 2. For the other where the variance is of a significant level and requires consultation: The Southland Museum and Art Gallery (Te Unua), consultation will take place as part of the Annual Plan.

### Financial Implications

The Annual Plan includes an increase in capital expenditure from \$45.4 million to \$72.6 million for the 2022/2023 year. Operational expenditure will increase from \$110.9 million to \$115.9 million.

A rates increase of 4% was forecast for Year 2 of the LTP (2022/2023). The forecast rates increase is now 7.78%.

Debt will increase to a high of \$192 million in 2026/2027, however this will remain within the 150% debt benchmark.

These changes reflect:

- Changes to **Roadmap to Renewal projects**, including Stage 2 of City Streets and the preferred option for the Museum which is presented here for consultation
- Changes to the **capital works programme**, reflecting the impacts of inflation, supply chain challenges, additional maintenance for property and increased costs linked to the Branxholme water supply project.
- Changes to the **operational budget**, including the additional resource required to support education and enforcement for the new Stormwater Bylaw, support for Mana Whenua representatives and the impact of minimum wage and market changes on staff salaries, additional costs to undertake earthquake prone building, asbestos and condition assessments of Council's property portfolio and additional costs in our parks activity from additional traffic management compliance costs, increased waste disposal costs and to meet our obligations under the Regional Pest Management Plan and Predator Free 2050.

Further information on the financial changes is available in the attached consultation document and Financial Impact Statements.

### Benchmarks and Strategy Risks

The draft Annual Plan has identified some potential breaches strategy and measures.

Measure	Limit / target	Plan & explanation
Financial Strategy		
Council limit on rates rises	"The rates rise in any year will not be higher than 7.5%"	Rates rise = 7.78% Additional expenditure is to be incurred by Council next year. Includes Council made decisions since LTP, macro economic impacts, museum options & increase operational costs
Council limit on rates rises	"The total rates take in any year will be no higher than a compounding annual rates rise of 7.5% per annum plus growth within the rating base"	Total rates revenue = 7.7% See Council limit on rates rises above
Funding Depreciation	Aim to rate 100% Depreciation	Maintain at LTP levels = 93% of depreciation

		Due to fluctuation of asset values, Council will reassess funding of depreciation level once revaluation process is completed.
<b>Benchmarks</b>		
Rates affordability benchmark - Increases	Rates will be limited to LGCI + 3% = 5.4%	Current projection = 7.78% See Council limit on rates rises above

### Legal Implications

Consultation on the museum project requires all reasonable and practicable options, including the LTP option for the Museum, for which prices have been escalated.

### Risk Management

<b>Risk</b>	<b>Mitigation</b>
Covid-19 impacts on engagement or workstream delivery	See detail below
Financial modelling is inaccurate on key variables with flow on impact to the budget	Work has been commissioned from Infometrics to test key variables including inflation, population and economic growth.
The Annual Plan process does not meet legal requirements	Legal advice has been sought from Simpson Grierson to ensure that the consultation on the museum options is in line with requirements and to test understanding that an LTP amendment is not required.
Engagement on the museum options is not effective	A communications consultant has been engaged to shape the narrative.
Consultation software not complete	Bang the Table is being introduced. Survey Monkey will be retained as a back-up if the new solution is not ready

### Covid Management

There are two aspects to the management of the risks which Covid-19 presents to the Annual Plan process. The first risk is to the availability of key staff, primarily in the Financial Services and Strategy and Policy teams to ensure that the work can be delivered. Business continuity plans are in place. All relevant staff are able to work from home if required. There are back up options for a circumstance where key personnel are sick. The budgeting process at the end of consultation can be delayed for up to three weeks if necessary while still enabling the Annual Plan to be adopted and rates struck by the end of June.

The second key area is impact on public engagement. The consultation has been planned with fewer events and activations in the physical world and more online. Investment in Bang the Table engagement software has been brought forward to enable a more effective digital led engagement process.

## **Background**

2022/2023 is the second year of the 2021 – 2031 Long-term Plan. There have been a number of changes in the external environment and to projects which have required changes to the budgets for the Annual Plan.

These are described in the consultation document which is presented for adoption. The consultation document will be supported by information available online, which includes the Financial Impact Statements which are presented for adoption and background information on Te Unua.

## **Issues and Options**

### **Significance**

Consultation on the Annual Plan is required to meet the principles laid out in Section 82 of the Local Government Act. The issue of the Museum is significant as defined by the Council's Significance and Engagement Policy.

### **Options**

The options for the primary consultation issue – Te Unua -The Southland Museum and Art Gallery were described in detail and the preferred option confirmed at the Infrastructural Services Committee meeting on 15 March.

The options for the secondary consultation issue – Change of reserve status of Tisbury Reserve were also addressed at the Infrastructural Services Committee meeting on 15 March.

## **Community Views**

Consultation will take place between 24 March and 29 April.

Consultation documents will be available and submissions can be made at the Civic Building, the Invercargill Public Library, the Bluff Service Centre and He Waka Tuia.

The primary submission method will be online at [letstalk.icc.govt.nz](http://letstalk.icc.govt.nz). Submitters will also have the opportunity to post or email their submission.

The community will be able to meet with Councillors and ask questions at the Southern Farmers Market and via Facebook Live.

Engagement activities will include a children's drawing competition and wall of ideas at the Library. This will be supported by traditional and social media advertising.

## **Next Steps**

The consultation document is provided for adoption ahead of consultation starting on 24 March 2022.

Following consultation, hearings will take place on 10 and 11 May 2022. The final version of the Annual Plan will be provided to Council for adoption and the rates struck before the end of June 2022.

**Attachments**

1. Annual Plan consultation document (A3848228)
2. Annual Plan Draft Financial Statements (A3846987)

# What do you want for our museum?

He aha a koutou wawata mō te Whare Taoka Hou?

He  
Ngākau  
Aroha



Annual Plan - Te Unua Museum Consultation



# Mayor's comment

## Ngā kōrero a te Koromatua

In 2021 we set out our Long-term Plan for the city in our Roadmap to Renewal.

We are making good progress on delivering the first projects in the Roadmap, as well as the wider capital works programme. However, Covid-19 challenges mean we need to make some changes to the budget and schedule.

We know one of the most important projects to community is the museum.

When we finalised the Long-term Plan, we agreed to look further at options for a new building. We set up a Museum Governance Group to advise us on what the vision of the museum should be, where it should be located and what experience it should offer. They have presented the vision for Te Unua, a future-focused, interactive experience that will tell our stories while also providing a space to attract international exhibits.

**We need to ask you now about what you think of our plans for Te Unua.**

Take some time to read through this consultation document, which explains what has changed since 2021, and then make sure you submit your feedback to us before 5pm on 29 April.



His Worship the Mayor Sir Tim Shadbolt.

## What is an Annual Plan?

### He aha he Take a Tau?

The Annual Plan shows what Council will deliver and how it will be funded in the 2022/2023 financial year (July 2022 – June 2023). Every three years the Council sets out its Long-term Plan and, in the two years in between, the Annual Plan shows what updates are needed to reflect changing prices, changes to projects and new information we have about the economy.



## What has changed since the Long-term Plan?

He aha kā mea rereke tae atu ki Te Take Tau Maha?

### Changes to Our Roadmap to Renewal Projects

The budget for the second stage in City Streets Stage 2 has been updated following the Next Steps for City Block consultation. Now we are asking you what you think about our proposals for the Te Unua Museum Redevelopment project.

### Capital programme delivery

Covid-19 has had a significant impact on the construction market. Demand for contractors to complete work is high. At the same time there are supply chain delays and rising costs. This is making it more difficult to complete the work in our capital programme. As a result we are estimating that 70% of the programme will be delivered in 2022/2023, 5% less than we originally thought.

### Changes to operational activities

To support the success of our investment in the city centre it's important we provide resource to enable activities to attract more people into the City Centre.

Council has introduced a new Stormwater Bylaw to improve water quality. This requires that we resource enforcement and education activities. We have also

provided resource to enable mana whenua to have representatives on our committees.

Council owns property valued at \$169m. We need to allocate more funding now to make sure we understand what maintenance is needed and what we need to do to make our assets earthquake safe.

### Changes to costs of goods and services

Inflation has increased. Council uses the Berl Local Government Cost Index to make sure we budget appropriately for increasing costs. In the Long-term Plan we forecast 2.9% inflation. While we have retained 2.9% as our overall inflation assumption, the significant increase in other inflation measures has resulted in us applying a higher inflation assumption to specific costs. This has resulted in an increase in some costs. Next year we anticipate that our depreciation cost will be \$2.3 million higher than in the Long-term Plan, as a result of the expected increase in asset values from 5% to 10%. We are due to revalue all our assets at 30 June 2022, which will allow us to provide a better estimate of both asset value and depreciation expense for the 2023/2024 Annual Plan.

Our approach is to fund depreciation expense with rates. However, given the uncertainty over the value of assets and the subsequent depreciation cost we plan to only rates fund 93% of the forecast depreciation expense.

### Changes in the labour market

Since last year, two significant changes have impacted our budgets: Government has increased the minimum wage from \$20.00 to \$21.20 from 1 April 2022 and the recruitment market has become much tighter. Council needs to ensure it has the right number of staff with the right skills to deliver the level of service the community needs, as described in the Long-term Plan. Council has increased its ICC fair wage and as a result the cost of employing people has increased.

### Changes to income

The sale of one of our investment properties has reduced Council's debt but there is also an associated reduction of operational revenue and expenses.

In setting this Annual Plan we have balanced how to deliver the services and projects the community wants to see with the rates increases required to fund them.

## What are we consulting on?

We are asking you what you think about:

- our plans for the Te Unua Museum Redevelopment
- the proposed change to reserve status for Tisbury Reserve to enable storage for the Museum project to proceed.
- 2022/2023 Fees and Charges
- the Annual Plan.

# What will it cost?

Te reo heading to follow

In the Long-term Plan, the forecast expenditure for 2022/2023 was:

- **\$45.4 million capital expenditure**  
(The money we spend on assets, such as roads, pipes, buildings and other infrastructure)
- **\$110.9 million operational expenditure**  
(The money we spend to operate all the facilities in the city and provide the services the community needs)

As a result of the changes described on p3, these forecasts are rising to:

- **\$72.6 million capital expenditure**
- **\$115.9 million operational expenditure**

## What's changed in our capital programme?

Increasing prices and potential supply chain delays have been factored in to the Capital Works Programme. Some projects have been significantly impacted - including the Branholme Pipeline Upgrade. We have also added in the cost of City Centre Streets Stage 2 and the preferred option for the museum. Over the time of the Long-term Plan this is forecast to increase costs by \$88.6 million. Council has implemented a Project Management Office in order to assist with improved delivery of the capital programme. Due to supply chain issues we estimate 70% of the capital programme will be delivered rather than the 75% estimated in the Long-term Plan. 93% of depreciation (the cost to replace our assets) is funded in 2022/2023 rising to 100% in later years of the plan.

## What's changed in our operational programme?

Council will spend more to undertake earthquake prone building, asbestos and condition assessments on our property to ensure these buildings are safe for the next generation. There are also additional costs within our parks activity from additional traffic management compliance costs, increased waste disposal costs and to meet our obligations under the Regional Pest Management Plan and Predator Free 2050.

## Fees and Charges

Te Reo heading to follow

One way that Council covers the costs of providing services is through fees and charges. These cover specific services that individuals use, such as dog registrations, building consents or crematorium fees. We are forecasting an increase in revenue of \$119,000 from fees and charges to cover rising costs of providing services. We are proposing removing some fees and charges for example, library overdue fees, in order to improve use of the service.

You can find out more about our proposed fees and charges online.

Go to [letstalk.icc.govt.nz](http://letstalk.icc.govt.nz)

# What does this mean for rates?

## Tāke kaunihera

In the Long-term Plan we forecast a 4% rates increase in 2022/2023. As a result of the new projects and the changes to the external environment described on p3 we are now forecasting a 7.78% increase in rates for 2022/2023.

### What will it cost me?

- The average rates bill for residential ratepayers for this year of the Long-term Plan was forecast to be \$2,475. This would increase to \$2,668 in 2022/2023. That's an increase of \$193 a year, or \$3.71 a week.

Note: Every property has a different value – this is an average example.

- In the Long-term Plan, the rates revenue was forecast to be \$62.6 million in 2022/2023. This will rise to \$66.1 million.

### Benchmarking our Financial Plans

The required increase in rates for 2022/2023 means that we will exceed a number of limits set for ourselves within the Financial Strategy. Rates will increase 7.78% instead of the maximum 7.5%, which means that the revenue from rates will also rise higher than allowed for in the Strategy. There will also be an impact on the Rates Affordability Benchmark Inflation (Local Government Cost Index + 3%). For 2022/2023 this benchmark is 5.4%, which the rates increase exceeds.

In our Financial Strategy we aimed to fund 100% of depreciation. While it will rise to 100% in later years, in 2022/2023 we will only fund 93% due to uncertainty over the value of assets and subsequent depreciation costs.

## What does this mean for debt?

### He aha te whakaea mō te nama?

Council manages its debt through setting a net debt limit (Net debt is total borrowing less cash investments). Rates are used to pay the interest and principal on the debt Council holds.

In the Long-term Plan the net debt limit was set at no more than 150% of revenue (\$147 million - \$211 million).

Net debt will remain below 150% of revenue but will peak at \$190 million in 2026/27 as work on the Te Unua is completed.

Net debt levels will increase in 2022/2023 in order to fund the increased expenditure on capital projects, including Te Unua, City Block and City Streets Stage 2 and increased forecast costs across the rest of the capital programme.

You can find more information about our financial plans, including the Financial Impact Statements online at [letstalk.icc.govt.nz](http://letstalk.icc.govt.nz)

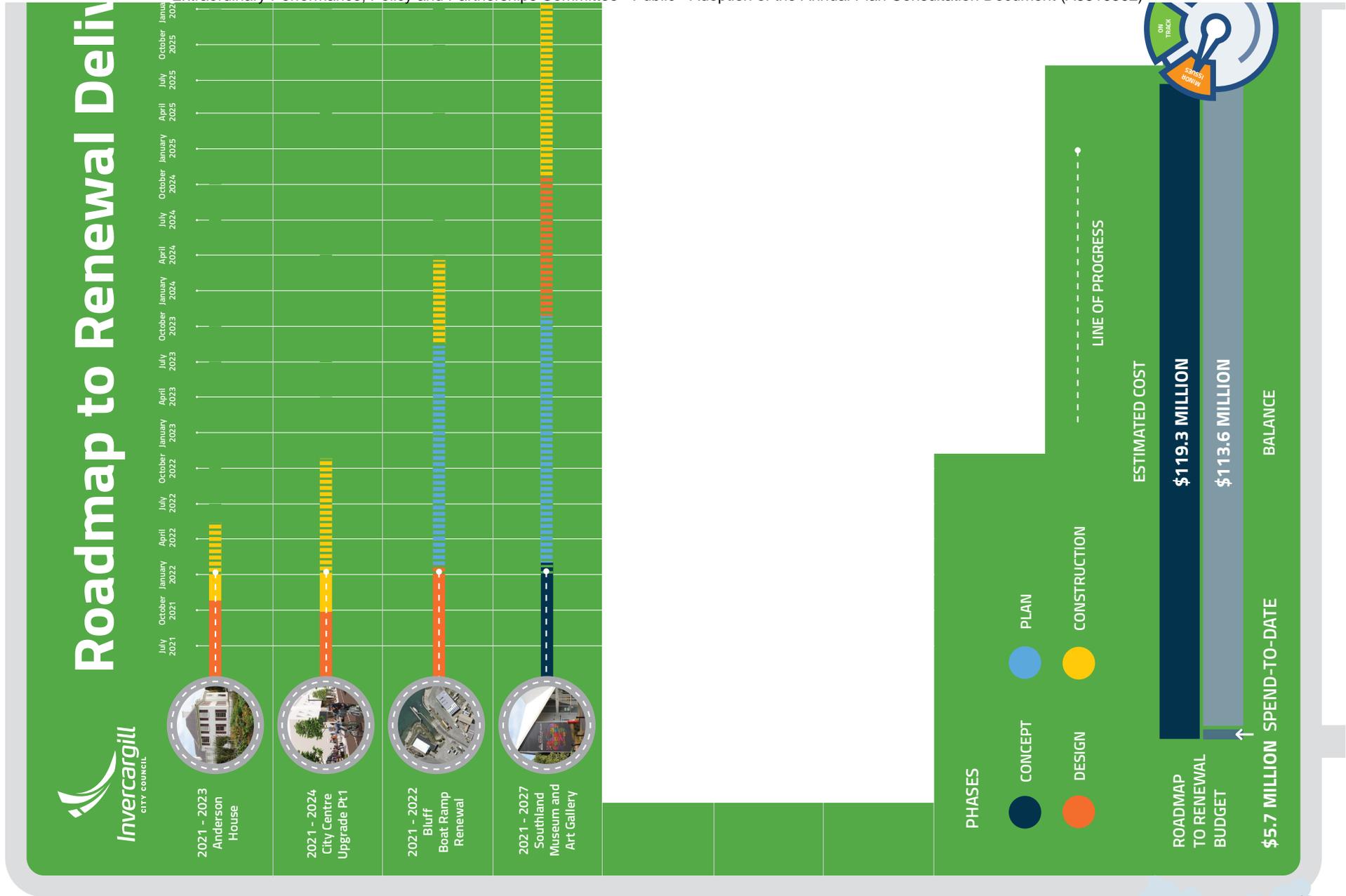
# Delivery Process - Progress to date

May 2026  
 April 2026  
 July 2026  
 October 2026  
 January 2027  
 April 2027  
 July 2027  
 October 2027  
 January 2028  
 April 2028  
 July 2028  
 October 2028  
 January 2029  
 April 2029  
 July 2029  
 October 2029  
 January 2030  
 April 2030  
 July 2030  
 October 2030  
 January 2031  
 April 2031  
 July 2031  
 October 2031  
 January 2031  
 April 2031  
 June 2031

**Council laid out our Roadmap to Renewal in the 2021 – 2031 Long-term Plan. You can see our progress in delivering these key projects on this infographic.**

- Anderson House and City Centre Streets Stage 1 are on schedule and on budget.
- The Bluff Boat Ramp project has been delayed due to budget increases linked to the complex marine environment. The project is now expected to commence later in 2022.
- Options for next steps for the Southland Museum and Art Gallery project are presented here for your feedback.
- The rest of the projects are not scheduled to commence until future years of the Plan. Work on the Water Tower will commence later but will still be finished in 2026/2027.





# Te Unua - Reimagining the Museum

Kapahewatia Te Whare Taoka



# Te Unua – Museum Redevelopment | options

## Kōwhiringa whakaahu hou Whare Taoka

### What we're asking you

#### He aha a mātou pātai

Based on your feedback in last year's Long-term Plan, the Council is pushing ahead with the development of a new cultural facility for Invercargill. When we agreed to move ahead with this project we asked whether a new building would better meet the needs of the community.

Over the past year, an independent Museum Governance Group was formed and has prepared a report outlining a vision for the reimagined facility, establishing critical success factors that will ensure the right outcome for the community and identifying three options for the future of the facility.

As part of the process, the project has been gifted the name Te Unua by Waihōpai Rūnaka and Te Rūnanga o Awarua.

We're now asking for your views, thoughts and feedback on three options for our future cultural facility.

#### What do you want for our museum?



### Background

#### Tuarongo

The potential redevelopment of the Southland Museum and Art Gallery has been the subject of discussion in the local community for the past 10 years. In April 2018, the facility was closed because it did not meet earthquake seismic codes, and the conversation about the future of the facility was accelerated.

Following feedback from the community last year, the Council committed in its Long-term Plan 2021-31 to invest \$39.4 million to redevelopment the city's museum and art gallery. This was to be part of a \$52.5m total budget, including \$13.1m of third party funding.

At the same time, Council noted that there were differing views on the right option for the future of the facility itself and agreed that more options should be considered.

A Governance Group was formed in August 2021 to reimagine the museum and art gallery and make recommendations to Council on the best outcomes to deliver a future cultural facility in the city. It was also tasked with creating measurable success factors, considering the preferred location of the facility and testing whether there were any alternative sites.

## Timeline

### Rārangai Wā

#### 2012, 2015 & 2017

Southland Museum and Art Gallery (SMAG) Trust Board redevelopment proposals considered but not progressed.

#### April 2018

SMAG closed due to earthquake risk.

#### 2020

Release of strategic review of facility and redevelopment options.

#### April-May 2021

Council asks for public feedback on future of facility in Long Term Plan consultation.

#### June 2021

Based on feedback, Council agrees to fund the redevelopment of the Southland Museum and Art Gallery and consider whether a new building would be a better option.

#### August 2021

Museum Governance Group formed.

#### August-November 2021

Museum Governance Group meets to consider the future of the facility.

#### December 2021

Museum Governance Group report presented to Council.

#### February 2022

Te Unua name gifted by Waihōpai Rūnaka and Te Rūnanga o Awarua.

#### March 2022

Council Infrastructure Committee agrees to consult on options for the future of Te Unua.

#### March-April 2022

Consultation on Te Unua options through Annual Plan.

#### June 2022

Council makes a decision on future cultural facility.

#### 2022-2023

Cultural facility design phase.

#### November 2022

Storage facility construction begins.

#### 2024-2026

Cultural facility construction, fit-out and occupation.

#### 2027

Cultural facility opens to public.

● COMPLETED

● TO BE COMPLETED

## Museum Governance Group

### Te Rōpu Mana Whakaruruhau a Te Whare Taonga

As part of its Long Term Plan deliberations, the Invercargill City Council in 2021 resolved to establish a governance group to provide advice on reimagining a cultural facility for the region.

The purpose of the group was to create a unique and compelling vision for the museum that defines the nature of the service for the community of Invercargill and solidifies its role in the Southland region.

Experienced South Island director Rex Williams was appointed Independent Chairman of the group in August 2021. The appointed members of the group: Rūnaka appointee Evelyn Cook, Gavin Bishop, Trish Lindsay, Lou Sanson, Roger Beattie and Simon Owen.

Over 16 weeks, the Governance Group developed a vision, pillars and critical success factors to deliver a new cultural facility. The exercise considered community views, iwi partnerships and aspirational goals for the region.



# Vision Te Unua - Exploring the Stories of Southland

Moemoeā Kimihia Ka Purakau o te takiwa

## Pillars Pou

- **Connecting** with Murihiku, the land, sea and sky
- **Involving** he tākata through diversity and inclusion
- **Inspiring** with stories shaped by our people, our land, and our waters
- **Aspiring** to bring change and understanding
- **Protecting** our taoka for future generations
- **Engaging** with the past, the present, and the future
- **Value** balancing cost with quality.



sky, and its people. This will make Te Unua unique to Southland and unprecedented in New Zealand.

Te Unua will be inviting, a community precinct of internal and external spaces that connect people. Welcoming all, Te Unua is inclusive, accessible and diversely appealing to all ages, cultures and demographics of the region, nation, and the world – a reflection of the people of Southland. This will be achieved through consultation and collaboration with the community.

### Inspiring

Te Unua will be an experiential visitor journey based on taoka, art, the natural world and compelling storytelling. The visitor experience will be a narrative through people and time rather than an ordered sequence of artefacts. The visitor will leave Te Unua with a deeper understanding of the history of Murihiku and New Zealand, and the people and stories behind the exhibited collection.

### Aspiring

Te Unua will be an enquiry hub that sparks curiosity for continuous learning. It will offer a variety of formal and informal learning opportunities, within the built space and throughout the adjoining precinct.

Te Unua's approach to storytelling will include tactile and technological interactive exhibits that engage both young and more mature minds.

### Protecting

Te Unua will be a safe environment for people and collection, achieving agreed resilience for seismic and flood risks and providing appropriate environmental controls to protect taoka over time. Design approach, materials and systems will be selected to ensure permanence and managed to reduce load on the present and future environment.

### Engaging

Te Unua will be designed as a highly flexible space for exhibition and service with sufficient volume, floor area, and systems to enable future reconfiguration. Physical and technological aspects of development are provided to accommodate future change and development. Te Unua will be responsive to cultural change, how that affects the collection and how it is reflected in the stories we tell.

### Value

When complete, Te Unua will represent excellent value for the community's investment. This consideration, while including monetary assessment, will extend to non-monetised aspects such as culture, energy, and resources. Te Unua will have delivered all foreseeable operational requirements, with appropriate materials for permanence, durability, and maintenance, while offering optimised ongoing running costs for future efficiency.

## Critical success factors

Piki kā tauwehe mātua

What will Te Unua need to deliver for visitors and the community?

### Connecting

Visitors to Te Unua will enjoy an immersive experience. This experience, be it exhibition, education, research, staff contact, performance or reflection, will leave the visitor with a deeper awareness of Murihiku's land, sea,



## Te Unua – Explore the Stories of Murihiku Southland

### Te Unua - Kimihia Ka Purakau o te takiwa

Based on public feedback and the findings of the Governance Group report, the Council has decided:

- **The cultural facility will remain in Queens Park** – the community has a strong connection with the park and has been clear they wish the facility to remain there.
- **A new home for the tuatara** – Southlanders love the tuatara and a new home is proposed for them near Te Unua and connecting with other Queens Park facilities. Discussions are ongoing with iwi and the Department of Conservation before final decisions are made.
- **A separate storage facility** – an alternative location of Tisbury Reserve has been identified for a separate storage facility to support the redevelopment.



You will be able to taste the salt air, smell the upheaval of the sea, hear the cries of life as they are constantly challenged in a changing landscape; touch the fossils of life embedded forever in a cocoon of sedimentary preservation; and witness the impossibility of how life beat the odds and survived.

Throughout time the layers of our landscape will be revealed – the story comes much later than geology, and flora and fauna. These will include, but not be limited to:

- **The story of Minnie Dean** – as a hologram
- **The violence of the sea** – the loss of Tuhawaiki, wreck of the Endeavour, Tararua and General Grant
- **When nature wins** – The Enderby Settlement
- **The unscrupulous** – Joseph Hatch and the Macquarie Island Hatchery
- **The dreamers** – Ernest Robert Godward, Peter Beck
- **Lost opportunities** – Southland Provincial Council – gold and railway
- **The legacy** – The Underwood Milk Company (Highlander Condensed Milk); Owen McShane; Richard Henry
- **Conflict** – Tukurau, Spencer, South African War, world wars
- **The Home Front** – Coast Watchers, women
- **Commerce** – H & J Smith; Broad Smalls, Calder McKay

#### What visitors can expect from Te Unua

Te Unua will provide a major additional attraction in Queens Park, and will be the pre-eminent cultural facility in Invercargill where visitors will engage in the stories of Murihiku Southland.

#### A journey

You arrive at your new facility – Te Unua – where the strength of two waka lashed together will invite you on a journey into our community. The sound of the sea, a volcanic eruption, the screech of a seabird and a blast of cold air will quicken the senses as your eye adjusts from natural light, and you enter the world of Te Ao Mārama.

#### Public spaces

For all options, the arrival area includes main entry point, foyer and reception. Close by will be visitor spaces including retail, cafe, kitchen and back-of-house, parents' room, toilets, lockers and light storage.

A multi-use space is included for temporary displays, functions (suitable for holding medium-sized groups), pōwhiri and other cultural welcoming ceremonies. Adjacent will be an "education space". The public spaces will have easy flow between key visitor touchpoints with links to the nearby exhibition spaces on ground and upper levels.

#### Exhibition spaces

In all options, there will be four different spaces for different types of exhibitions:

- **Long-term storytelling** – encapsulating the stories of the region using immersive displays, in-built technology, cases and display mounts, and reflecting the surrounding Queens Park area.
- **Short-term storytelling** – content will change over time using collections of art and visual media.
- **Special exhibition space(s)** – a flexible area that can be open to support large travelling or international exhibitions, or separated into smaller spaces to display special collections.
- **Education-focused space** – aimed at school-aged children and operating as an on-site learning space, this area will change depending on the local or visiting exhibition topics.

# What are the options for Te Unua?

## He aha kā kowhiri ka mō Te Unua

Three options have been identified for the redevelopment of the museum. The Council's preferred option is the largest 4150m<sup>2</sup> rebuild. There is a significant difference in experience offered by both options. ★Okay ★★Great ★★★Excellent

WILL THIS OPTION OFFER...	PYRAMID STRENGTHENING AND REFURBISHMENT: OPTION 1	NEW BUILD 3550M <sup>2</sup> : OPTION 3	NEW BUILD 4150M <sup>2</sup> : PREFERRED OPTION 2
A captivating and immersive experience?	A refurbished building would allow the experience at the museum to be improved, but we would be severely restricted by the constraints of the shape, size, fabric and structure of the current building. It will limit our ability to create new experiences within the current building and to implement new technology. It's also unclear at this stage how much the seismic structural strengthening work would impact on the already-limited space and flexibility of exhibitions. ★	This option would also give us the opportunity to build and design a thrilling and enveloping experience from scratch. While there won't be quite as much space as option 2, we would not be limited by space or technological capabilities like in option A. ★★★	This option would give us the opportunity to start from scratch in creating the most captivating and immersive experience possible, with the building designed and built purposefully. There would be a huge amount of space for technology and an experience that captures your imagination from the beginning. ★★★
Science, Technology, Engineering, Arts and Mathematics?	STEAM is all about learning and in the current building we do have a classroom space, but it's not spacious enough to allow large groups of our tamariki and it doesn't have capacity for additional technology and learning tools. ★	This new build option will offer expansive educational spaces with hands-on technology and learning tools for tamariki to experience STEAM in new ways. ★★★	The biggest new build option would allow the learning areas to expand in space and in the technology and tools we could provide, giving an entirely new and flexible hands-on educational experience. ★★★

★Okay ★★Great ★★★Excellent



## What are the options for Te Unua continued?

### Ka haere tonu te kōrero

WILL THIS OPTION OFFER...	PYRAMID STRENGTHENING AND REFURBISHMENT: OPTION 1	NEW BUILD 3550M <sup>2</sup> : OPTION 3	NEW BUILD 4150M <sup>2</sup> : PREFERRED OPTION 2
<p><b>National and international touring exhibitions?</b></p>	<p>The physical space, structure and layout of the current building means we are limited in our ability to receive touring exhibitions.</p> <p>But, more importantly, the maximum rating of the seismic building standards we could achieve at the pyramid building are still not enough to allow us to house touring exhibitions, or even to borrow items from other national collections.</p> <p>While we would make the building as safe as possible, there would be insurance impacts that mean we may not have the ability to fully protect taoka or treasured items in this building. There may even be cases where we can't display items from our own collection. (-)</p>	<p>This option will deliver an extremely resilient and safe building to house our collections and to welcome visiting exhibitions and items. We would see national and international exhibitions through our doors frequently and we would have the flexibility to house many of them. While we'll have the opportunity for most of them, it is possible we could miss out on a few really big ones if they are larger than the space available. ★★</p>	<p>A new and resilient building means we could completely and confidently protect our own taoka and those borrowed from other collections. We would have enough space and flexibility to house exciting national and international exhibitions that we've never seen in Murihiku before, and like those many of our residents travel to Dunedin or further afar to see. ★★★</p>
<p><b>Spatial rethinking and opportunities?</b></p>	<p>The current structure of the pyramid building is what we have to work with in this option. It means we can't be as flexible with moving exhibitions and displays in and out to utilise different spaces and make it fresh and interesting. ★</p>	<p>We'd be able to provide an exciting, flexible and changing space with this option. With no limits on structure and layout, you could expect to see something new and different at every visit. ★★★</p>	<p>This option would provide a huge amount of space and flexibility to change and adapt our displays, move exhibitions in and out and create a constantly changing and engaging cultural experience. ★★★</p>
<p><b>An enhanced physical connection to Queens Park?</b></p>	<p>At the moment, while the building is set within Queens Park, you can't see much of it from inside. ★</p>	<p>This option means we could design a building that is physically and visually connected to Queens Park so you would know that this cultural facility is part of the park, and not just set within it. ★★★</p>	<p>To design a new building would give us the opportunity to create a clear physical connection with Queens Park. We could create indoor-outdoor flow with the special spaces we know and love in the park, and we could include windows and spaces that are directly connected. ★★★</p>

★ Okay   ★★ Great   ★★★ Excellent

WILL THIS OPTION OFFER...	PYRAMID STRENGTHENING AND REFURBISHMENT: OPTION 1	NEW BUILD 3550M <sup>2</sup> : OPTION 3	NEW BUILD 4150M <sup>2</sup> : PREFERRED OPTION 2
Improved retail and hospitality opportunities?	The current museum café is limited by its size and a commercial kitchen that is only capable of basic fare. The space for retail is also limited here. (-)	This new build would give us the opportunity for a larger and more flexible kitchen, café, retail and function space. It wouldn't be as sizeable as option 2, but we could still accommodate events and more people. ★★	A new build would allow us to create a larger kitchen, more space for hospitality and functions, and a new area for retail. We would have the flexibility to expand and shift this area to showcase our region's products or to allow for events. ★★★
Suitable staff and back-of-house facilities?	In this option, there is almost no space for back-of-house activities, such as preparing and setting up new exhibitions. It limits staff's capability to plan and create the best displays possible. (-)	This new build would give us the opportunity for a larger and more flexible kitchen, café, retail and function space. It wouldn't be as sizeable as option 2, but we could still accommodate events and more people. ★★	This option allows for a significant increase in back-of-house facilities. It would ensure staff would have plenty of space to prepare, set up, create and pack down as we shift between exhibits. There would also be storage solutions and great spaces for our staff. ★★★
Opportunities for visitors to return, connect and engage?	With less ability to change exhibitions, show precious taoka, create expansive or immersive experiences, or attract touring exhibitions, it's less likely that our visitors will want to come back time and again. ★	More space, changing exhibitions and displays, clever and creative learning tools and facilities, and touring exhibitions, mean option 2 would provide a multitude of opportunities for visitors and residents to consistently visit, engage and connect with the facility. ★★★	The huge space on offer in this option, the ability to be flexible and change displays, create engaging experiences and learning opportunities, as well as draw large and unique touring exhibitions, means this option creates the most opportunities and incentive for visitors to return, connect and engage. ★★★
A user-friendly experience?	The current building has limitations in accessibility and it can be difficult to find your way around. This could potentially be limited further after the building has been seismically strengthened. ★	This option means we can ensure accessibility for everyone, and create a wayfinding experience that is easy, enjoyable and natural. ★★★	A new building gives us the opportunity to ensure our spaces are completely accessible for those who use wheelchairs or other mobility devices. It also means we can create a purposeful flow and focus on clear, natural and clever wayfinding. ★★★
A resilient facility that will be around for many years?	We know the pyramid has seismic strength issues, and the maximum we could achieve with structural support is 67% of the national building standards. While it would be improved and safe, if there was an earthquake event, this building could be damaged beyond repair. (-)	This option would provide an extremely resilient building that meets 100% of building standards. It would be large enough for us now and into the future, but at some point, it's likely our collection and ambitions may outgrow the physical size and space. ★★	A large new building would be built to meet 100% of the national building standards. It would be safe, secure and physically last many years, and it would also be large enough to allow us to expand our collection and grow our experiences into the future. ★★★

★Okay   ★★Great   ★★★Excellent

# Options and funding

## Kōwhirika me te putea.

The 2021-31 Long-term Plan set aside funding of \$52.5m for a new cultural facility, with \$39.4m from Council and the remaining \$12.9m from external funding. This included \$4.5m for storage. It was expected that the new facility would be delivered in 2026/27.

Three options have been identified for the development of the museum. All of the options will require additional Council funding over what was set out in last year's Long-term Plan. This is variously due to cost escalations, higher build costs for new builds and current circumstances reflecting a lower expected level of external funding.

For all three options, Council will be required to manage the role of achieving the expected level of external funding by underestimating these costs.

For the option to redevelop the pyramid, this is \$6 million, which equates to a 0.72% rates increase.

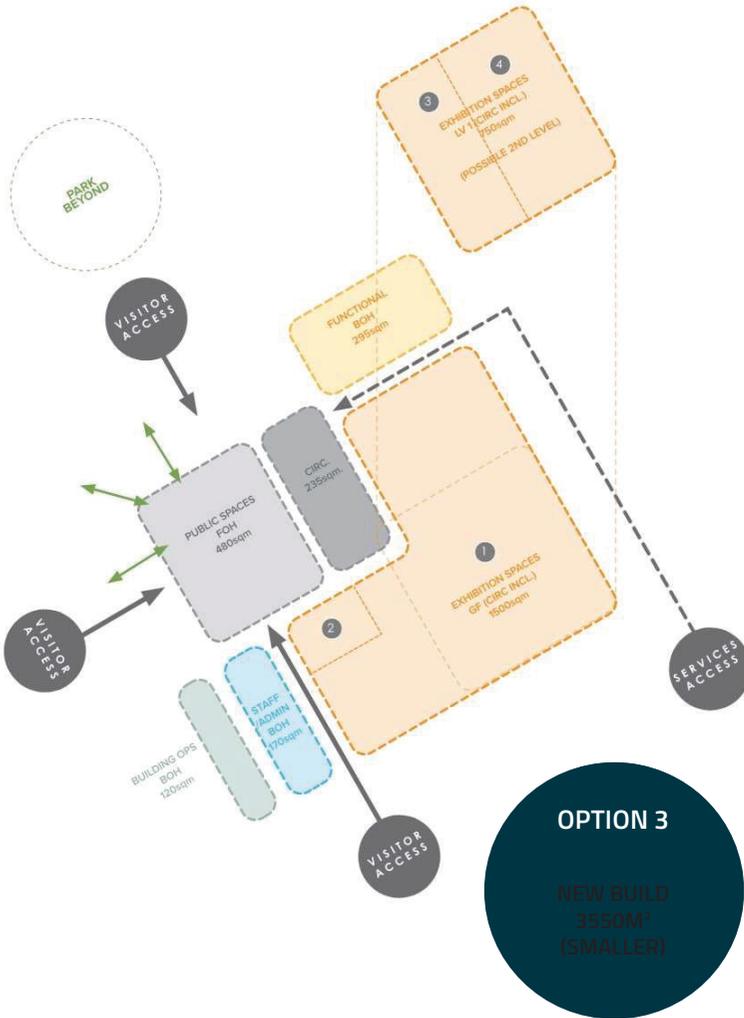
For the smaller new build option, this is \$11 million, which equates to a 1.32% rates increase.

For the preferred option, this is \$20 million, which equates to a 2.4% rates increase.



PYRAMID STRENGTHENING AND REFURBISHMENT - OPTION 1				
DESCRIPTION	COSTS	RATES IMPACT	ECONOMIC IMPACT	OPERATING COSTS
<p>Strengthen the Pyramid to 67% of new building standards and refurbish.</p> <p>This option addresses the structural issues of highest concern and increases the building's ability to withstand an earthquake.</p> <p>It does not address increased seismic requirements for storage.</p> <p>It does not comply with the Te Unua vision, critical success factors, services or functional brief.</p> <p>Forecast to open 2027.</p>		2022/23 +0.30%		
	Total \$57.1m	2023/24 +0.55%		
	Council \$51.1m	2024/25 +0.52%	Generates between \$1.15 and \$3.66 for the Southland region for every dollar invested	\$0.1-\$0.3m additional operational costs during the construction phase
	External \$6m	<b>Total average rates per year</b> (includes increase already rated in 2021) \$158.05 per year		
	Additional to LTP \$11.7m			
	Investment required 2022/2023 \$2.9m			



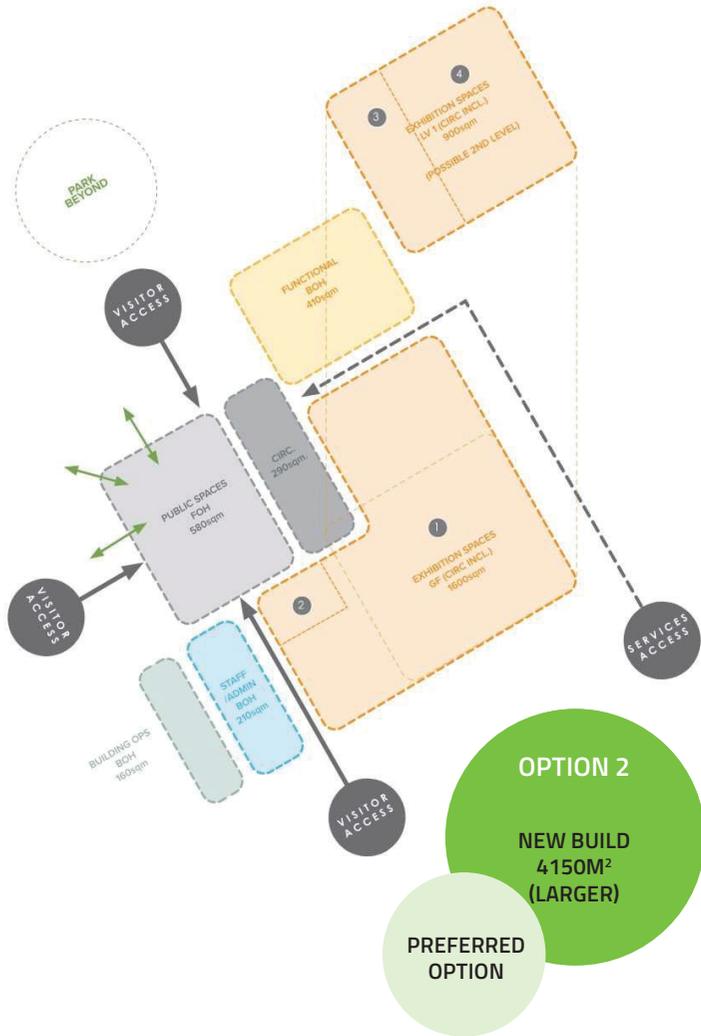


NEW BUILD 3550M <sup>2</sup> (SMALLER) - OPTION 3				
DESCRIPTION	COSTS	RATES IMPACT	ECONOMIC IMPACT	OPERATING COSTS
The Pyramid is demolished and a replacement building positioned within the current footprint. A new standalone storage facility is built off-site. The design is a smaller version of option two, but also provides a modern new building with similar features. The 600m <sup>2</sup> reduction in space means smaller public, exhibition and staff areas. This would not adversely affect the delivery on the vision and critical success factors; it requires a more flexible approach.	Total	2022/23		
	\$65.3m	+0.60%		
	Council	2023/24		
	\$54.3m	+0.55%		
	External	2024/25		Generates between \$1.26 and \$3.69 for the Southland region for every dollar invested
	\$11m	+0.59%		\$0.1-\$0.3m additional operational costs during the construction phase
Additional to LTP				
\$14.9m				
Investment required 2022/2023				
\$1.7m				
		<b>Total average rates per year</b> (includes increase already rated in 2021)		
		\$167.23 per year		

↑  
\*THE AVERAGE DOLLAR INCREASE PER WEEK.  
**\$3.22**

# Options and funding continued

Ka haere tonu te kaupapa



THE PREFERRED OPTION - NEW BUILD 4150M <sup>2</sup> (LARGER) - OPTION 2				
DESCRIPTION	COSTS	RATES IMPACT	ECONOMIC IMPACT	OPERATING COSTS
The Pyramid is demolished and a replacement building positioned within the current footprint. A new standalone storage facility is built off-site. The design offers a world-class, spacious and modern new building, maximised opportunities to showcase the stories of Murihiku Southland, and right-size for future requirements.	<b>Total</b>	<b>2022/23</b>		
	\$75.7m	+0.61%		
	<b>Council</b>	<b>2023/24</b>		
	\$55.7m	+0.64%		
	<b>External</b>	<b>2024/25</b>		
	\$20m	+0.66%	Generates between \$1.19 and \$3.60 for the Southland region for every dollar invested	0.2m additional ongoing operational costs
	<b>Additional to LTP</b>	<b>Total average rates per year</b>		
	\$16.3m	(includes increase already rated in 2021)		
	<b>Investment required 2022/2023</b>	<b>\$171.34 per year</b>		
	\$12.5m			

\*THE AVERAGE DOLLAR INCREASE PER WEEK.  
**\$3.30**

# Frequently asked questions

## Ka pātai pu putu

### **Why are we consulting on this again?**

Public feedback during the Long Term Plan consultation made it clear that people wanted to see the facility reopened, however, there were differing views about options for the future, with some people agreeing the refurbishment of the pyramid was the right way to go, and others suggesting a rebuild would be better. As a result, the Council decided to look a little deeper into the options, forming a Governance Group to advise on a future cultural facility for Invercargill and consider a range of options. We now want your feedback on the options considered so we can make decisions for the future.

### **What will be the name of the facility?**

The new facility has been gifted the name “Te Unua” by Waihōpai Rūnaka and Te Rūnanga o Awarua.

### **When will the museum open?**

Under proposed plans, the museum is scheduled to be opened in 2027.

### **Why is the pyramid building no longer suitable?**

The existing pyramid building had to be closed in 2018 due to the fact it did

not meet earthquake building code and is considered a significant safety risk. As work has progressed on options to reopen the facility, it has become clear that significant work and cost would be incurred to bring the pyramid building to 67% of New Building Standards – the minimum allowed for existing buildings. During public consultation in 2021, the idea of a new build was raised and the option of a new, modern facility that meets all building standards and can offer larger spaces has arisen.

### **What parking will be available?**

There will be plenty of free parking available at the new facility.

### **What will happen to the pyramid building?**

We know the local community has developed a strong connection to the pyramid over the years. While the building would need to be demolished to make way for a new structure, we would like to work with the community to capture the memories and feelings associated with the pyramid as part of the process.

### **What will happen to Henry the Tuatara and his mates?**

Through the reimagining phase it was agreed that a new enclosure for the tuatara should be built separate from the new cultural facility but remaining within Queens Park. It was also agreed they should have some level of visibility and accessibility within Te Unua. Tuatara are now seen by many as an important part of the Invercargill and Southland story. However, Council does not own the tuatara so we are talking with iwi and the Department of Conservation about the proposed changes to ensure the solution is suitable for everyone.

### **Will entry to the museum be free?**

Entry to the main areas of the museum will be free for locals and visitors alike. Special exhibitions will require an entry fee.

### **What kind of exhibitions will there be?**

Entry and public spaces will lead through to a multi-use space for temporary displays, functions (suitable for holding medium sized groups), pōwhiri and other

cultural welcoming ceremonies. The public spaces will have easy flow between key visitor touchpoints with links to the nearby exhibition spaces on ground and upper levels. Exhibition spaces will include long-term storytelling, shorter-term exhibitions, space for special exhibitions and touring shows, and an education exhibition space. Both new build options will provide greater opportunity for visiting exhibitions.

### **How much is this going to cost ratepayers?**

Each option has a different cost. The full details on costs and the impact on rates can be found on page 5.

### **What happens if Council is not successful in achieving the level of external funding required?**

Council will be required to underwrite all costs. This means that if external funders provide less than expected, Council will need to make up the shortfall and this will need to be paid from rates.



## Frequently asked questions

### Ka pātai pu putu

#### **Where is the museum going to be?**

There was strong public feedback in 2021 that Queens Park is the right location for Te Unua and the Council has decided it should remain there. A separate storage facility is planned off-site on Tisbury Reserve.

#### **What is happening with the material (artwork, exhibitions, artefacts) the museum has in it?**

Right now, these are being catalogued to go into long-term storage at the planned new facility. These will be used in the long-term and short-term storytelling spaces in Te Unua as well as part of other changing exhibitions.

#### **Why is the storage facility being built first and the museum not being prioritised?**

The delivery of the new cultural facility in 2026-27 is intrinsically linked to a storage solution. The reimagining phase tested and confirmed the preferred location for Te Unua as Queens Park; however, this approach will require the alternative storage solution to be completed and the collection decanted in full by early 2024. Should the storage project be delayed, this will impact the start date and potentially the completion date of Te Unua.

To mitigate the risk to the Te Unua programme, the Project Control Group agreed to decouple the storage project from the delivery of the new facility. There is funding available within the Long Term Plan (\$4.5m) to allow this process to commence immediately, reducing any delay associated with the public consultation of Te Unua. It has been estimated that the design and construction period for a new storage facility is 24 months. The new location meets requirements for seismic and flooding risk management.

Further consideration for temporary storage should be carried through to the next phase of the project; should the storage project experience delays that negatively impact Te Unua construction programme ie. delay the commencement of demolition.

#### **What will happen to the Arts and Creativity Invercargill project?**

Arts and Creativity Invercargill (ACI) is a facility to enable art activity in the central city. This project is still planned for delivery in 2027 – 2030. Council will consider the projects focus as part of future planning.

#### **Why is it taking so long to make a decision about rebuilding the museum?**

The museum is an integral part of the Invercargill community and people have strong feelings about what happens next. The redevelopment of the facility will also cost ratepayers a significant amount of money and will result in an outstanding facility for the region and visitors alike. It's important to take time to hear from experts, compare with other facilities and listen to public views to make sure we get the best possible outcome for Invercargill.

#### **Why are workers allowed to access the museum and not us?**

Earthquake building standards mean the museum is unsafe for public. Workers are allowed on site to carry out essential work under strict health and safety guidelines and following correct procedures.

#### **Will the new building be a pyramid shape?**

The pyramid shape is not intended to be replicated in any of the proposed new builds. The Council does, however, recognise the community's affiliation with the pyramid and would like to consider how memories and feelings could be shared through the redevelopment process.

#### **What modern/tech features are being built into the new museum?**

Te Unua will reflect modern exhibition and display techniques and include special technological features. This may include virtual or augmented reality displays as well as screens and other tech concepts. There will be more options to include these in the new build options.

#### **What about He Waka Tuia? Doesn't that building have an earthquake risk too? Will He Waka Tuia be open until the new museum is complete? What will happen to that space afterwards?**

While the building in the inner city that is host to He Waka Tuia has been identified as an earthquake-prone building, Council is working with the landlord of the building to address the identified issues. This building is not considered to be the same level of critically earthquake-prone as the pyramid.

No decision has been made on the future of He Waka Tuia after Te Unua is opened, but it will remain open until then.

# Storage facility for the Museum – Tisbury Reserve

Te Whenua Rāhui Te Whata mau taoka

**We are proposing to amend Rural Reserves Omnibus Management Plan 2012 to reclassify Tisbury Reserve to allow for the museum storage facility development.**

Creating somewhere safe to store the region's taoka (artefacts) will be key to the success of the project. It is proposed to build a new storage facility (Te Unua) on Tisbury Reserve. This location meets the requirements for a seismically safe location that is within a good distance to Queens Park. Tisbury Reserve is currently used for grazing (lease soon expiring) and pony club activities. Discussions are being made to look at alternative locations if needed.

Submissions are invited on a proposal to amend the Rural Reserves Omnibus Management Plan 2012 to change the classification of Tisbury Reserve from Recreation Reserve to Local Purpose (Museum) Reserve for Te Unua Development.



- Location:** 800 and 820 Rockdale Road
- Legal Description:** Secs 68, 69, 71 and part Section 70 Blk II Town of Seaward Bush, Sec 72 Blk II Town of Seaward Bush SO 1278
- Reserve Status:** Recreation Reserve – Proposed to change to Local Purpose (Museum) Reserve
- Area:** 9.0364 hectares

# Looking ahead to 2023/2024

## Titiro whakamua 2023/2024

This is a time of significant change for Local Government.

The Three Waters Reform and Local Government Reform processes will change the way councils operate. These changes do not impact the 2022/2023 Annual Plan but our plans next year will reflect these issues.

The transition process for Three Waters is expected to start in 2023 with the service taken over by the new entity in 2024. Council is preparing the information that the Government will need to ensure a smooth handover. This will support services for the community and good stewardship of the assets owned by the community.

The Future of Local Government review has commenced. The interim report was published in 2021. This report outlines the Government's intention to create a new local government structure that is more focused on community services rather than infrastructure and will introduce co-governance principles with Iwi.

The Government is intending to release the draft report and recommendations for public consultation later this year, with the final recommendations agreed in 2023. No changes to operations are expected until the new Long-term Plan in 2024.

Council has commenced work considering what community capacity building could look like for Invercargill in partnership with the Ministry of Business, Innovation and Employment's Just Transitions Programme, which seeks to build community resilience through any closure process for Tiwai Point Aluminium Smelter.

In 2023/2034 we also expect to have more information about how Covid-19 has impacted the economy, including how our population has been impacted by border closures and the long-term impact on inflation. We will take this information into account in putting together the Annual Plan next year and in our Long-term planning.



# Tell us what you think about our Annual Plan



Ko te mea tino nunui kite korero e pa ana Te Unua

Now we want your submissions to help Council agree the plans for the museum and finalise the Annual Plan.

Submissions are due by 5pm, 29 April 2022.



## Online submission

Complete a submission form online:  
[letstalk.icc.govt.nz](http://letstalk.icc.govt.nz)

## Face to face

Come and tell us face to face.  
You can find our programme of events here:  
[letstalk.icc.govt.nz](http://letstalk.icc.govt.nz)

## Postal Submission

Complete the submission form and post it to us:  
FREEPOST - ICC  
CONSULTATION  
Invercargill City  
Council  
Private Bag 90104  
INVERCARGILL 9810

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# Make a submission on the future of Te Unua.

Tukua mai a kaoho tāpaetaka e pa ana Te Unua

Tell us what you think of our Annual Plan, including options for Te Unua.  
Submissions are due by 5pm, 29 April 2022.

Full name: \_\_\_\_\_

Organisation: \_\_\_\_\_

Address: \_\_\_\_\_

\_\_\_\_\_

Email: \_\_\_\_\_

I would like to speak on my submission

Hearings are planned for 10 and 11 May. There will be the option to speak in person, on Zoom or via phone, subject to Covid-19 requirements.

Note: Your name and location will appear in the Council agenda with your submission. All other information will be kept confidential.

Phone: \_\_\_\_\_

Please provide your phone number if you wish to be heard.





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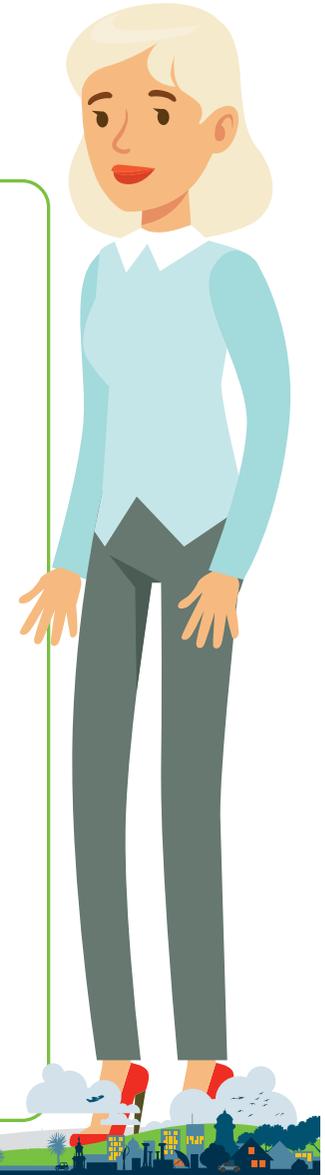
## Do you agree with our preferred option for Te Unua or do you support another option?

(See pages 9 and 16) If you need more room, please attach another piece of paper.

**Option 1**  
Redevelop the existing building  
Tell us why

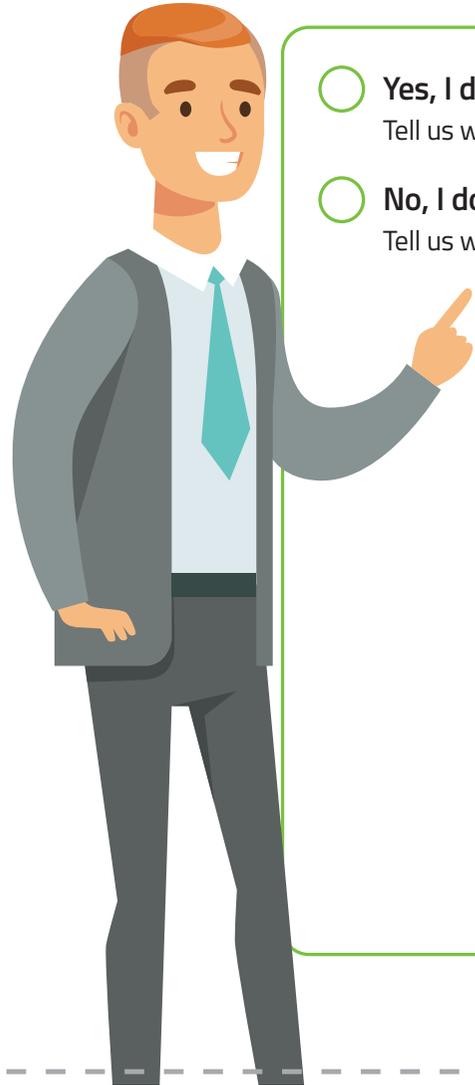
**Option 3**  
3,550m<sup>2</sup> New Building  
Tell us why

**Preferred Option (Option 2)**  
4,150m<sup>2</sup> New Building  
Tell us why



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**Do you agree with the proposal to change the Reserve status of Tisbury Reserve?** (See page 16)



**Yes, I do agree**  
Tell us why

**No, I don't agree**  
Tell us why

**What is your submission on the fees and charges schedule?**  
(See [icc.govt.nz/Annualplan/Feesandcharges](http://icc.govt.nz/Annualplan/Feesandcharges))

**Do you have other feedback on our Annual Plan?**



If you need more room, please attach another piece of paper.



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Do you live in the Invercargill District?  Yes  No

How did you hear about the Annual Plan consultation?

- Website  Facebook  Public meeting  Event  Newspaper  Radio
- Other

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Please provide your email address if you would like to stay up to date on Council consultations and engagements.

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**How will consultation be impacted by Covid-19?** The consultation will still continue, for more details go to [www.icc.govt.nz/roadmaprenewal/covid-19-plan/](http://www.icc.govt.nz/roadmaprenewal/covid-19-plan/)

**Don't forget to make your submission by 5pm, 29 April 2022.**



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↑Secure here



# Tell us what you think of our Annual Plan.

It's important you have your say on the plans for Te Unua.



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**FREEPOST - ICC**  
**Roadmap to Renewal**  
**Te Unua Submission**  
Invercargill City Council  
Private Bag 90104  
INVERCARGILL 9810



Make a submission 2022-2023 Annual Plan

**PROSPECTIVE STATEMENT OF COMPREHENSIVE REVENUE & EXPENSE**

Financial year ending 30 June	Long-term Plan	Long-term Plan	Annual Plan	
	2021/22 (\$000)	2022/23 (\$000)	2022/23 (\$000)	
<b>REVENUE</b>				
Rates revenue	1	59,833	62,576	66,136
Fines		606	623	622
Subsidies and grants		16,952	14,582	15,299
Direct charges revenue	2	23,347	24,405	23,947
Rental revenue	2	3,847	4,085	3,370
Finance revenue	3	182	183	962
Dividends		4,984	5,089	5,089
<b>Total revenue (excluding gains)</b>		<b>109,751</b>	<b>111,543</b>	<b>115,425</b>
<b>EXPENSES</b>				
Employee expenses	4	27,237	27,959	30,752
Depreciation and amortisation	5	28,233	29,921	32,204
General expenses		50,075	49,933	50,001
Finance expenses		2,247	3,126	2,962
<b>Total expenditure</b>		<b>107,792</b>	<b>110,939</b>	<b>115,919</b>
<b>OTHER GAINS/(LOSSES)</b>				
Investment property revaluations - gain / (loss)	6	1,452	1,288	623
Forestry assets revaluations - gain / (loss)		137	111	105
<b>Total other gains/(losses)</b>		<b>1,589</b>	<b>1,399</b>	<b>728</b>
<b>Surplus / (deficit) before tax</b>		<b>3,548</b>	<b>2,003</b>	<b>234</b>
Income tax expense		0	0	0
<b>Surplus / (deficit) after tax</b>		<b>3,548</b>	<b>2,003</b>	<b>234</b>
<b>OTHER COMPREHENSIVE REVENUE AND EXPENSE</b>				
Property, plant and equipment revaluation gain / (loss)		85,053	0	0
<b>Total other comprehensive revenue &amp; expense</b>		<b>85,053</b>	<b>0</b>	<b>0</b>
<b>Total comprehensive revenue &amp; expense</b>		<b>88,601</b>	<b>2,003</b>	<b>234</b>

**PROSPECTIVE STATEMENT OF CASHFLOWS**

Financial year ending 30 June		Long-term Plan	Long-term Plan	Annual Plan
		2021/22 (\$000)	2022/23 (\$000)	2022/23 (\$000)
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
Receipts from rates revenue	1	59,833	62,576	66,136
Receipts from other revenue		44,752	43,695	43,238
Interest received	3	182	183	962
Dividend received		4,984	5,089	5,089
Payments to suppliers and employees	4	(77,312)	(77,892)	(80,753)
Interest paid		(2,247)	(3,126)	(2,962)
<b>Net cash flows from operating activities</b>		<b>30,192</b>	<b>30,525</b>	<b>31,710</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
Proceeds from sale of property, plant and equipment		0	0	0
Proceeds from sale of investment property		0	0	0
Proceeds from sale of investments	7	0	0	7,100
Purchase of property, plant and equipment	8	(61,021)	(44,881)	(69,584)
Purchase of biological assets		0	0	0
Purchase of intangible assets		(420)	(494)	(2,713)
Purchase of investment property		(3,734)	0	(350)
Purchase of investments		(182)	(183)	(125)
<b>Net cash flows from investing activities</b>		<b>(65,357)</b>	<b>(45,558)</b>	<b>(65,672)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
Proceeds from borrowings	9	35,165	15,033	33,962
Repayments of borrowings		0	0	0
<b>Net cash flows from financing activities</b>		<b>35,165</b>	<b>15,033</b>	<b>33,962</b>
<b>Net (decrease) increase in cash and cash equivalents</b>				
		<b>0</b>	<b>0</b>	<b>0</b>
Cash and cash equivalents at the beginning of the year	10	6,505	6,505	12,663
<b>Cash and cash equivalents at end of the year</b>		<b>6,505</b>	<b>6,505</b>	<b>12,663</b>

**PROSPECTIVE STATEMENT OF FINANCIAL POSITION**

	As at 30 June	Long-term Plan 2021/22 (\$000)	Long-term Plan 2022/23 (\$000)	Annual Plan 2022/23 (\$000)
<b>ASSETS</b>				
<b>Current assets</b>				
Cash and cash equivalents	10	6,505	6,505	12,663
Receivables		11,328	11,657	11,649
Prepayments	11	461	474	1,089
Inventories		825	849	751
Other financial assets	12	29,083	29,221	17,946
<b>Total current assets</b>		48,202	48,706	44,098
<b>Non-current assets</b>				
Property, plant and equipment	13	966,449	981,515	1,074,524
Intangible assets		2,020	2,408	5,436
Biological assets		3,838	3,949	4,246
Investment property	14	44,430	45,718	26,933
Investment in CCOs and similar entities	15	76,569	76,569	84,069
Other financial assets	12	9,695	9,740	24,962
<b>Total non-current assets</b>		1,103,001	1,119,899	1,220,170
<b>TOTAL ASSETS</b>		<b>1,151,203</b>	<b>1,168,605</b>	<b>1,264,268</b>
<b>LIABILITIES</b>				
<b>Current liabilities</b>				
Trade and other payables	16	13,937	14,186	20,260
Provisions		112	112	112
Employee benefit liabilities		2,877	2,960	2,663
Borrowings	17	50,096	56,109	61,264
Derivative financial instruments		0	0	0
<b>Total current liabilities</b>		67,022	73,367	84,299
<b>Non-current liabilities</b>				
Provisions		816	816	816
Employee benefit liabilities		1,160	1,194	872
Borrowings	17	75,144	84,164	91,895
Derivative financial instruments	18	3,493	3,493	1,904
<b>Total non-current liabilities</b>		80,613	89,667	95,487
<b>TOTAL LIABILITIES</b>		<b>147,635</b>	<b>163,034</b>	<b>179,786</b>
<b>EQUITY</b>				
Retained earnings		386,248	386,079	386,359
Restricted reserves		34,809	36,981	37,642
Hedging reserves		(3,493)	(3,493)	(1,904)
Carbon credit revaluation reserves		815	815	1,182
Asset revaluation reserves		585,189	585,189	661,203
<b>TOTAL EQUITY</b>		1,003,568	1,005,571	1,084,482
<b>TOTAL LIABILITIES AND EQUITY</b>		<b>1,151,203</b>	<b>1,168,605</b>	<b>1,264,268</b>

**PROSPECTIVE STATEMENT OF CHANGES IN EQUITY**

As at 30 June	Long-term Plan 2021/22 (\$000)	Long-term Plan 2022/23 (\$000)	Annual Plan 2022/23 (\$000)
<b>Balance at 1 July</b>	914,967	1,003,568	1,084,248
Total comprehensive revenue & expense for the year	88,601	2,003	234
<b>Balance at 30 June</b>	<b>1,003,568</b>	<b>1,005,571</b>	<b>1,084,482</b>
<b>COMPONENTS OF EQUITY</b>			
<b>Retained earnings at 1 July</b>	366,865	386,248	386,686
Net surplus/(deficit) for the year	88,601	2,003	234
Transfers (to)/from restricted reserves	15,835	(2,172)	(560)
Transfers (to) /from hedging reserves	0	0	0
Transfers (to) /from carbon credit revaluation reserves	0	0	0
Transfers (to)/from asset revaluation reserves	(85,053)	0	0
<b>Retained earnings at 30 June</b>	<b>386,248</b>	<b>386,079</b>	<b>386,359</b>
<b>Restricted reserves at 1 July</b>	50,644	34,809	37,081
Transfers to/(from) reserves	(15,835)	2,172	560
<b>Restricted reserves at 30 June</b>	<b>34,809</b>	<b>36,981</b>	<b>37,642</b>
<b>Hedging reserves at 1 July</b>	(3,493)	(3,493)	(1,904)
Transfers to/(from) reserves	0	0	0
<b>Hedging reserves at 30 June</b>	<b>(3,493)</b>	<b>(3,493)</b>	<b>(1,904)</b>
<b>Carbon credit revaluation reserves at 1 July</b>	815	815	1,182
Transfers to/(from) reserves	0	0	0
<b>Carbon credit revaluation reserves at 30 June</b>	<b>815</b>	<b>815</b>	<b>1,182</b>
<b>Asset revaluation reserves at 1 July</b>	500,136	585,189	661,203
Transfers to/(from) reserves	85,053	0	0
<b>Asset revaluation reserves at 30 June</b>	<b>585,189</b>	<b>585,189</b>	<b>661,203</b>

## **Explanation Of Major Variances Between 2022/2023 Long-term Plan Year 2 and 2022/2023 Annual Plan**

### **Key**

(R&E) = Prospective Statement Of Comprehensive Revenue & Expense

(CF) = Prospective Statement Of Cashflows

(FPOS) = Prospective Statement Of Financial Position

### **NOTES**

- 1 Rates revenue (R&E) and Receipts from rates revenue (CF) are higher than anticipated in year 2 of the Long-term Plan due to the proposed higher increase in rates (7.78%, +3.78% higher than the 4.00% planned) and the rating units base being larger than the assumption used when setting the Long-term Plan.
- 2 Direct charges revenue (R&E) and Rental revenue (R&E) are lower than in year 2 of the Long-term Plan due to the loss of milk income and rental revenue caused by the sale of some investment property.
- 3 Finance revenue (R&E) and Interest received (CF) is expected to increase with \$22.75 million of funds loaned to Invercargill Central Limited generating additional interest revenue.
- 4 Employee expenses (R&E) and Payments to suppliers and employees (CF) are higher than anticipated in the Long-term Plan due to macro economic changes, including minimum wage increase impact on Council's fair wage level and low unemployment levels resulting in higher costs to retain and attract new staff. This will enable the Council to maintain current levels of service.
- 5 Depreciation and amortisation costs are expected to increase in line with the estimate higher asset value of Infrastructure and operational buildings following the revaluation of assets at 30 June 2022.
- 6 Investment property revaluations - gain / (loss) is anticipated to be lower than in the Long-term Plan due to the sale of some investment property in 2021/2022
- 7 Proceeds from sale of investments is higher than anticipated in the Long-term Plan due the use of term deposit funds to assist in funding of the capital programme.
- 8 Purchase of property, plant and equipment is higher than anticipated in the Long-term Plan due an increased capital programme that now includes City Streets upgrade (stage 2); the proposed museum and storage facility; and the deferral of a number of capital projects into 2022/2023.
- 9 Proceeds from borrowings are higher than anticipated in the Long-term Plan to fund the increased capital programme.

- 10 Cash and cash equivalents are higher than anticipated in the Long-term Plan due to 2020/2021 actual closing balance being different to the balance assumption used in the Long-term Plan.
- 11 Prepayments are higher than anticipated in the Long-term Plan due to 2020/2021 actual closing balance being different to the balance assumption used in the Long-term Plan.
- 12 During 2021/2022, the Council plans to loan up to \$22.75m to Invercargill Central Limited enable the completion of the City Block Development (Stages 1 - 3). This has been offset by the withdrawal of term deposit funds to assist in funding of the capital programme.
- 13 Property, plant and equipment are higher than anticipated in the Long-term Plan due to a) higher asset revaluation of Infrastructure and operational buildings is expected in 2021/2022, and b) increased capital programme including City Streets upgrade (stage 2) and the proposed museum and storage facility.
- 14 During 2021/2022, the Council will sell investment property in Awarua and Lower Esk Street.
- 15 During 2021/2022, the Council plans to invest up to \$7.5m into Invercargill City Holding Limited shares to fund the completion of the City Block Development.
- 16 Trade and other payables are higher than anticipated in the Long-term Plan due to 2020/2021 actual closing balance being different to the balance assumption used in the Long-term Plan.
- 17 During 2021/2022, the Council plans to increase borrowings to fund a loan of up to \$22.75m to Invercargill Central Limited and invest up to \$7.5m into Invercargill City Holding Limited shares, both to enable the completion of the City Block Development (Stages 1 - 3). The increase in borrowings in 2022/2023 is to fund the increased capital programme including City Streets upgrade (stage 2) and the museum and storage facility.
- 18 Derivative financial instruments are lower than anticipated in the Long-term Plan due to 2020/2021 actual closing balance being different to the balance assumption used in the Long-term Plan.

**INVERCARGILL CITY COUNCIL: FUNDING IMPACT STATEMENT (whole of council)**

(GST exclusive)

Financial year ending 30 June	Long-term Plan	Long-term Plan	Annual Plan
	2021/22	2022/23	2022/23
	(\$000)	(\$000)	(\$000)
<b>SOURCES OF OPERATING FUNDING</b>			
General rates, uniform annual general charges, rates penalties	36,084	37,729	40,577
Targeted rates	23,749	24,847	25,559
Subsidies and grants for operating purposes	5,713	4,653	4,378
Fees and charges	25,214	26,315	25,022
Interest and dividends from investments	5,166	5,272	6,051
Local authorities fuel tax, fines, infringement fees, and other receipts	2,586	2,798	2,917
<b>Total operating funding (A)</b>	<b>98,512</b>	<b>101,614</b>	<b>104,504</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to staff and suppliers	77,312	77,892	80,753
Finance costs	2,247	3,126	2,962
Other operating funding applications	0	0	0
<b>Total applications of operating funding (B)</b>	<b>79,559</b>	<b>81,018</b>	<b>83,715</b>
<b>Surplus (deficit) of operating funding (A – B)</b>	<b>18,953</b>	<b>20,596</b>	<b>20,789</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	11,239	9,929	10,921
Development and financial contributions	0	0	0
Increase (decrease) in debt	35,165	15,033	33,962
Gross proceeds from sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total sources of capital funding (C)</b>	<b>46,404</b>	<b>24,962</b>	<b>44,883</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
Capital expenditure			
• to meet additional demand	0	0	0
• to improve the level of service	18,901	12,837	40,747
• to replace existing assets	46,274	32,538	31,900
Increase (decrease) in reserves	0	0	0
Increase (decrease) of investments	182	183	(6,975)
<b>Total applications of capital funding (D)</b>	<b>65,357</b>	<b>45,558</b>	<b>65,672</b>
<b>Surplus (deficit) of capital funding (C - D)</b>	<b>(18,953)</b>	<b>(20,596)</b>	<b>(20,789)</b>
<b>FUNDING BALANCE ((A – B) + (C – D))</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	28,233	29,921	32,204

**INVERCARGILL CITY COUNCIL: FUNDING IMPACT STATEMENT FOR WATER SUPPLY**

(GST exclusive)

Financial year ending 30 June	Long-term Plan	Long-term Plan	Annual Plan
	2021/22 (\$000)	2022/23 (\$000)	2022/23 (\$000)
<b>SOURCES OF OPERATING FUNDING</b>			
General rates, uniform annual general charges, rates penalties	0	0	0
Targeted rates	8,611	9,009	9,344
Subsidies and grants for operating purposes	300	0	0
Fees and charges	1,595	1,659	1,659
Internal charges and overheads recovered	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0
<b>Total operating funding (A)</b>	<b>10,506</b>	<b>10,668</b>	<b>11,003</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to staff and suppliers	4,627	4,722	4,941
Finance costs	334	387	282
Internal charges and overheads applied	3	3	3
Other operating funding applications	0	0	0
<b>Total applications of operating funding (B)</b>	<b>4,964</b>	<b>5,112</b>	<b>5,226</b>
<b>Surplus (deficit) of operating funding (A – B)</b>	<b>5,542</b>	<b>5,556</b>	<b>5,777</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	710	3,710	3,692
Development and financial contributions	0	0	0
Increase (decrease) in debt	2,378	1,696	9,867
Gross proceeds from sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total sources of capital funding (C)</b>	<b>3,088</b>	<b>5,406</b>	<b>13,559</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
Capital expenditure			
• to meet additional demand	0	0	0
• to improve the level of service	768	0	16,393
• to replace existing assets	7,862	10,962	2,943
Increase (decrease) in reserves	0	0	0
Increase (decrease) of investments	0	0	0
<b>Total applications of capital funding (D)</b>	<b>8,630</b>	<b>10,962</b>	<b>19,336</b>
<b>Surplus (deficit) of capital funding (C - D)</b>	<b>(5,542)</b>	<b>(5,556)</b>	<b>(5,777)</b>
<b>FUNDING BALANCE ((A – B) + (C – D))</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	4,040	4,252	4,526

**INVERCARGILL CITY COUNCIL: FUNDING IMPACT STATEMENT FOR SEWERAGE**

(GST exclusive)

Financial year ending 30 June	Long-term Plan	Long-term Plan	Annual Plan
	2021/22	2022/23	2022/23
	(\$000)	(\$000)	(\$000)
<b>SOURCES OF OPERATING FUNDING</b>			
General rates, uniform annual general charges, rates penalties	0	0	0
Targeted rates	6,618	6,924	6,941
Subsidies and grants for operating purposes	750	0	0
Fees and charges	952	988	988
Internal charges and overheads recovered	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0
<b>Total operating funding (A)</b>	<b>8,320</b>	<b>7,912</b>	<b>7,929</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to staff and suppliers	3,011	3,120	3,354
Finance costs	79	32	0
Internal charges and overheads applied	24	25	25
Other operating funding applications	0	0	0
<b>Total applications of operating funding (B)</b>	<b>3,114</b>	<b>3,177</b>	<b>3,379</b>
<b>Surplus (deficit) of operating funding (A – B)</b>	<b>5,206</b>	<b>4,735</b>	<b>4,550</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	570	0	0
Development and financial contributions	0	0	0
Increase (decrease) in debt	(1,833)	(2,197)	(1,047)
Gross proceeds from sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total sources of capital funding (C)</b>	<b>(1,263)</b>	<b>(2,197)</b>	<b>(1,047)</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
Capital expenditure			
• to meet additional demand	0	0	0
• to improve the level of service	0	0	0
• to replace existing assets	3,943	2,538	3,503
Increase (decrease) in reserves	0	0	0
Increase (decrease) of investments	0	0	0
<b>Total applications of capital funding (D)</b>	<b>3,943</b>	<b>2,538</b>	<b>3,503</b>
<b>Surplus (deficit) of capital funding (C - D)</b>	<b>(5,206)</b>	<b>(4,735)</b>	<b>(4,550)</b>
<b>FUNDING BALANCE ((A – B) + (C – D))</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	4,158	4,365	4,486

**INVERCARGILL CITY COUNCIL: FUNDING IMPACT STATEMENT FOR STORMWATER**

(GST exclusive)

Financial year ending 30 June	Long-term Plan	Long-term Plan	Annual Plan
	2021/22	2022/23	2022/23
	(\$000)	(\$000)	(\$000)
<b>SOURCES OF OPERATING FUNDING</b>			
General rates, uniform annual general charges, rates penalties	1,289	1,349	1,453
Targeted rates	3,867	4,046	4,360
Subsidies and grants for operating purposes	0	0	0
Fees and charges	3	3	3
Internal charges and overheads recovered	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	6	6	6
<b>Total operating funding (A)</b>	<b>5,165</b>	<b>5,404</b>	<b>5,822</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to staff and suppliers	1,303	1,339	1,538
Finance costs	0	52	0
Internal charges and overheads applied	0	0	0
Other operating funding applications	0	0	0
<b>Total applications of operating funding (B)</b>	<b>1,303</b>	<b>1,391</b>	<b>1,538</b>
<b>Surplus (deficit) of operating funding (A – B)</b>	<b>3,862</b>	<b>4,013</b>	<b>4,284</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	5,320	0	0
Development and financial contributions	0	0	0
Increase (decrease) in debt	8,120	(705)	1,527
Gross proceeds from sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total sources of capital funding (C)</b>	<b>13,440</b>	<b>(705)</b>	<b>1,527</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
Capital expenditure			
• to meet additional demand	0	0	0
• to improve the level of service	420	232	3,379
• to replace existing assets	16,882	3,076	2,432
Increase (decrease) in reserves	0	0	0
Increase (decrease) of investments	0	0	0
<b>Total applications of capital funding (D)</b>	<b>17,302</b>	<b>3,308</b>	<b>5,811</b>
<b>Surplus (deficit) of capital funding (C - D)</b>	<b>(3,862)</b>	<b>(4,013)</b>	<b>(4,284)</b>
<b>FUNDING BALANCE ((A – B) + (C – D))</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	3,862	4,060	4,376

**INVERCARGILL CITY COUNCIL: FUNDING IMPACT STATEMENT FOR ROADING**

(GST exclusive)

Financial year ending 30 June	Long-term Plan	Long-term Plan	Annual Plan
	2021/22	2022/23	2022/23
	(\$000)	(\$000)	(\$000)
<b>SOURCES OF OPERATING FUNDING</b>			
General rates, uniform annual general charges, rates penalties	8,059	8,432	8,738
Targeted rates	0	0	0
Subsidies and grants for operating purposes	3,113	3,184	2,851
Fees and charges	1,399	1,461	1,632
Internal charges and overheads recovered	0	0	561
Local authorities fuel tax, fines, infringement fees, and other receipts	354	364	364
<b>Total operating funding (A)</b>	<b>12,925</b>	<b>13,441</b>	<b>14,146</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to staff and suppliers	7,100	7,372	7,280
Finance costs	0	0	0
Internal charges and overheads applied	1	1	374
Other operating funding applications	0	0	0
<b>Total applications of operating funding (B)</b>	<b>7,101</b>	<b>7,373</b>	<b>7,654</b>
<b>Surplus (deficit) of operating funding (A – B)</b>	<b>5,824</b>	<b>6,068</b>	<b>6,492</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	3,881	4,887	6,696
Development and financial contributions	0	0	0
Increase (decrease) in debt	(1,928)	(1,559)	(900)
Gross proceeds from sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total sources of capital funding (C)</b>	<b>1,953</b>	<b>3,328</b>	<b>5,796</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
Capital expenditure			
• to meet additional demand	0	0	0
• to improve the level of service	0	0	0
• to replace existing assets	7,777	9,396	12,288
Increase (decrease) in reserves	0	0	0
Increase (decrease) of investments	0	0	0
<b>Total applications of capital funding (D)</b>	<b>7,777</b>	<b>9,396</b>	<b>12,288</b>
<b>Surplus (deficit) of capital funding (C - D)</b>	<b>(5,824)</b>	<b>(6,068)</b>	<b>(6,492)</b>
<b>FUNDING BALANCE ((A – B) + (C – D))</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	9,705	10,188	10,801

**INVERCARGILL CITY COUNCIL: FUNDING IMPACT STATEMENT FOR SOLID WASTE MANAGEMENT**

(GST exclusive)

Financial year ending 30 June	Long-term Plan	Long-term Plan	Annual Plan
	2021/22 (\$000)	2022/23 (\$000)	2022/23 (\$000)
<b>SOURCES OF OPERATING FUNDING</b>			
General rates, uniform annual general charges, rates penalties	830	869	873
Targeted rates	3,996	4,181	4,201
Subsidies and grants for operating purposes	0	0	0
Fees and charges	5,412	5,753	5,753
Internal charges and overheads recovered	2,293	2,370	2,370
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0
<b>Total operating funding (A)</b>	<b>12,531</b>	<b>13,173</b>	<b>13,197</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to staff and suppliers	10,185	10,618	10,613
Finance costs	28	28	29
Internal charges and overheads applied	2,280	2,357	2,357
Other operating funding applications	0	0	0
<b>Total applications of operating funding (B)</b>	<b>12,493</b>	<b>13,003</b>	<b>12,999</b>
<b>Surplus (deficit) of operating funding (A – B)</b>	<b>38</b>	<b>170</b>	<b>198</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	0	0	0
Development and financial contributions	0	0	0
Increase (decrease) in debt	32	(93)	(128)
Gross proceeds from sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total sources of capital funding (C)</b>	<b>32</b>	<b>(93)</b>	<b>(128)</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
Capital expenditure			
• to meet additional demand	0	0	0
• to improve the level of service	0	0	0
• to replace existing assets	70	77	70
Increase (decrease) in reserves	0	0	0
Increase (decrease) of investments	0	0	0
<b>Total applications of capital funding (D)</b>	<b>70</b>	<b>77</b>	<b>70</b>
<b>Surplus (deficit) of capital funding (C - D)</b>	<b>(38)</b>	<b>(170)</b>	<b>(198)</b>
<b>FUNDING BALANCE ((A – B) + (C – D))</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	111	116	551

**INVERCARGILL CITY COUNCIL: FUNDING IMPACT STATEMENT FOR GENERAL**

(GST exclusive)

Financial year ending 30 June	Long-term Plan	Long-term Plan	Annual Plan
	2021/22	2022/23	2022/23
	(\$000)	(\$000)	(\$000)
<b>SOURCES OF OPERATING FUNDING</b>			
General rates, uniform annual general charges, rates penalties	25,906	27,079	29,513
Targeted rates	657	687	713
Subsidies and grants for operating purposes	1,550	1,469	1,527
Fees and charges	15,853	16,451	14,987
Internal charges and overheads recovered	111	114	114
Interest and dividends from investments	5,166	5,272	6,051
Local authorities fuel tax, fines, infringement fees, and other receipts	2,226	2,428	2,547
<b>Total operating funding (A)</b>	<b>51,469</b>	<b>53,500</b>	<b>55,452</b>
<b>APPLICATIONS OF OPERATING FUNDING</b>			
Payments to staff and suppliers	51,086	50,721	53,027
Finance costs	1,806	2,627	2,651
Internal charges and overheads applied	96	98	286
Other operating funding applications	0	0	0
<b>Total applications of operating funding (B)</b>	<b>52,988</b>	<b>53,446</b>	<b>55,964</b>
<b>Surplus (deficit) of operating funding (A – B)</b>	<b>(1,519)</b>	<b>54</b>	<b>(512)</b>
<b>SOURCES OF CAPITAL FUNDING</b>			
Subsidies and grants for capital expenditure	758	1,332	533
Development and financial contributions	0	0	0
Increase (decrease) in debt	28,396	17,891	24,643
Gross proceeds from sale of assets	0	0	0
Lump sum contributions	0	0	0
Other dedicated capital funding	0	0	0
<b>Total sources of capital funding (C)</b>	<b>29,154</b>	<b>19,223</b>	<b>25,176</b>
<b>APPLICATION OF CAPITAL FUNDING</b>			
Capital expenditure			
• to meet additional demand	0	0	0
• to improve the level of service	17,713	12,605	20,975
• to replace existing assets	9,740	6,489	10,664
Increase (decrease) in reserves	0	0	0
Increase (decrease) of investments	182	183	(6,975)
<b>Total applications of capital funding (D)</b>	<b>27,635</b>	<b>19,277</b>	<b>24,664</b>
<b>Surplus (deficit) of capital funding (C - D)</b>	<b>1,519</b>	<b>(54)</b>	<b>512</b>
<b>FUNDING BALANCE ((A – B) + (C – D))</b>	<b>0</b>	<b>0</b>	<b>0</b>
Depreciation expense (not included in the above FIS)	6,357	6,940	7,464

## Benchmarks

### Annual plan disclosure statement for year ending 30 June 2023

#### What is the purpose of this statement?

The purpose of this statement is to disclose the council's planned financial performance in relation to various benchmarks to enable the assessment of whether the council is prudently managing its revenues, expenses, assets, liabilities, and general financial dealings.

The council is required to include this statement in its annual plan in accordance with the Local Government (Financial Reporting and Prudence) Regulations 2014 (the regulations). Refer to the regulations for more information, including definitions of some of the terms used in this statement.

Benchmark	Limits	Planned	Met
Rates affordability benchmark:			
Income	60%	57.3%	YES
Increases (LGCI + 3%)	5.4%	7.7%	NO
Debt affordability benchmark:	15%	12.1%	YES
Balanced budget benchmark:	100%	100.2%	YES
Essential services benchmark:	100%	169.2%	YES
Debt servicing benchmark:	10%	2.6%	YES

#### Notes

##### 1 Rates affordability benchmark

- (1) For this benchmark,—
  - (a) the Council's planned rates income for the year is compared with quantified limits on rates contained in the financial strategy included in the Council's long-term plan; and
  - (b) the Council's planned rates increases for the year are compared with quantified limits on rates increases for the year contained in the financial strategy included in the Council's long-term plan.
- (2) The Council meets the rates affordability benchmark if—
  - (a) its planned rates income for the year equals or is less than each quantified limit on rates; and
  - (b) its planned rates increases for the year equal or are less than each quantified limit on rates increases.
- (3) the Council currently does not plan to meet the Rates affordability benchmark - Increase in 2022/2023. This higher increase is required to maintain the current level of service to ratepayers under the pressures occurring in the macro economic environment and fund increases in debt servicing of the City Streets upgrade (stage 2) and proposed museum and storage facilities.

**2 Debt affordability benchmark**

- (1) For this benchmark, the Council's planned borrowing is compared with a quantified limit on borrowing contained in the financial strategy included in the Council's long-term plan.
- (2) The Council meets the debt affordability benchmark if its planned borrowing is within each quantified limit on borrowing.

**3 Balanced budget benchmark**

- (1) For this benchmark, the Council's planned revenue (excluding development contributions, vested assets, financial contributions, gains on derivative financial instruments, and revaluations of property, plant, or equipment) is presented as a proportion of its planned operating expenses (excluding losses on derivative financial instruments and revaluations of property, plant, or equipment).
- (2) The Council meets the balanced budget benchmark if its revenue equals or is greater than its operating expenses.

**4 Essential services benchmark**

- (1) For this benchmark, the Council's planned capital expenditure on network services is presented as a proportion of expected depreciation on network services.
- (2) The Council meets the essential services benchmark if its planned capital expenditure on network services equals or is greater than expected depreciation on network services.

**5 Debt servicing benchmark**

- (1) For this benchmark, the Council's planned borrowing costs are presented as a proportion of planned revenue (excluding development contributions, financial contributions, vested assets, gains on derivative financial instruments, and revaluations of property, plant, or equipment).
- (2) Because Statistics New Zealand projects that the Council's population will grow as fast as the national population growth rate, it meets the debt servicing benchmark if its planned borrowing costs equal or are less than 10% of its planned revenue.

## **ADOPTION OF 2022/2023 FEES AND CHARGES SCHEDULE FOR CONSULTATION**

<b>To:</b>	Performance, Policy and Partnerships Committee
<b>Meeting Date:</b>	Tuesday 22 March 2022
<b>From:</b>	Rhiannon Suter, Manager – Strategy and Policy
<b>Approved:</b>	Michael Day - Group Manager - Finance and Assurance
<b>Approved Date:</b>	Thursday 17 March 2022
<b>Open Agenda:</b>	Yes

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### **Purpose and Summary**

The 2022/2023 Fees and Charges Schedule is provided for adoption for consultation.

### **Recommendations**

That the Committee:

1. Receive the report “Adoption of 2022/2023 Fees and Charges Schedule for Consultation”.
2. Note the letter sent to Local Government New Zealand regarding infringement fees set by Central Government (A3829141).
3. Adopt the 2022/2023 Fees and Charges Schedule for consultation alongside the Annual Plan (A3847134).

### **Implications and Risks**

#### **Strategic Consistency**

The fees and charges have been set in line with the requirements to deliver the levels of service set out in the Long-term Plan.

#### **Financial Implications**

Recommended changes to the fees and charges have been taken into account in budgeting for the Annual Plan.

#### **Legal Implications**

Council is required to ensure that fees and charges are set appropriately to recover costs in line with Section 101 of the Local Government Act and Council's Revenue and Finance Policy.

**Risk**

The following risks are managed in relation to fees and charges:

<b>RISK</b>	<b>MITIGATION</b>
Fees and Charges are not set at an appropriate level to recover costs.	The finance team has worked with managers to ensure that fees and charges impact on budgets is modelled and recommended changes are appropriate.
Fees and Charges are set at a level which puts services out of the reach of some members of the community.	In considering the level of fees, affordability and market rates are considered and are balanced against the extent to which general rates would need to rise to cover expenditure.

**Background**

One of the mechanisms by which Council raises revenue to enable delivery of services is fees and charges. The Revenue and Finance Policy states:

*"Fees and charges are a preferred funding option for services where they are practicable. They reflect that a choice has been made to utilise community resources. A3275564 Funding Sources per Section 103(2). Application by Invercargill City Council That choice gives benefit to the individual and may impose costs on the wider community. Charges are set to recover the costs Council incurs in delivering that activity. Council recognises that some services it provides are for facilities which are available for community and private benefit. If that service attempted to recover full costs it is likely they would be too expensive for users. If the charges are set too high, it could lead to reducing use, and this may mean the net cost of the service increases. Council believes the community wishes these services to be made available so that individuals have the option to use them if they choose. There the general rate meets a level of cost to provide the option for the community use. In these cases, Council uses its judgement to set the fees at a level it believes is at an acceptable market level."*

Fees and charges make up approximately 24% of revenue.

Fees and charges have been reviewed by managers to consider whether costs are being covered and whether they are in line with market rates. The draft fees and charges schedule is provided for consultation on this basis.

The proposed increases in fees and charges are forecast to result in \$100,000 additional revenue, equating to a 0.2% offset to required rates increases.

**Fees set by Central Government via Legislation**

Fees charged for a range of Council activities, primarily in the area of infringement and enforcement, are set by legislation. This includes fees set under the Dog Control Act 1996, the Building Act 2004, the Food Act 2014 and the Resource Management (Infringement Offences) Regulations 1999.

None of these fee levels have been increased, while the costs of Council's to administer these services have increased, particularly in light of the Government's increase of the minimum wage. Council has written to Local Government New Zealand to ask them to consider this issue on behalf of the sector.

## Issues and Options

### Significance

This issue is significant in line with the Significance and Engagement Policy – Consultation is required to take place each year on the Fees and Charges schedule for the year ahead.

### Proposed Changes

Information is provided only for significant changes.

<b>Corporate Fees</b>	<p>Fees for hourly rates for professional and technical staff will increase from \$158 to \$180. This increase is based on the 2020 Council decision to bring corporate fees up to market rates over a three year period.</p> <p>Photocopy charge out rates will increase by 5cents to reflect rising cost to provide the service. This is after no increase in charges for a number of years.</p>
<b>Alcohol licencing fees</b>	<p>No change.</p> <p>These fees are set by legislation and no increase is set for this year.</p>
<b>Animal Services</b>	<p>Dog control fees, including registration and other fees will increase to cover costs, noting that no change to fees has been implemented for three years. The Responsible owner – desexed fee has increased by a larger amount to bring it into line with fees set by Southland District Council.</p> <p>Dog Control Infringements are set by legislation and no changes are set for this year.</p> <p>After hours hourly rate has increased in line with corporate fee increase.</p> <p>Poundage fee will increase to cover costs. The second or subsequent poundage fee has been removed as it the additional administrative costs are not possible to meet within the fee level.</p>
<b>Building control</b>	<p>Building control fees have been rounded to assist with administration. No significant increases are included as costs are being covered.</p> <p>Additional inspections will be charged at a flat rate rather than an hourly fee.</p> <p>Record of title fees will increase to reflect increased LINZ charges.</p> <p>A new cancelled inspection fee will be introduced to cover the costs of staff time as a result of cancellation.</p>

	<p>A new fee in line with administration corporate fees has been introduced for a Work Start Extension request. This is to cover costs.</p> <p>No changes to infringement fees which are set by legislation.</p>
<b>Compliance</b>	No change. Fees are set by legislation.
<b>Environmental Health</b>	Fee increases are set to recover costs.
<b>Housing Care</b>	Housing fee increases are set at the level agreed in 2021 to be introduced over two years.
<b>Venue Services</b>	<p>New fees for new services to hire the whole Civic Theatre complex, for a cocktail function and trade show and for community classes in the Scottish Hall will be introduced.</p> <p>Other Civic fees will be increased (or in one case decreased) to cover costs.</p> <p>The day/night fees will be removed as it is not needed.</p>
<b>Miscellaneous</b>	<p>The fee for Street Banners will be price on application to align with the process for administration of this service.</p> <p>A new fee to cover costs linked to changes in property numbering requested by the property owner is proposed.</p>
<b>Libraries and Archives</b>	<p>Hold fees and overdue fines will be removed with the goal of increasing the use of the service. A drop in revenue of \$42,000 is forecast.</p> <p>A commercial rate for research in line with corporate fees and Southland Museum and Art Gallery research fee will be introduced.</p>
<b>Parks and Reserves</b>	<p>Fees have been increased to cover costs and rounded up.</p> <p>An Anderson House fee which is no longer needed will be removed.</p> <p>The fee for Makarewa Domain Community Building will be removed as the building has been sold.</p> <p>The fee for opening the Queens Park gate will be increased to cover costs and a maximum time of 2 hours introduced.</p> <p>Fees for commercial concessions will be amended to be price on application, reflecting that all applications are different in nature.</p> <p>Bonds for events will be increased to cover costs and rounded.</p> <p>The fee for athletics use of the area will be removed as it is not used.</p> <p>Rental fees for Crib sites on Sandy Point Domain are set in line with market rates. An increase is expected this year and will be communicated with the lease holders.</p> <p>Burial fees will increase to cover costs.</p> <p>A new fee for second and subsequent burial will be introduced, replacing the maintenance fee for burial ashes which did not align to the process.</p> <p>There is a significant increase in the ex-serviceman's internment fee – on spouse burial due to the actual cost of providing the service which is not covered for spouses by the RSA.</p>

	<p>The discount for early payment of Funeral Directors Fees was separately negotiated and is now added for completeness. There is no change to the fee level.</p> <p>The Saturday morning burial fees and out of hours crematorium fee will be removed and replaced with one set of out of hours fees.</p> <p>A new fee for purchase of allotments in the Koru Garden of Roses is introduced for this new section of the crematorium.</p> <p>New Sandy Point Boat Ramp Annual Permit fees are introduced for boats ramps which were previously covered under lease arrangements and for which public use will now be an option.</p>
<b>Passenger Transport</b>	<p>A small increase for Bee Card trip is proposed as a sensible market rate.</p>
<b>Pools</b>	<p>Small increases in entry fees are proposed to bring the pool into line with market rates.</p> <p>New fees are introduced for lane hire discount and pool hire in response for demand for these services. These have been set taking into account the financial impact on other services.</p> <p>The lane space booking fee has been removed as this service is no longer provided.</p> <p>No change is proposed to hydroslide fees as there has been inconsistent use due to covid and technical problems and it has not been possible to review if the fee is set at the appropriate level.</p> <p>Community service card fees have been introduced and information is provided on the fees for discount cards which are available.</p>
<b>Public toilets</b>	<p>No change.</p>
<b>Resource management</b>	<p>Changes to resource management fees are proposed in order to cover costs and bring fees into alignment with those set by other Councils.</p> <p>A new fee for retrospective applications will be introduced to cover additional administrative, monitoring and compliance costs.</p> <p>Two new fees for engineering fees will be introduced to cover costs for these services more accurately.</p> <p>Infringement fees for resource management are set by legislation and there are no changes.</p>
<b>Roading</b>	<p>Changes to fees to reflect market rates/ cost to provide service.</p> <p>Metered parking space removal fee will be removed reflecting the change to parking meters.</p> <p>A new charge for coordinating repair or technical review based on technical/ professional fees will be introduced.</p> <p>Addition of new fees for new permit parking for 19 Don St Tradie E Permits have been removed per calendar year as this is not supported with EPermits.</p>
<b>Sewerage</b>	<p>Trade Waste re-inspection fees by volume will increase to reflect increasing costs.</p>

<b>Solid Waste</b>	Many solid waste fees will increase due to increases in the Emissions Trading Scheme and the Waste Levy. This includes the additional bin fee, general waste per tonne, mixed waste and Bluff Transfer Station fees. There are no changes for other fees not impacted by these schemes.
<b>Southland Museum and Art Gallery</b>	No change.
<b>Water</b>	Most fees will increase slightly to cover costs. One fee for 25mm ordinary connections in the Invercargill area will be reduced to bring it into alignment with other fees.

### Community Views

Community views will be sought on this matter through consultation alongside the Annual Plan between 24 March and 29 April.

Communications will be sent also to Groups directly impacted by significant changes. This will include the RSA (re: spousal internment rates) and Sandy Point crib owners where an increase in rental fees is expected in line with market rates.

### Next Steps

Consultation will take place in line with the Annual Plan prior to the final Fees and Charges Schedule being adopted before the end of June 2022.

### Attachments

1. 2022/2023 Fees and Charges Schedule (A3847134)
2. Letter sent to Local Government New Zealand regarding infringement fees set by Central Government (A3829141).

A3847134

2022/2023

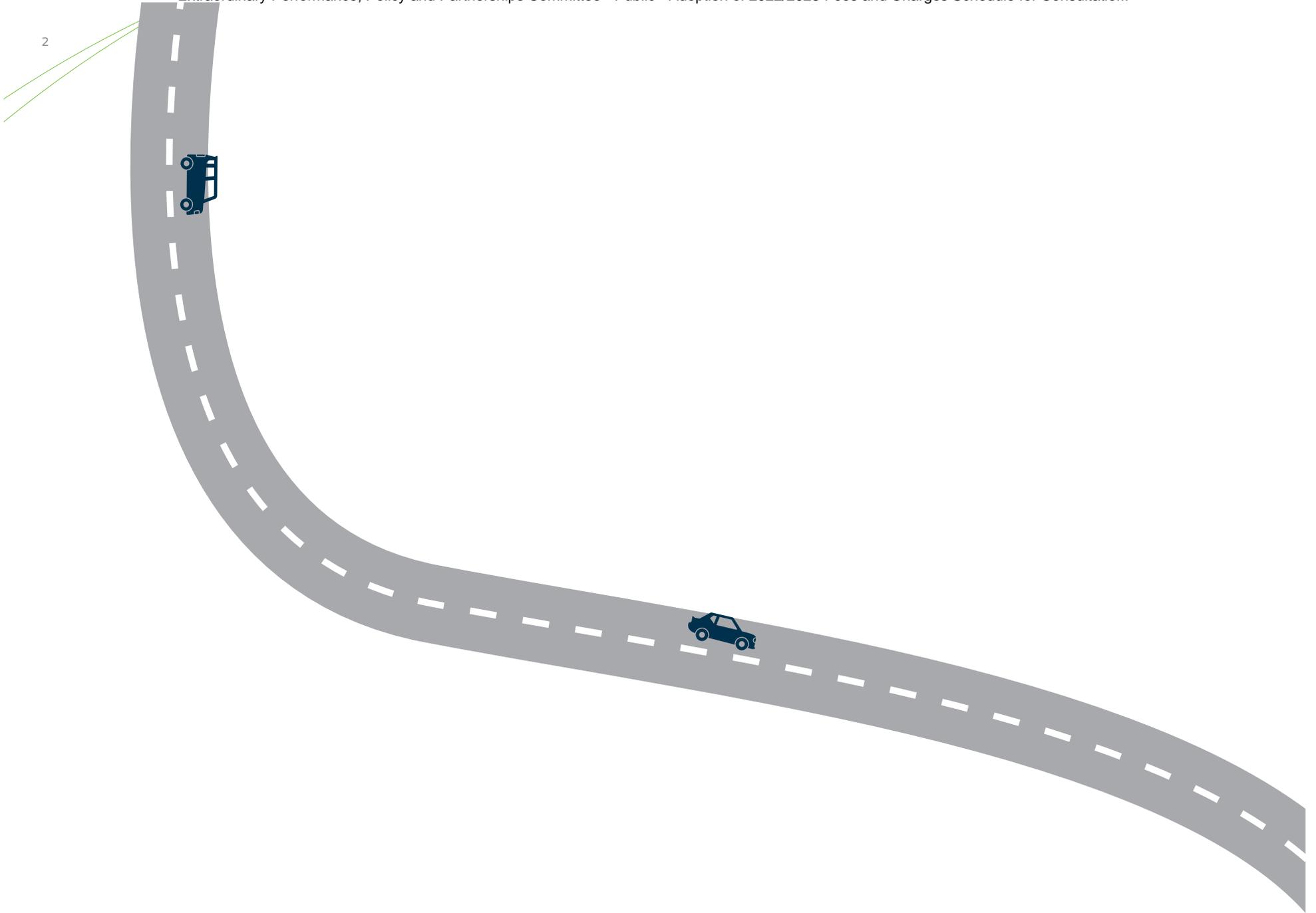
# Fees and charges

DRAFT FOR  
CONSULTATION

He Ngākau Aroha - Our City with Heart



2





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# Fees and charges

## Ngā utu

Fees and charges for Council activities, Council Controlled Organisations and Council Organisations are set under sections 12, 103 and 150 of the Local Government Acts 2002 and 1974.

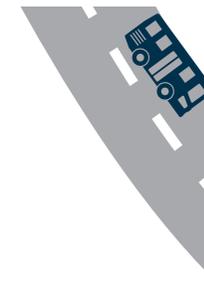
Fees and charges are effective from 1 July 2022.

All fees and charges are inclusive of GST, if any, unless otherwise stated.

Any updates will be included on the Council's website [www.icc.govt.nz](http://www.icc.govt.nz)

CORPORATE FEES	2021/2022 \$	2022/2023 \$
Executive Staff	240.00	240.00
Managers and team leaders	200.00	210.00
Professional and technical staff	158.00	180.00
Administrative staff	94.00	97.00
Photocopying		
• A4	0.20	0.25
• A3	0.40	0.45
• A0 & A1	5.00	6.00
Travel per Km	0.80	0.80





# Alcohol Licensing

## Raihara hoko Waipiro

ALCOHOL LICENSING FEES <i>Set by Sale and Supply of Alcohol (Fees) Regulations 2013</i> Premises Licence (on-licence, off-licence and club licence)		2021/2022 \$	2021/2022 \$	2022/2023 \$	2022/2023 \$
CATEGORY (RISK RATING)		ANNUAL FEE	APPLICATION FEE	ANNUAL FEE	APPLICATION FEE
Very low (0 – 2)		161.00	368.00	161.00	368.00
Low (3 – 5)		391.00	609.50	391.00	609.50
Medium (6 – 15)		632.50	816.50	632.50	816.50
High (16 – 25)		1,035.00	1,023.50	1,035.00	1,023.50
Very High (26+)		1,437.50	1,207.50	1,437.50	1,207.50
SPECIAL LICENCE					
LICENCE CLASS		EVENTS	ANNUAL FEE	EVENTS	ANNUAL FEE
Class 1		1 large event: More than 3 medium events: more than 12 small events	575.00	1 large event: More than 3 medium events: more than 12 small events	575.00
Class 2		3 to 12 small events 1 to 3 medium events	207.00	3 to 12 small events 1 to 3 medium events	207.00
Class 3		1 or 2 small events	63.25	1 or 2 small events	63.25
OTHER ALCOHOL LICENSES		2021/2022 \$	2022/2023 \$		
		FEES	FEES		
Manager's certificate (application/ renewal)		316.25	316.25		
Temporary authority		296.70	296.70		
Temporary license		296.70	296.70		
Permanent Club Charters		632.50	632.50		

# Animal Services

## Ratonga kararehe

DOG CONTROL FEES Registration	2021/2022 \$	2022/2023 \$
Responsible Ownership Fee – Not Desexed	70.00	75.00
Responsible Ownership Fee – Desexed	50.00	60.00
Menacing/Dangerous Dog	150.00	160.00
Standard Fee - Not Desexed	100.00	105.00
Standard Fee - Desexed	85.00	90.00
Working Dog	35.00	40.00
Registration Fee for a Probationary Owner	Apply fee applicable to their classification	Apply fee applicable to their classification
Multiple Dog Fee (Five Dogs or More)	310.00 for responsible dog owners and for working dogs	310.00 for responsible dog owners and for working dogs
Responsible Menacing Dog (Breed only)*	85.00	90.00



### PRO-RATE REGISTRATION FEES

Use the fees below when registering a new dog. This could be:

1. A puppy's first registration; or
2. When a person is a new owner of a dog.

As a guide to what refund may be given in the case of a dog that has died, take the fee for that month after the refund application is received.

REGISTRATION MADE WITHIN	RESPONSIBLE OWNER - NOT DE-SEXED	DOG RESPONSIBLE OWNER - DE-SEXED	DANGEROUS AND MENACING DOG	STANDARD DOG - NOT DE-SEXED	STANDARD DOG - DE-SEXED	WORKING DOG	MENACING DOG RESPONSIBLE (BREED ONLY APPLIES)
July	68.75	55.00	146.67	96.25	82.50	36.67	82.50
August	62.5	50.00	133.33	87.50	75.00	33.33	75.00
September	56.25	45.00	120.00	78.75	67.50	30.00	67.50
October	50.00	40.00	106.67	70.00	60.00	26.67	60.00
November	43.75	35.00	93.33	61.25	52.50	23.33	52.50
December	37.50	30.00	80.00	52.50	45.00	20.00	45.00
Jan	31.25	25.00	66.67	43.75	37.50	16.67	37.50
Feb	25.00	20.00	53.33	35.00	30.00	13.33	30.00
March	18.75	15.00	40.00	26.25	22.50	10.00	22.50
April	12.50	10.00	26.67	17.50	15.00	6.67	15.00
May	6.25	5.00	13.33	8.75	7.50	3.33	7.50
June	0.00	0.00	0.00	0.00	0.00	0.00	0.00



# Animal Services continued

## Ratonga kararehe

OTHER FEES	2021/2022 \$	2022/2023 \$
Application for Responsible Ownership (inc property inspection)	40.00	45.00
Additional property inspections	40.00	45.00
Microchip Implanting	25.00	30.00
Replacement Tags	6.00	10.00
Additional late fee after 1 August	50% of registration	50% of registration
Dog Hearing Lodgment Fee	750.00	750.00
Application Fee (keeping of more than 2 dogs)	40.00	45.00
DOG CONTROL INFRINGEMENTS* Set by Dog Control Act 1996 (per offence)	2021/2022 \$	2022/2023 \$
Willful obstruction of a Dog Control Officer or Ranger	750.00	750.00
Failure or refusal to supply information or willfully providing false particulars	750.00	750.00
Failure to supply information or willfully providing false particulars about dog	750.00	750.00
Failure to comply with any Bylaw authorized by the section	750.00	750.00
Failure to undertake dog education programme of dog obedience course (or both)	300.00	300.00
Failure to comply with obligations of a probationary owner	750.00	750.00
Failure to comply with the effects of disqualification	750.00	750.00
Failure to comply with effects of classification of dog as "dangerous dog"	300.00	300.00

\*GST not applicable

DOG CONTROL INFRINGEMENTS* Set by Dog Control Act 1996 (per offence)	2021/2022 \$	2022/2023 \$
Failure to comply with effects of classification of dog as "menacing dog"	300.00	300.00
Fraudulent sale or transfer of dangerous dog	500.00	500.00
Failure to advise person of muzzle and leashing requirements	100.00	100.00
Failure to implant microchip transponder in dog	300.00	300.00
False statement relating to dog registration	750.00	750.00
Falsely notifying of death of dog	750.00	750.00
Failure to register dog	300.00	300.00
Fraudulent procurement to procure replacement tag	500.00	500.00
Failure to advise change of dog ownership	100.00	100.00
Failure to advise change of address	100.00	100.00
Removal or swapping of registration tags	500.00	500.00
Failure to keep dog controlled or confined	200.00	200.00
Failure to keep dog under control	200.00	200.00
Failure to provide proper care and attention, food, water, shelter	300.00	300.00
Failure to carry leash in public	100.00	100.00
Failure to comply with barking dog abatement notice	200.00	200.00
Allowing a dangerous dog to be at large unleashed or unmuzzled	300.00	300.00
Releasing dog from custody	750.00	750.00
Failure to advise of muzzle and leashing requirements	100.00	100.00

\*GST not applicable



# Animal Services continued

## Ratonga kararehe

DOG IMPOUNDMENT FEES	2021/2022 \$	2022/2023 \$
First Impoundment	100.00	100.00
Second and subsequent Impoundment (\$150 from then on plus infringement fee after 3rd impoundment)	150.00	150.00
Sustenance – per day (Daily care fee)	20.00	25.00
Long Term Stay ( Greater than one month) Monthly Fee <b>Note:</b> Where a dog is impounded and is awaiting the outcome of a Court Hearing or similar a monthly fee will be applied and monthly invoices will be issued to the owner.	300.00	375.00
After Hours Release (Minimum of one hour staff time) (By prior arrangement & proof required)	158.00/hour	180.00/hour
Surrender fee	120.00	120.00
STOCK IMPOUNDING CHARGES	2021/2022 \$	2022/2023 \$
<b>Large animals including but not limited to, Horses, Asses, Mules, Cattle and Deer</b>		
First Impounding (first animal)		
Poundage – each	100.00	100.00
Sustenance – per day (Daily care fee)	10.00	10.00
Second or Subsequent impounding (first animal)		
Poundage – each	90.00	100.00
Sustenance – per day (Daily care fee)	10.00	10.00

STOCK IMPOUNDING CHARGES	2021/2022 \$	2022/2023 \$
Additional animal impounding		
Poundage – each	10.00	10.00
Sustenance – per day (Daily care fee)	10.00	10.00
<b>Small animals including but not limited to, Sheep, Goats, Pigs and Poultry</b>		
Impounding (first animal)- each	30.00	30.00
Impounding additional animals- each	3.00	5.00
Sustenance - per day (Daily care fee)per animal	3.00	5.00
Droving, leading or conveying charges	150.00	150.00
After Hours Release (Minimum of one hour staff time) (By prior arrangement & proof required)	158.00/hour	180.00/hour
Impound after hours/call out fee (by prior arrangement & proof required)	158.00/hour	180.00/hour
OTHER FEES	2021/2022 \$	2022/2023 \$
Vet charges	At cost	At cost
Stock call out	\$80.00 per hour or part there of (\$50.00 minimum charge)	\$80.00 per hour or part there of (\$50.00 minimum charge)

# Building Services

## Ratonga Hangatanga

BUILDING CONSENT APPLICATION		
<p>"All application based on square metre rates are subject to a minimum \$500 and a maximum \$22,000 fee, except any construction project with an estimated construction value greater than \$3,000,000 that will be charged a flat rate of 0.5% of the construction value.</p> <p>Fees are based on the floor area affected, for example if a wall is removed the areas of the rooms on both sides of the demolished wall are used to calculate the fee."</p>		
<b>HEALTHY HOMES</b> Council offers a 25% subsidy off the following fees as part of our commitment to the Government's Warm Up New Zealand: Healthy Homes Programme	<b>2021/2022</b> \$	<b>2022/2023</b> \$
Solid Fuel Heater: Freestanding	290.00-25%=217.50	290.00-25%=217.50
Solid Fuel Heater: Inbuilt/Wetbacks	435.00-25%=326.25	435.00-25%=326.25
Insulation	435.00-25%=326.25	435.00-25%=326.25
<b>Earthquake prone buildings</b>		
Earthquake Strengthening	1,000.00 deposit plus time and/or inspection fees	1,000.00 deposit plus time and/or inspection fees
<b>(A) RESIDENTIAL</b>	<b>2021/2022</b> \$	<b>2022/2023</b> \$
New Dwellings Single/Semi-Detached/Additions (Includes plumbing and drainage)	23.90/m <sup>2</sup>	24.00/m <sup>2</sup>
Residential interior alterations	19.70/m <sup>2</sup>	20.00/m <sup>2</sup>
Building placed on site/foundation only	13.15/m <sup>2</sup>	14.00/m <sup>2</sup>
Multi-Residential (includes plumbing and drainage)	24.40/m <sup>2</sup>	25.00/m <sup>2</sup>
Conservatories/Verandahs	535.5 flat rate	536.00 flat rate
Re-roof/reclad	535.50 flat rate	536.00 flat rate
Amendment	160.00 flat rate plus time costs and/or additional inspections	160.00 flat rate plus time costs and/or additional inspections
Waiver / Modification Amendment	215.00 flat rate	216.00 flat rate

BUILDING CONSENT APPLICATION		
(A) RESIDENTIAL	2021/2022 \$	2022/2023 \$
<b>Solid Fuel Heater</b>		
▪ Freestanding	288.75 flat rate	290.00 flat rate
▪ Diesel Freestanding	430.50 flat rate	435.00 flat rate
▪ Inbuilt / Wetbacks	430.50 flat rate	435.00 flat rate
▪ Boilers - oil and diesel fired	430.50 flat rate	435.00 flat rate
Bathroom alteration including wet area shower	535.50 flat rate	536.00 flat rate
Plumbing – Solar Heating	430.50 flat rate	432.00 flat rate
Fences/timber deck	320.25 flat rate	322.00 flat rate
Swimming pools	230.00 flat rate	230.00 flat rate
Swimming pool registration (three yearly)	215.25 flat rate	216.00 flat rate
Swimming pool exemption request	215.25 flat rate	216.00 flat rate
Accessory Buildings (unlined)	18.35/m <sup>2</sup> capped at 1,075.00	18.50/m <sup>2</sup> capped at 1,085.00
Accessory Buildings (lined)	21.78/m <sup>2</sup> capped at 1,075.00	22.00/m <sup>2</sup> capped at 1,085.00
Accessory Buildings Extension	18.10/m <sup>2</sup> (minimum fee 320.00)	18.25/m <sup>2</sup> (minimum fee 320.00)



# Building Services continued

## Ratonga Hangatanga

BUILDING CONSENT APPLICATION		
(B) COMMERCIAL	2021/2022 \$	2022/2023 \$
New Commercial / Additions (General)	27.00/m <sup>2</sup>	28.00/m <sup>2</sup>
Foundation / Slab / Bridge Only	430.50	450 flat rate
New Office / Additions	34.10/m <sup>2</sup>	34.25/m <sup>2</sup>
Shell only (internal unfinished)	18.60/m <sup>2</sup>	18.75/m <sup>2</sup>
Commercial interior alterations	18.60/m <sup>2</sup>	18.75/m <sup>2</sup>
Minor Work	11.00/m <sup>2</sup>	12.00/m <sup>2</sup>
Re-roof / reclad	645.75 flat rate	650.00 flat rate
Amendments	157.50 flat rate plus time costs and/or additional inspections	160.00 flat rate plus time costs and/or additional inspections
Waiver / Modification Amendment	215.00 flat rate	216.00 flat rate
(C) INDUSTRIAL	2021/2022 \$	2022/2023 \$
New Industrial/Additions	16.30/m <sup>2</sup>	16.50/m <sup>2</sup>
Industrial interior alterations	16.30/m <sup>2</sup>	16.50/m <sup>2</sup>
Farm Buildings (unlined) (bonafide farm use)	11/m <sup>2</sup>	12.00/m <sup>2</sup>
Amendment	157.50 flat rate plus time costs and/or additional inspections	160 flat rate plus time costs and/or additional inspections
(b) Waiver/Modification Amendment	215.00 flat rate	216.00 flat rate

BUILDING CONSENT APPLICATION		
<b>(D) PLUMBING</b>	<b>2021/2022</b> \$	<b>2022/2023</b> \$
Interior Plumbing and Drainage	430.50 flat rate	432.00 flat rate
Site Servicing/Ext Drainage/Road Openers (min \$300.00)	16.30/lineal metre	16.30/lineal metre
Hot water cylinder replacement (same location)	215.00 flat rate	216.00 flat rate
Connection to Kennington Sewerage Scheme	\$7,000.00/Flat +BC Fee \$300.00	\$7,000.00/Flat +BC Fee \$300.00
Connection to North Road extension	5,377.00 flat rate	\$5,400.00/flat
<b>(E) MECHANICAL</b>	<b>2021/2022</b> \$	<b>2022/2023</b> \$
HVAC (affected area) (min. of \$300.00)	1.75/m <sup>2</sup>	1.75/m <sup>2</sup>
Sprinkler System (affected area) (min of \$300.00)	Min \$300 - 1.00/m <sup>2</sup>	Min \$300 - 1.00/m <sup>2</sup>
Fire Alarm, Auto-Doors, Other Specified System	320.25 flat rate	322.00 flat rate
<b>(F) DEMOLITION</b>	<b>2021/2022</b> \$	<b>2022/2023</b> \$
Residential	378.00 flat rate	380.00 flat rate
Commercial / Industrial	535.50 flat rate	540.00 flat rate
<b>CERTIFICATE OF ACCEPTANCE</b>	<b>2021/2022</b> \$	<b>2022/2023</b> \$
Certificate of Acceptance Building (Plus DBH, BRANZ and Accreditation levies if applicable)	Consent fee x 2	Consent fee x 2

# Building Services continued

## Ratonga Hangatanga

OFFICER CHARGE OUT RATES	2021/2022 \$	2022/2023 \$
Processing - additional time Third review of application will be charged an additional processing fee	189.00 per hour	189.00 per hour
Inspection - additional Third inspection per stage will be charged additional fee	189.00 per hour	189.00 flat rate
PROJECT INFORMATION MEMORANDUM	2021/2022 \$	2022/2023 \$
PIM – residential	320.25 flat rate	322.00 flat rate
PIM – commercial / industrial	430.50 flat rate	432.00 flat rate
LAND INFORMATION MEMORANDUM	2021/2022 \$	2022/2023 \$
<b>Residential - Single Property:</b>		
▪ 5 working days (electronic)	483.00 flat rate	486.00 flat rate
▪ 10 working days (electronic)	288.75 flat rate	290.00 flat rate
<b>Other: Includes Rural/Multi Residential/Commercial and Industrial</b>		
▪ 10 working days (electronic)	483.00 flat rate	486.00 flat rate
<b>Note:</b> The set fee for a Land Information Memorandum is for an electronic copy. Should you require a hard copy version; a further \$10.00 charge will apply.	10.50 per copy	10.50 per copy
ANNUAL BUILDING WARRANT OF FITNESS	2021/2022 \$	2022/2023 \$
New Compliance Schedule	320.25	322.00 flat rate
Building Warrant of Fitness Renewal	162.75	165.00 flat rate
Building Warrant of Fitness audit inspection (including file note)	157.50	160.00 flat rate

<b>ANNUAL BUILDING WARRANT OF FITNESS</b>	<b>2021/2022</b> \$	<b>2022/2023</b> \$
Amendment to Compliance Schedule	215.25	216.00 flat rate
Building statistics report (per month)	31.50	32.00
Property File Retrieval	00.00	0.00
Record of Title	15.75	25.00
<b>Copying charges:</b>		
▪ Per A4 or A3 page (Plus Administrative Charge)	0.20 per page	0.25 per page (Plus administrative charge)
▪ Per A1 or A0 page (Plus Administrative Charge)	5.25 per page	5.25 per page
Scanning of property files	94.50 per hour capped at 290.00	94.50 per hour capped at 290.00
Administrative Charge	94.50 per hour capped at 290.00	94.50 per hour capped at 290.00
<b>MISCELLANEOUS</b>	<b>2021/2022</b> \$	<b>2022/2023</b> \$
Cancelled inspection fee (late cancellation (For cancellations after 2pm the day prior to the day of inspection))		189.00 Flat rate
Work Start Extension Request		94.50
Signs/Retaining Walls	378.00 flat rate	378.00 flat rate
Playground Equipment (\$300.00 min.)	5.25m <sup>2</sup>	5.25m <sup>2</sup>
Tents / Marquees	320.25 flat rate	322.00 flat rate
<b>Certificate of Public Use</b>		
▪ First six months	367.50 flat rate	370.00 flat rate
▪ Second six months	735.00 flat rate	750.00 flat rate
▪ Third and subsequent six months	2,100.00 flat rate	2,100.00 flat rate
Notice to Fix / Dangerous / Insanitary / EQ Prone	525.00 flat rate	525.00 flat rate
Minor variation acceptance	157.50 flat rate	160.00 flat rate
Alternate Solution Assessment	215.25 flat rate	216.00 flat rate

# Building Services continued

## Ratonga Hangatanga

MISCELLANEOUS	2021/2022 \$	2022/2023 \$
Schedule 1 paperwork acceptance	115.50 flat rate	115.50 flat rate
Schedule 1 Exemption 2	430.50 flat rate	432.00 flat rate
Peer Review/Consultant	Cost plus 10%	Cost plus 10%
Permit inspection (Consent Prior to 1993)	215.25 flat rate	216.00 flat rate
Dangerous / Insanitary / Earthquake Prone Consultation / Engaging consultants	Cost plus 10%	Cost plus 10%
Change of Use notification/acceptance	210.00 flat rate	212.00 flat rate
LEGAL PROCESSES	2021/2022 \$	2022/2023 \$
Drain in Common fee (Applicant to engage surveyor to draw up plan and provide to Council for lodging with Land Information New Zealand.)	577.50 plus any solicitors costs	577.50 plus any solicitors costs
Section 75 of the Building Act	367.50	367.50 plus any solicitors costs
Section 73 of the Building Act	367.50 plus any solicitors costs	367.50 plus any solicitors costs
Section 37 of the Building Act	115.50 flat rate	115.50 flat rate
GOVERNMENT LEVIES (MAY BE VARIED BY GOVERNMENT LEGISLATION)	2021/2022 \$	2022/2023 \$
BRANZ Levy > \$20,444 assessed value	1.00 per 1,000.00	1.00 per 1,000.00
MBIE Levy > \$20,000 assessed value	1.75 per 1,000.00	1.75 per 1,000.00
Accreditation Levy	1.00 per 1,000.00 of GST inclusive work for all applications of 5,000 or more	1.00 per 1,000.00 of GST inclusive work for all applications of 5,000 or more

The following Infringement Fees are set by the Building Act 2004.

Please note – the fine increases if Court proceedings are undertaken.

GENERAL BUILDING OFFENCES*	2021/2022 \$	2022/2023 \$
s40 - Failing to comply with the requirement that building work must be carried out in accordance with a building consent.	1,000.00	1,000.00
s101 - Failing to comply with requirement to obtain a compliance schedule	250.00	250.00
s108(5)(a) - Failing to display a building warrant of fitness required to be displayed.	250.00	250.00
S108(5)(aa) Failing to supply territorial authority with a building warrant of fitness	250.00	250.00
s108(5)(b) - Displaying a false or misleading building warrant of fitness.	1,000.00	1,000.00
s108(5)(c) - Displaying a building warrant of fitness other than in accordance with section 108.	1,000.00	1,000.00
LEGAL PROCESSES*	2021/2022 \$	2022/2023 \$
s116B(1)(a) - Using, or knowingly permitting the use of, a building for a use for which it is not safe or not sanitary.	1,500.00	1,500.00
s116B(1)(b) - Using, or knowingly permitting the use of, a building that has inadequate means of escape from fire.	2,000.00	2,000.00
s124 - Failing to comply with a notice, within the time stated in the notice, requiring work to be carried out on a dangerous, earthquake-prone, or insanitary building.	1,000.00	1,000.00
s128 - Using or occupying a building, or permitting another person to do so, contrary to a territorial authority's hoarding, fence, or notice.	2,000.00	2,000.00
S128A(2) Using or occupying a building, or permitting another person to do so, contrary to a territorial authority's hoarding, fence, or notice.	2,000.00	2,000.00
s168 - Failing to comply with a notice to fix.	1,000.00	1,000.00
s362D(4) Failing to provide prescribed disclosure information	500.00	500.00
Failing to provide prescribed checklist	500.00	500.00
s362F(4) Failing to have a written contract as prescribed	500.00	500.00
S362T(4) Failing to provide prescribed information or documentation to specified persons	500.00	500.00
s363 - Using, or permitting use of building having no consent or code compliance certificate or certificate for public use for premises for public use	1,500.00	1,500.00

\*GST not applicable

# Building Services continued

## Ratonga Hangatanga

LEGAL PROCESSES*	2021/2022 \$	2022/2023 \$
s367 - Wilfully obstructing, hindering, or resisting a person executing powers conferred under the Act or its regulations.	500.00	500.00
s368 - Wilfully removing or defacing a notice published under the Act or inciting another person to do so.	500.00	500.00
RESTRICTED BUILDING WORK*	2021/2022 \$	2022/2023 \$
s85(1) - Person who is not licensed building practitioner carrying out restricted building work without supervision of licensed building practitioner with appropriate licence.	750.00	750.00
s85(2)(a) - Licensed building practitioner carrying out restricted building work without appropriate licence.	500.00	500.00
s85(2)(b) - Licensed building practitioner supervising restricted building work without appropriate licence.	500.00	500.00
s314(1) - Person holding himself or herself out as being licensed to do or supervise building work or building inspection work while not being so licensed.	500.00	500.00
DAM SAFETY OFFENCES*	2021/2022 \$	2022/2023 \$
s134C - Dam owner failing to classify dam.	500.00	500.00
s138 - Dam owner failing to comply with a direction from a regional authority to have a classification re-audited and submitted.	250.00	250.00
s140 - Dam owner failing to prepare, or arrange the preparation of, a dam safety assurance programme and submit it for audit.	500.00	500.00

\*GST not applicable

DAM SAFETY OFFENCES*	2021/2022 \$	2022/2023 \$
s145 - Dam owner failing to comply with a direction from a regional authority to have a dam safety assurance programme re-audited and submitted.	250.00	250.00
s150(4)(a) - Dam owner knowingly failing to display a dam compliance certificate required to be displayed.	250.00	250.00
s150(4)(b) - Dam owner displaying a false or misleading dam compliance certificate.	1,000.00	1,000.00
s150(4)(c) - Dam owner displaying a dam compliance certificate other than in accordance with section 150.	1,000.00	1,000.00
s154 - Dam owner failing to comply with a notice, within the time stated in the notice, requiring work to be carried out on a dangerous dam.	2,000.00	2,000.00

\*GST not applicable

# Compliance

## Tūtohunga

PARKING COMPLIANCE FEES*	2021/2022 \$	2022/2023 \$
<b>Pursuant to:</b>		
<ul style="list-style-type: none"> <li>▪ Land Transport Act 1998</li> <li>▪ Invercargill City Council Bylaws</li> <li>▪ Transport (towage fees) Notice 2004</li> </ul>		
<b>Any parking offence involving parking on a road in breach of a Local Authority Bylaw, in excess of a period fixed by a meter or otherwise, where the excess time is:</b>		
<ul style="list-style-type: none"> <li>▪ Not more than 30 minutes</li> </ul>	12.00	12.00
<ul style="list-style-type: none"> <li>▪ More than 30 minutes but not more than one hour</li> </ul>	15.00	15.00
<ul style="list-style-type: none"> <li>▪ More than one hour but not more than two hours</li> </ul>	21.00	21.00
<ul style="list-style-type: none"> <li>▪ More than two hours but not more than four hours</li> </ul>	30.00	30.00
<ul style="list-style-type: none"> <li>▪ More than four hours but not more than six hours</li> </ul>	42.00	42.00
<ul style="list-style-type: none"> <li>▪ More than six hours</li> </ul>	57.00	57.00
<b>Offence: Other Infringements</b>		
Parked within six metres of an intersection	60.00	60.00
Parked near corner, bend, rise or intersection	40.00	40.00
Parked on or near a pedestrian crossing	60.00	60.00
Parked in a prohibited area	40.00	40.00
Parked on broken yellow line	60.00	60.00
Parked in area reserved for hire or reward vehicles	40.00	40.00
Parked within six metres of an indicated bus stop	40.00	40.00

\*GST not applicable

PARKING COMPLIANCE FEES*	2021/2022 \$	2022/2023 \$
Parked obstructing a vehicle entrance	40.00	40.00
Parked within 500mm of a fire hydrant	40.00	40.00
Double parked	60.00	60.00
Incorrect kerb parking	40.00	40.00
Parked on a footpath	40.00	40.00
Parked a trailer on a road over seven days	40.00	40.00
Inconsiderate parking	60.00	60.00
Parked in a (non GSV) loading zone - over the time limit	40.00	40.00
Incorrect angle parking	40.00	40.00
Parked facing wrong way	40.00	40.00
Parked on a level crossing	150.00	150.00
Parked near a level crossing	150.00	150.00
Operated vehicle with a damaged tyre	150.00	150.00
Operated vehicle with a smooth tyre	150.00	150.00
Parked in area reserved for disabled persons	150.00	150.00
Failed to park entirely in marked parking area	40.00	40.00
Failed to pay for parking at carparks using pay and display, pay by space or pay by plate method	40.00	40.00
Parked at an expired meter	12.00	12.00

\*GST not applicable



# Compliance continued

## Tūtohunga

PARKING COMPLIANCE FEES**	2021/2022 \$	2022/2023 \$
Parked in parking space exceeding time paid for at a pay and display, pay by space or pay by plate method	Between 12.00- 57.00 as above	Between 12.00- 57.00 as above
Operated an unlicensed vehicle	200.00	200.00
Obscured or indistinguishable registration label	200.00	200.00
Obscured or indistinguishable registration plate	200.00	200.00
Used a vehicle with exemption from continuous licensing	200.00	200.00
Failed to display registration plates	200.00	200.00
Displayed other than appropriate label	200.00	200.00
Used unauthorised registration plate (not on registry)	200.00	200.00
Failed to display current Warrant of Fitness	200.00	200.00
No Certificate of Fitness - commercial vehicle	600.00	600.00
Towage Fee (GST inclusive)	52.50	52.50
Abandoned vehicle towage fee including storage (GST inclusive)	Actual Cost	Actual Cost
LITTER*	2021/2022 \$	2022/2023 \$
Litter fine	400.00	400.00

\*GST not applicable

\*\*GST not applicable unless stated otherwise

# Environmental Health

## Hauora ā-Taiao

FOOD BUSINESSES OPERATING UNDER THE FOOD ACT 2014	2021/2022 \$	2022/2023 \$
<b>Registration and Verification Under the Food Act 2014</b>		
<b>1. Registration</b>		
<b>New Business or Initial Registration Fee for a Food Control Plan or National Programme</b>	190.00	200.00
Multi-Site Business - in addition to above – Additional fee per site	65.00	68.00
<b>Renewal of a Food Control Plan or National Programme Registration</b>		
Food Control Plan - Minimum Registration Period - 12 months	135.00	140.00
National Programme 3 – Minimum Registration Period - 2 Years	135.00	140.00
Registration National Programme 1 - Minimum Registration Period - 2 Years	135.00	140.00
Registration National Programme 2 - Minimum Registration Period - 2 Years	135.00	140.00
Multi-Site Business - in addition to above – Additional fee per site	50.00	52.00
Amendment to a Food Control Plan or National Programme Registration	50.00	52.00
<b>2. Verification, Compliance and Monitoring</b>		
Verification Fee for Food Control Plans and National Programmes (including follow ups)	Hourly fee of \$158.00 PLUS disbursements which includes mileage outside the City boundary	Hourly fee of \$180.00 PLUS disbursements which includes mileage outside the City boundary
Travel time for staff outside of City Boundary	Half the hourly rate \$79.00 charged to the nearest half hour	Half the hourly rate \$90.00 charged to the nearest half hour
Mileage	0.75/kilometre	0.79/kilometre

# Environmental Health continued

## Hauora ā-Taiao

OTHER HEALTH LICENCES	2021/2022 \$	2022/2023 \$
Camping Grounds	465.00	465.00
Hairdressers	260.00	260.00
Funeral Directors	260.00	260.00
Offensive Trades	260.00	260.00
Change of ownership	50.00	52.00
Late Fee charges	80.00	84.00
BYLAW FEES	2021/2022 \$	2022/2023 \$
Health and Hygiene Bylaw registration fee	270.00	284.00
Environmental Health Bylaw Mobile Trading	95.00	100.00
Environmental Health Bylaw Untidy Buildings, Sections and Abandoned Vehicles	158.00 per hour and actual contractor costs	180.00 per hour and actual contract costs
Environmental Health Bylaw investigation fee	158.00 per hour	180.00 per hour
HAZARDOUS SUBSTANCES ( HAZARDOUS SUBSTANCES AND NEW ORGANISM ACT 1996)	2021/2022 \$	2022/2023 \$
Inspection and/or Report under HSNO - per hour or part thereof if outside normal working hours	158.00 per hour	180.00 per hour
Clean up, sampling, testing, seizure or removal of material / disposal or transfer to holding site/other agency	Actual and reasonable costs	Actual and reasonable costs
GAMBLING VENUE CONSENT (GAMBLING ACT 2003)	2021/2022 \$	2022/2023 \$
Venue consent application	515.00	515.00
Hearings lodgment fee payable on lodgment of application (for hearings that last up to 2 hours)	1,540.00	1,540.00
Monitoring of venue premises (per hour or part thereof)	158.00 per hour	180.00 per hour

# Housing Care

## Ngā whare

HOUSING CARE*	2021/2022 \$	2022/2023 \$
Studio units (per week)	Up to 141.00	Up to 162.00
One bedroom units (per week)	Up to 165.00	Up to 189.00
One bedroom units with carport (per week)	Up to 172.00	Up to 198.00
Two bedroom special needs unit (per week)	Up to 217.00	Up to 217.00

\*GST not applicable

# Venues and Events Services

## Ngā wāhi ratonga

CIVIC THEATRE COMPLEX	2021/2022 \$	2022/2023 \$
<b>Civic entire complex</b>		
Hire (12 hours maximum)	-	3,600.00
<b>Civic Theatre (seating capacity 1,015)</b>		
Hire charge per performance	3,065.00	3,200.00
Matinee or rehearsals with an audience / second performance	2,025.00	2,100.00
Dark days pack in/out rehearsals	1,250.00	1,300.00
Security deposit per performance	600.00	600.00
<b>Specialist services are also available at an additional charge</b>		
<b>Civic Function Rooms</b>		
<b>Grand Foyer Piano Lounge</b>		
"Cocktail function Exclusive nighttime hire (4 hours maximum)"	-	250.00
"Trade show/ exhibition/ display/ registrations non exclusive use (8 hours maximum)"	-	350.00
<b>Drawing Room (Standard setup options)</b>		
Day booking	250.00	300.00
Half day booking (maximum four hours)	135.00	150.00
Express Meeting per hour (Conditions apply)	-	60.00
Dark days pack in/out rehearsals/ Vacant hires	90.00	95.00

CIVIC THEATRE COMPLEX	2021/2022 \$	2022/2023 \$
<b>Victoria Room – whole room</b>		
Day booking	390.00	450.00
Half day booking (maximum four hours)	200.00	250.00
Dark days pack in/out rehearsals/ Vacant hires	110.00	120.00
<b>Victoria Room – Venue 1 or Venue 2</b>		
Day booking	250.00	350.00
Half day booking (maximum four hours)	135.00	180.00
Dark Days Pack in/out rehearsals / vacant hire	90.00	60.00
RUGBY PARK	2021/2022 \$	2022/2023 \$
Venue Hire	Price by negotiation	Price by negotiation
SCOTTISH HALL	2021/2022 \$	2022/2023 \$
Hall Only Community Classes (per hour) (Dance, Yoga, martial arts etc)	-	50.00
Hall (full complex)	370.00	390.00
Supper Room	90.00	95.00
Kitchen	90.00	95.00
Dark days pack in/out rehearsals/ Vacant hires	90.00	95.00
Commercially Ticketed Events	NA	600.00
ALL VENUES		
*Additional specialist services/ setups and equipment are available, for more information please refer to website		
*For hire inclusions, seasonal promotional offers and packages please refer to website		
* Community rates of up to 40% discount for Civic Theatre Hire can be applied for by approved community groups, refer to the website for more information and conditions		
* Regular, Long-term hires may be eligible for loyalty discounts		

#### Alteration of Fees

Fees and charges may be refunded, remitted or waived by the Manager, Invercargill Venue and Events Services. The fees and charges listed were correct at the time of going to print. The Council reserves the right to alter fees and charges during the year. Any changes will be publicly notified for submissions. All fees and charges are GST inclusive unless otherwise stated.



# Libraries and Archives

## Ngā whare pukapuka me ngā puranga

	2021/2022 \$	2022/2023 \$
3D Print	0.40 per gram	0.40
Book Bag	2.00	2.00
Book Covering	5.00	5.00
Book mending/book repair (minimum)	20.00	20.00
Digital image (minimum) - apply to Archives	25.00	25.00
Disc Resurfacing	2.50	2.50
DVD (including Bluray) (Note: These are Free for Children)	0.00	0.00
Holds – (Note: These are Free for Children)	1.00	1.00
Hot Pick Books/Magazines/DVDs	3.00	3.00
Interloans (minimum)	5.00	5.00
Interloans (urgent)	25.00	25.00
Internet/Wi-Fi - public access provided through APNK.	0.00	0.00
Library Card replacement	2.00	2.00
Meeting Room Hire – Hourly by Arrangement		
Non - Commercial Rate	0.00	0.00

	2021/2022 \$	2022/2023 \$
<b>Commercial Rate</b>		
Meeting Room Half day	75.00	75.00
Meeting Room Full day	130.00	130.00
Overdues non-chargeable items (per day) (Note: these are free for children)	0.30	0.00
Overdues chargeable items (per day) (Note: these are free for children)	0.30	0.00
Replacement of lost items	-	Replacement cost plus \$5.00 administrative fee
<b>Printing (per copy)</b>		
A4 Black and white	0.20	0.25
A3 Black and white	0.40	0.45
A4 Colour	0.50	0.50
A3 Colour	1.00	1.00
Research (first 30 minutes free)	25.00 per half hour	25.00 per half hour
Research – Commercial rate	-	180.00 per hour
Scanning – staff assistance (Council also provides a free option using APNK)	2.50	2.50
USB stick (8GB)	10.00	10.00
Videogames (PS / Xbox / Wii)	3.00	3.00

# Miscellaneous

<b>BANK FEES AND CHARGES*</b>	<b>2021/2022</b> \$	<b>2022/2023</b> \$
Credit card and electronic transfer charges*	Actual charge	Actual charge
<b>OFFICIAL INFORMATION REQUESTS AND COMPLIANCE INVESTIGATIONS</b>	<b>2021/2022</b> \$	<b>2022/2023</b> \$
Executive Staff (per hour)	240.00	240.00
Managers and Team Leaders (per hour)	200.00	110.00
Professional and Technical Staff (per hour)	158.00	180.00
Administrative Staff (per hour)	94.00	97.00
<b>RATES POSTPONEMENT POLICY FEES</b>	<b>2021/2022</b> \$	<b>2022/2023</b> \$
Administration fee	165.00	165.00
Interest rate*	2.5%	2.5%
<b>SERVICES PROVIDED TO OTHER LOCAL AUTHORITIES</b>	<b>2021/2022</b> \$	<b>2022/2023</b> \$
Charge for services provided to other Local Authorities (per hour)	158.00	180.00
<b>STREET BANNERS</b>	<b>2021/2022</b> \$	<b>2022/2023</b> \$
Street Banners	130.00	Price available on application
<b>PROPERTY DATABASE</b>	<b>2021/2022</b> \$	<b>2022/2023</b> \$
Renumbering a property or other significant property database changes (as requested by property owner)	0.00	100.00

\*GST not applicable

# Parks and Reserves

## Ngā papa rēhia me ngā whenua tāpui

GENERAL CASUAL USE PARK CHARGE (PLUS ANY SPECIAL REQUIREMENT CHARGES)	2021/2022 \$	2022/2023 \$
Any area of any park or reserve for a wedding, picnic or non-commercial event. Please contact Parks and Recreation to book a space.	0.00	0.00
SPECIAL LOCATIONS (PLUS ANY SPECIAL REQUIREMENTS)	2021/2022 \$	2022/2023 \$
Queens Park Band Rotunda (includes power)	54.10	55.00
Queens Park Feldwick Gates (includes power)	52.30	55.00
Queens Park Winter Gardens	91.90	95.00
Queens Park Tennis Pavilion (includes power)	64.90	70.00
Anderson Park Pavilion/Kitchen (includes power)	95.90	
Anderson Park Pavilion/Kitchen and BBQ (includes power)	97.30	100.00
Anderson Park Second Picnic Area	43.30	45.00
Otepunī Gardens Band Rotunda (includes power)	54.10	55.00
Sandy Point Oreti Sands Golf Building plus \$250 bond	150.00	155.00
Otatara Scenic Reserve (ex Guide Camp Area)	43.30	45.00
Makarewa Domain Community Building (ex Bowling Club) plus \$250 bond	150.00	
SPECIAL REQUIREMENTS	2021/2022 \$	2022/2023 \$
<b>Queens Park</b>		
Gates – to have gates opened for official vehicles (2 hours maximum)	108.20	115.00
<b>Anderson Park</b>		
Marquee site – includes use of pavilion and kitchen	432.60	445.00

# Parks and Reserves continued

## Ngā papa rēhia me ngā whenua tāpui

SPECIAL REQUIREMENTS	2021/2022 \$	2022/2023 \$
<b>Gala Street Reserve</b>		
Fair, Carnival, Circus and Commercial Events per day (non performing and performing days) As determined by the Manager - Parks and Recreation based on size, duration, location and nature of event	From 319.00	From 325.00
Power – Fair, Carnival and Circus Area and Commercial Events	Connection fee PLUS cost of power used based on actual reading - organised by hirer	Connection fee PLUS cost of power used based on actual reading - organised by hirer
<b>General Reserves</b>		
Other reserves and activities per day (including concerts or similar) Final cost to be determined by the Manager - Parks and Recreation based on size, duration, location and nature of event	From 135.20	From 140.00
Power – where available	27.00	30.00
Access to reserves through gates and barriers (key fee)	108.20	115.00
Park access after dusk	210.90	215.00
Commercial concession (Final cost determined by the Manager - Parks and Recreation based on size, duration, location and nature of concessions)	350.00 - 500.00 pa Dependent upon number of days of week used	Price on application Dependent upon number of days of week used
<b>Bonds (per event)</b>		
Marquee site (anything over 70m2 needs to meet District Plan Requirement)	584.00	605.00
Commercial activities (including fairs and carnivals)	584.00	605.00
Circuses	From 1,238.30	1,275.00
Where not defined above, bond to be determined by Manager - Parks and Recreation		
<b>SPORTS CLUBS OCCUPYING COUNCIL RESERVES (BUILDINGS CHARGED AS EXTRA)</b>	<b>2021/2022 \$</b>	<b>2022/2023 \$</b>
Bowling Green	448.80	460.00
Croquet Greens	416.40	430.00

<b>SPORTS CLUBS OCCUPYING COUNCIL RESERVES (BUILDINGS CHARGED AS EXTRA)</b>	<b>2021/2022 \$</b>	<b>2022/2023 \$</b>
Dog Obedience Club	351.50	360.00
Model Engineers	638.10	660.00
<b>SURREY PARK GRANDSTAND AND ATHLETICS TRACK</b>	<b>2021/2022 \$</b>	<b>2022/2023 \$</b>
<b>School sports (50% paid to Athletics Southland) per day</b>		
Year 7 and over	600.20	620.00
Years 1 to 6 (inclusive)	484.50	500.00
Athletics – use of sports area, per season (enclosure)	1,011.20	
<b>SPORTSFIELD AND PARK FACILITY CHARGES (PER FIELD, PER SEASON, UNLESS SPECIFIED)</b>	<b>2021/2022 \$</b>	<b>2022/2023 \$</b>
<b>Summer Sports Year 1 to 6 (inclusive no charge) Effective 1 October</b>		
Touch Rugby	281.2	290.00
5-a-side Soccer	281.2	290.00
<b>Cricket (per wicket)</b>		
Prepared wicket (per season)	Price on application	Price on Application
<b>Artificial wicket</b>		
Per season	470.50	485.00
Per day	70.30	75.00
<b>Unprepared wicket (evenings only)</b>		
Per season	167.60	175.00
Per evening/day/game	48.70	50.00
<b>Softball</b>		
Enclosure (per year)	1,011.20	1,060.00
<b>Grass diamond</b>		
Per season	470.50	485.00
Per evening/day/game	48.70	50.00

# Parks and Reserves continued

## Ngā papa rēhia me ngā whenua tāpui

<b>SPORTSFIELD AND PARK FACILITY CHARGES (PER FIELD)</b>	<b>2021/2022</b> \$	<b>2022/2023</b> \$
<b>Practice area</b>		
Per season	356.90	370.00
Tennis – court per season	183.90	190.00
Marching (reservations of practice area) per season, per team	91.90	95.00
<b>WINTER SPORTS - NOTE: EFFECTIVE APRIL 1</b>	<b>2021/2022</b> \$	<b>2022/2023</b> \$
<b>Field rent (per field)</b>		
<b>Rugby, football and rugby league</b>		
Per season	854.40	880.00
Single game (per evening / day / game)	81.10	85.00
Practice field	557.50	590.00
<b>Netball Court rental (per court)</b>		
Per season	178.50	180.00
Hockey – artificial turf (enclosure)	981.80	1,010.00
Football – artificial turf (enclosure)	981.80	1,010.00
<b>SANDY POINT DOMAIN</b>	<b>2021/2022</b> \$	<b>2022/2023</b> \$
<b>Clubs occupying Sandy Point Domain</b>		
Club buildings	441.00	450.00
<b>Grounds</b>		
Container 40 foot (per container per annum)	100.00	100.00

SANDY POINT DOMAIN	2021/2022 \$	2022/2023 \$
Annual charge to be assessed on the area of land occupied per hectare or part thereof, minimum charge 1 ha. Where a building is also on the site, the charge shall be the land area plus the building rate.	204.80	210.00
Crib sites Sandy Point Domain – per annum	Market Appraisal per m <sup>2</sup>	Market Appraisal per m <sup>2</sup>
BUILDINGS OTHER THAN SANDY POINT	2021/2022 \$	2022/2023 \$
Buildings other than Sandy Point	Current market value	Current market value
FENCING CONTRIBUTION	2021/2022 \$	2022/2023 \$
For reserves boundary fences Half cost of materials, up to a yearly set fee per lineal meter	As per Fencing Act Requirements	As per Fencing Act Requirements (see brochure online for more information)
APPLICATIONS REQUIRING MANAGEMENT PLAN CHANGE	2021/2022 \$	2022/2023 \$
Associated costs of application including but not limited to advertising, Minister of Conservation fee, survey fees, legal fees etc.	Recovery of actual cost incurred by Council	Recovery of actual cost incurred by Council
PARKS AND SERVICES - CEMETERIES AND CREMATORIUM	2021/2022 \$	2022/2023 \$
BURIAL FEES	2021/2022 \$	2022/2023 \$
<b>Monday to Saturday, excluding Sundays and public holidays, including pre-purchase of right of burial. Hours 8am to 4pm weekdays (summer months); 8am to 3.30pm weekdays (winter months); 8am to 12pm Saturdays.</b>		
Person over five years of age	1,573.58	1,700.00
Child five years of age or under (children's burial area)	562.40	580.00
Stillborn and child up to one year	335.27	345.00
Breaking concrete	Actual time taken	Actual time taken and disposal costs
Second burials – and subsequent burial/s (excluding maintenance costs which apply to first burial)	1,103.10	1,190.00

# Parks and Reserves continued

## Ngā papa rēhia me ngā whenua tāpui

<b>PARKS AND SERVICES - CEMETERIES AND CREMATORIUM</b>	<b>2021/2022</b> \$	<b>2022/2023</b> \$
<b>Handfill</b>		
- Using existing material	No charge	No charge
- Using new material brought in	200.00	205.00
<b>Burial of ashes</b>		
Burial of ashes (not applicable to stillborn and up to five years)	394.75	405.00
Second burials – and subsequent burial/s		135.00
Recording fee for scattered ashes	47.30	50.00
<b>EX-SERVICEMEN'S BURIAL IN SERVICEMEN'S AREA OF CEMETERY</b>	<b>2021/2022</b> \$	<b>2022/2023</b> \$
<b>For burials</b>		
Monday to Saturday	940.90	1,020.00
Maintenance Fee - on spouse burial	611.60	1,125.00
Ash burial fee	140.60	145.00
<b>SATURDAY BURIALS</b>	<b>2021/2022</b> \$	<b>2022/2023</b> \$
Out of hours fee 9am - 12 pm, subject to special approval, in addition to normal fees	362.30	
Out of hours fee, subject to special approval, in addition to normal fees	550.30	570.00
<b>PURCHASE OF BURIAL ALLOTMENTS (INCLUDING PERMIT AND RECORDING FEES)</b>	<b>2021/2022</b> \$	<b>2022/2023</b> \$
<b>(Including the right to pre-purchase of neighbouring allotment for right of burial)</b>		
Single one burials	843.60	870.00
Children's plot, in children's area, 1.8m x 0.75m	427.20	440.00
Standard width plot (2 capacity), 2.75m x 1.2m	973.40	1,195.00

<b>PURCHASE OF BURIAL ALLOTMENTS (INCLUDING PERMIT AND RECORDING FEES)</b>	<b>2021/2022 \$</b>	<b>2022/2023 \$</b>
Double width plot (4 capacity), 2.75m x 2.4m	1,946.70	2,395.00
Family plots – fee to be determined by size of plot requested (based on multiples of two-capacity plots)	Fee based on size of plot	Fee based on size of plot
Plot for burial of ashes (60cm x 60cm)	308.20	315.00
<b>OTHER FEES</b>	<b>2021/2022 \$</b>	<b>2022/2023 \$</b>
<b>Memorial beam (including lost Seamen)</b>		
Permit and monumental fee	125.50	130.00
Beam and maintenance	292.70	300.00
Free ground plaques	48.70	50.00
Beam	292.70	
Memorial Grove (Interment and maintenance fee)	771.80	785.00
<b>MISCELLANEOUS</b>	<b>2021/2022 \$</b>	<b>2022/2023 \$</b>
Discount for early payment of Funeral Director fees	-	8%
<b>Permit fee for the installation of memorials</b>		
Prior to installation, includes monumental permit fee	48.7	50.00
Non-notified - Monumental fee (retrospective)	156.8	160.00
<b>Genealogical search fee</b>		
Search (correspondence including email - minimum)	First hour free. \$45 per hour thereafter	First Hour Free. \$45 per hour thereafter
<b>Disinterment and Reinterment</b>		
Disinterment fee, adult over five years old	2584.80	2,670.00
Disinterment fee, child under five years old	1,232.90	1,270.00
Reinterment fee (same plot)	909.50	940.00
Disinterment of ashes	185.90	190.00
Reinterment of ashes	135.90	140.00

# Parks and Reserves continued

## Ngā papa rēhia me ngā whenua tāpui

PARKS AND SERVICES - CEMETERIES AND CREMATORIUM	2021/2022 \$	2022/2023 \$
<b>FOR CREMATIONS (INCLUDING PRE-PURCHASE)</b>		
<b>Monday to Saturday, excluding Sundays and public holidays, including pre-purchase of right of burial. Hours 8am to 4pm weekdays (summer months); 8am to 3.30pm weekdays (winter months); 8am to 12pm Saturdays.</b>		
Persons over 10 years of age	865.20	995.00
Child 1 to 10 years of age	519.10	590.00
Stillborn and child up to one year old	248.70	255.00
Under 20 weeks gestation	54.10	55.00
<b>Additional Fees</b>		
Out of hours fee 9am - 12 pm, subject to special approval, in addition to normal fees	345.00	
Out of hours fee 12pm -3.30 pm, subject to special approval, in addition to normal fees	545.00	560.00
Use of chapel for funeral service per booking (minimum booking 3 hours)	395.00	405.00
Storage of ashes more than 14 days after cremation, per calendar month or part thereof	55.00	55.00
<b>CREMATORIUM</b>	<b>2021/2022 \$</b>	<b>2022/2023 \$</b>
<b>PURCHASE OF ALLOTMENTS</b>		
Kerb plot	178.40	185.00
Garden of Memorial	178.40	185.00
Garden of Roses	997.27	420.00
Koru Garden of Roses		425.00
Garden of Rest	411.00	425.00
Children's Garden	178.40	185.00
Avenue of Tranquility	411.00	425.00

MISCELLANEOUS	2021/2022 \$	2022/2023 \$
<b>Maintenance</b>		
Book of Remembrance	15.25 per line	15.00 per line
BLUFF BOAT RAMP	2021/2022 \$	2022/2023 \$
<b>Bluff Boat Ramp Fees</b>		
Annual Permit per year (per boat under 6m)	125.00	125.00
Annual Permit per year (per boat 6m and over)	175.00	175.00
Joining Fee (one off)	50.00	50.00
Casual Use (per use)	20.00	20.00
Commerical Use (per use)	300.00	300.00
Admin Recovery Fee (if not paid within 7 days via an online payment)	30.00	30.00
SANDY POINT BOAT RAMP	2021/2022 \$	2022/2023 \$
<b>Sandy Point Boat Ramp Fees</b>		
Annual Permit per year (Recreational)	-	100.00
Annual Permit per year (Commercial)	-	200.00



# Passenger Transport

## Ngā waka

PASSENGER TRANSPORT FEES	FROM 1 FEBRUARY 2022 \$	FROM 1 FEBRUARY 2023 \$
Travel including Adults, Child, School or Tertiary Student, Senior Citizen – Per trip - All times and all trips (to Hub)	Paid by	Paid By
A trip completed by a Tag Off	Bee Card 2.10	Bee Card 2.20
A trip not completed by a Tag Off	Bee Card 3.00	Bee Card 3.00
Any other trip	Cash Payment 3.00	Cash Payment 3.00
Transfer within 25 minutes of trip finish when paying with Bus Smart Card only (no cash trip transfers)	0.00	0.00
Under Five Years Old – All travel times	Free	Free
Super Gold Travel Trip (The Bee Card must be registered ( including the MSD connection to the card) to access the concession for free travel between 8.55 am and 3.00 pm, and all trips on Saturdays)	0.00	0.00
Bee Card (Off Bus purchase, including online)	5.00	5.00
Bee Card (On Bus purchase including \$5.00 top up)	10.00	10.00
Minimum Bee Card On Bus Top Up	5.00	5.00

### Notes:

- Terms and Conditions will apply to the Bee card and can be accessed via [www.bee.co.nz](http://www.bee.co.nz) or via Councils website.
- A trip is inclusive of travel which can start anywhere within a route but concludes at the CBD Hub.
- Payments made by Bee cards are a specific fare type and are not considered as a discount fare as it does not require cash handling or driver assistance costs within the fare.
- A tag off action is defined within the RITS Implementation Schema as having completed a Tag On when entering the bus and also a Tag Off (swipe) when leaving the bus. Council may select not to exercise the fare option if the tag off does not occur.
- Maximum fares shown. Council may select not to implement this level of fare if other strategies are agreed. Actual fares will be confirmed on Council's website.
- There are no peak or off peak times and fares are a flat fare per trip as shown above.
- Supergold card holders must register and validate their Bee card via the Bee website to be eligible for the travel concession fare (free 9am to 3pm , inc all Saturdays) and must also complete a Tag Off on concluding the trip. Failure to complete the Tag Off may result in the suspension of the card being eligible for that fare. The registration process will require entering the card holders Ministry of Social Development Number (MSD) for validating the concession.
- Supergold travel is between the hours shown above unless amended by NZTA and travel must be compliant with the rules set by Council to be eligible for the fare.

# Pools

## Ngā puna kaukau

SPLASH PALACE FEES	2021/2022 \$	2022/2023 \$
Adult	6.80	7.00
Adult Community Services Card	-	5.60
Senior (60 years or over)	4.90	5.00
Student (Full time tertiary)	4.90	5.00
Child	4.90	5.00
Child Community Services Card	-	4.00
Pre Schooler (parent free)	-	5.00
Spectator	-	2.00
Family (Parent/s + school age children)	-	19.00
Family Community Services Card	-	15.20
Discount cards (10-100 swims, for children, students, adults and seniors)	-	Range between 42.50 - 490.00
Community service discount cards (10-100 swims, for children, students, adults, seniors)	-	Range between \$34.00 - \$392.00
Group memberships (300-500 swims, child and adult)	-	Range between 1,005.00 - 2,725.00
Memberships (fornightly to annually, child, student, adult, senior)	-	Range between 22.00 - 525.00
Community service membership (fornightly to annually, child, student, adult, seniors)	-	Range between 17.60 - 420.00



# Pools continued

## Ngā puna kaukau

SPLASH PALACE FEES	2021/2022 \$	2022/2023 \$
Lane Space (peak time) (20/25m lane space per hour plus entry)	20.00	20.00
Standard Lane Hire	-	20.00 per hour
Club Lane Hire discount	-	60%
Schools Lane Hire discount	-	50%
Local Business Lane Hire discount (within Southland)	-	25%
Half Main Pool Hire	-	300.00 per hour
Full Main Pool Hire	-	600.00 per hour
Lane Space (off peak) (20/25m lane space booking fee plus entry)	3.10 per lane per hour for 1-4 lanes 9.00 per lane per hour for the 5th lane plus thereafter	-
Aqua classes (single entry to 100 concession, adult and senior)	-	Range between 9.20 and 736.00
Swim club entry (child)	-	3.30
Swim school charges	-	Range between 55.00 - 165.00
Boating (per two hour class)	-	35.00
Hydroslide single	6.50	6.50
Hydroslide Family group 1+1	10.40	10.40
Hydroslide Family group 2+1	15.60	15.60
Hydroslide Family group 2+2 or 3+1	19.50	19.50
Hydroslide additional child	4.90	4.90
Hydroslide group booking 6 or more up to 19	4.90	4.90
Hydroslide group booking 19 or more	3.90	3.90

# Public Toilets

## Wharepaku Tūmatanui

FEES AND CHARGES	2021/2022 \$	2022/2023 \$
Wachner Place Public Toilets		
Showers	3.00	3.00
Soap / shampoo	1.00	1.00
Towels	8.00	8.00
Locker	2.00 + 1.00 per each additional day	2.00 + 1.00 per each additional day

# Resource Management

## Penapena rawa

APPLICATIONS*	2021/2022 \$	2022/2023 \$
<b>Non-notified:</b>		
Land Use	945.00	1,000.00
Deemed Permitted Boundary Activity	525.00	525.00
Demolition (Rule DERE-R2)	525.00	550.00
Subdivision	1,310.00	1,500.00
Combined landuse and subdivision	1,835.00	2,000.00
Limited notified	3,150.00	3,150.00
Notified	5,250.00	5,250.00
<b>Outline Plans:</b>		
Application	1,050.00	1,100.00
Request to waive requirement for application	735.00	750.00
Other applications (Amendment or change or cancellation of resource consent conditions, requests for extensions of time and objections to fees charged.)	735.00	750.00
Additional fee for consents applied for retrospectively	-	300.00
Non-refundable Resource Management Administration fee	-	50.00
HEARING FEES	2021/2022 \$	2022/2023 \$
Deposit to be paid prior to a hearing date being set	1,500.00	1,500.00
Commissioner Fees	Actual Cost	Actual Cost
Hearings Panel	630.00/hour after the first two hours	630.00/hour after the first two hours

\* These fees relate to the minimum charge only as an initial fixed deposit. Actual fee payable includes the cost of time taken to process each application, memorandum, consent, notice, certificate or schedule. Actual fees for external professionals or \$180.00/hour for staff.

DESIGNATIONS, HERITAGE ORDERS AND PLAN CHANGES*	2021/2022 \$	2022/2023 \$
Designation and Heritage Order	6,800.00	6,800.00
Alteration or removal of Designation or Heritage Order	1,050.00	1,050.00
Plan Change (Deposit may be negotiated, depending on complexity)	15,000.00	15,000.00
OTHER SERVICES	2021/2022 \$	2022/2023 \$
Bond administration fee	-	200.00
Monitoring	158.00/hour	180.00/hour
Peer review of decision to return an application	Actual fee if Council's decision is upheld	Actual fee if Council's decision is upheld
Council document signing/sealing fee	470.00	500.00
Section 139A Existing Use Certificate	470.00	500.00
Section 139 Certificate of Compliance	470.00	500.00
Section 348 Right of Way Approval	735.00	750.00
Section 327A Revocation of a building line restriction.	735.00	750.00
Section 100(f) Sale and Supply of Alcohol Act	470.00	500.00
SURVEY CERTIFICATION	2021/2022 \$	2022/2023 \$
Section 221	262.50	270.00
Section 223	210.00	250.00
Section 224	262.50, plus 180.00 if a bond is requested to satisfy condition(s) of consent and agreed on by Council	300.00, plus 200.00 if a bond is requested to satisfy condition(s) of consent and agreed on by Council
Combined 223 and 224	367.50	400.00
Section 226 (including certification)	577.50	
Additional monitoring required relating to certification		180.00/hour

# Resource Management continued

## Penapena rawa

APPLICATIONS BY COUNCIL BUSINESS UNITS, COUNCIL CONTROLLED ORGANISATIONS AND COUNCIL ORGANISATIONS	2021/2022 \$	2022/2023 \$
All applications	Actual costs for processing, hearing and decision-making, including the cost of Hearings Commissioners and External Professionals when required	Actual costs for processing, hearing and decision-making, including the cost of Hearings Commissioners and External Professionals when required
ENGINEERING PLANS*	2021/2022 \$	2022/2023 \$
Fee for the lodgment of engineering review of plans and specifications of subdivision including hold point inspections as required under the Council's Code of Practice for Land Development and Subdivision Infrastructure.	1.5% of the estimated cost of the Engineering Works or \$1,000.00, whichever is the greater. (Estimated cost to be acceptable to Council)	2% of the estimated cost of the Engineering Works or \$1,000.00, whichever is the greater. (Estimated cost to be acceptable to Council)
Hourly re-inspection fees – additional inspections other than those required by the Code of Practice for Land Development.	168.00	168.00
Fee for lodgment of engineering plans and specifications including review and approval of plans	-	Actual costs for reviewing and approval of plans and specifications
Fee for hold point inspections and signoff of engineering works as required under the Council's Code of Practice for Land Development and Subdivision Infrastructure	-	1.5% of the estimate cost of the Engineering Works or \$1,000.00, whichever is greater (estimated cost to be acceptable to Council)
INFRINGEMENT FEES – RESOURCE MANAGEMENT (INFRINGEMENT OFFENCES) REGULATIONS 1999*	2021/2022 \$	2022/2023 \$
Section 338(1)(a) – Contravention of Section 9 (restrictions on use of land)	300.00	300.00
Section 338(1)(c) – Contravention of an abatement notice (other than a notice under 322(1)(c))	750.00	750.00

\*GST not applicable

<b>INFRINGEMENT FEES – RESOURCE MANAGEMENT (INFRINGEMENT OFFENCES) REGULATIONS 1999*</b>	<b>2021/2022 \$</b>	<b>2022/2023 \$</b>
Section 338(2)(a) – Contravention of Section 22 (failure to provide certain information to an enforcement officer)	300.00	300.00
Section 338(2)(c) – Contravention of an excessive noise direction under Section 327.	500.00	500.00
Section 338(2)(d) – Contravention of an abatement notice for unreasonable noise under Section 322(1)(c).	750.00	750.00
<b>DISTRICT PLAN</b>	<b>2021/2022 \$</b>	<b>2022/2023 \$</b>
Within Southland	735.00	735.00
Remainder of New Zealand (including postage and packaging)	840.00	840.00
<b>RAPID SIGNS AND AERIAL PHOTOS</b>	<b>2021/2022 \$</b>	<b>2022/2023 \$</b>
<b>RAPID Number Sign Charges</b>		
Single Flat Sign	45.00	45.00
Range Sign	55.00	55.00
Right of Way Signs (each)	15.00	15.00
Installation	180.00	180.00
<b>Supply of Aerial Photo</b>		
Customised projects (per hour)	168.00	180.00
<b>REQUESTS FOR REMITTANCE OF FEES AND CHARGES</b>	<b>2021/2022 \$</b>	<b>2022/2023 \$</b>
Requests for remittance of fees and charges under Section 36(5) of the Resource Management Act 1991.	Written requests to the Group Manager - Environmental and Planning Services, Invercargill City Council	Written requests to the Group Manager - Customer and Environment, Invercargill City Council

# Roading

## Ngā rori

ROADING FEES	2021/2022 \$	2022/2023 \$
<b>License to occupy road – “Café License” (No Alcohol Permitted) – Annual Charge</b>		
Up to 15 square metres	130.00	150.00
Per additional square metre	13.00	15.00
Special designated area of footpath for Alcohol License or similar (Annual Charge)	1,050.00	1,100.00
Metered parking space removal (Annual Charge or pro rata for longer periods)	2,000.00	0.00
Restricted use of footpath, e.g. scaffolding permit or similiar (monthly fee – also requires CAR permit)	Minimum of 80.00 (for up to 30 days) then 5.00 per calendar day thereafter	Minimum of 80.00 (for up to 30 days) then 5.00 per calendar day thereafter
Overweight permit	Set by legislation	Set by legislation
Vehicle crossing application per crossing	Technical charge based on processing time (minimum 70.00)	Technical charge based on processing time (minimum 90.00)
Corridor Access Request	Technical charge based on processing time	Technical charge based on processing time
Excavation or Similar	(minimum 150.00)	(minimum 150.00)
*Urgent Permit Process	(minimum 250.00)	(minimum 250.00)
Re-inspections	(minimum 55.00)	(minimum 60.00)
No Dig or minor event or similar approval	Technical charge based on processing time (minimum 70.00)	Technical charge based on processing time (minimum 70.00)
Digging in Road Corridor without an approved Works Access Permit.	350.00	350.00

ROADING FEES	2021/2022 \$	2022/2023 \$
NGA Connections	Technical charge based on processing time (minimum 175.00)	Technical charge based on processing time (minimum 175.00)
Approval for a Roadside Grazing permit or Dust Suppressant application permit or Demolition or Removal of Property or Placing of Shipping Container of Frontage or Approval for use of any Road Space or Investigation for damage of ICC assets( Fault or liability Established).	Technical charge based on processing time (minimum 75.00)	Technical charge based on processing time (minimum 90.00)
PARKING	2021/2022 \$	2022/2023 \$
On street parking meters (per hour) - Meter heads	1.50	0.00
On street parking (per hour) - Parking Equipment ( New Pay by Plate Kiosks - see note below)		First 30 minutes 0.00 per hour
	First Hour 2.00	Second 30 minutes 2.00 per hour
	Second Hour 2.00	Second Hour 2.00 per hour
	Third Hour 4.00	Third Hour and each thereafter 4.00 per hour
On street Coach parking (Casual per hour)	2.50	2.50
Esk Street Number 1 off street car park (Casual per hour)	1.50	1.50
Esk Street Number 2 off street car park (Casual per hour)	1.50	1.50
67-69 Don Street off street car park (Casual per hour)	1.50	1.50
19 Don Street off street car park ( Casual per hour)	-	1.50
Esk Street Number 2 - off street car park, Reserved Permit Parking ( per month)	75.00 - 85.00	80.00 - 85.00
Esk Street Number 2 off street car park, Early Bird Parking ( per day)	6.00	6.50
Deveron Street off street carpark Reserved Permit Parking ( per month)	80.00 - 100.00	85.00 - 110.00

# Roading continued

## Ngā rori

PARKING	2021/2022 \$	2022/2023 \$
Permit Parking (where available) at any Carpark not specified ( per month)	80.00 – 150.00	85.00 – 150.00
19 Don Street off street permit parking (where available) at any park not specified	-	100.00 - 150.00
Park Zone Car Park Building (Leven Street)		
Casual parking (per hour)	1.50	1.50
Reserved Permit Space ( Red Zone) ( per month)	90.00	100.00
Reserved Space ( Level 7 – Red Zone ) ( per month) (limited numbers)	70.00	80.00
Tradie - E Permits		
Per day	15.00	-
Per calendar week	65.00	0.00

**Note:**

1. Car parking approach changed to include an App. Pay by Plate and On Street kiosk equipment. Variable rate charges used within new pay equipment.
2. See Councils Website for Terms and Conditions of Parking, including recover of Credit Card payment costs. Conditions may vary during year.
3. New CAR software may require usage and access charges on a cost recovery basis.
4. Recover of cost of repair incurs a 15% surcharge for administration and co-ordination.

# Sewerage

## Parakaingaki

TRADE WASTE BYLAW FEES	2021/2022 \$	2022/2023 \$
<b>Reinspection Fee</b>		
Volume Charge (C <sub>v</sub> )	53.9 c/m <sup>3</sup>	56.1 c/m <sup>3</sup>
Biochemical Oxygen Demand Charge / Organic Loading (C <sub>b</sub> )	45.5 c/Kg BOD	45.5 c/Kg BOD
Suspended Solids Charge (C <sub>s</sub> )	45.70 c/Kg SS	45.70 c/Kg SS
TANKERED WASTE (CLIFTON)	2021/2022 \$	2022/2023 \$
Tanker waste to the Clifton Waste Water Treatment Plant	20.60 /m <sup>3</sup>	20.60 /m <sup>3</sup>
CONNECTION FEE	2021/2022 \$	2022/2023 \$
Kennington Connection - Homeowner organised	7,000.00	7,000.00

# Solid Waste

## Te penapena para tūmārō

KERBSIDE COLLECTION	2021/2022 \$	2022/2023 \$
Additional Bin	209.58	269.52
INVERCARGILL TRANSFER STATION	2021/2022 \$	2022/2023 \$
Cash minimum	5.00	5.00
Account minimum	10.00	10.00
General waste per tonne	245.03	315.03
Mixed waste > 80% green waste per tonne	245.03	315.03
Mixed waste < 80% green waste per tonne	175.00	225.05
Green waste only per tonne	82.86	82.86
Cleanfill only per tonne	92.54	92.54
Hazardous waste per tonne	92.54	92.54
Car tyres, each (weight charges also apply)	6.00	6.00
Truck tyres, each (weight charges also apply)	11.00	11.00
BLUFF TRANSFER STATION	2021/2022 \$	2022/2023 \$
<b>Rubbish</b>		
Car	11.40	14.66
Station wagon	18.24	23.46
Ute/large van	29.64	38.12
Trailer – single axle	46.74	60.11
Trailer – tandem axle	78.66	101.16

BLUFF TRANSFER STATION	2021/2022 \$	2022/2023 \$
Tyres – car, each (no bulk loads)	6.00	6.00
Tyres – truck, each (no bulk loads)	11.00	11.00
<b>Greenwaste</b>		
Car	6.27	6.27
Station wagon	9.12	9.12
Ute/large van	14.82	14.82
Trailer – single axle	23.37	23.37
Trailer – tandem axle	39.33	39.33

**Note:**

Fees and charges increases are as a result of changes to the Emissions Trading Scheme and the Waste Disposal Levy.



# Southland Museum and Art Gallery

## Niho o te Taniwha

DIGITAL SERVICES	2021/2022 \$	2022/2023 \$
Photo emailed/printed (personal use)	25.00	25.00
Photo emailed/printed to be published	25.00 + 50.00 (acknowledgement fee)	50.00
Request for photo of collection item	55.00	75.00
Photo to be used on front cover	To be negotiated	To be negotiated
Filming by prior arrangement per hour	250.00	250.00
Other Southland Museums and Historical Societies	Cost only	Cost only
RESEARCH	2021/2022 \$	2022/2023 \$
Commercial Rate	180.00	180.00
PHOTOCOPYING	2021/2022 \$	2022/2023 \$
A4 Black and white	0.20	0.25
A4 Colour	0.40	0.45

OFFICIAL INFORMATION REQUESTS (PER HOUR)	2021/2022 \$	2022/2023 \$
Executive Staff	240.00	240.00
Managers and Team Leaders	200.00	210.00
Professional and Technical Staff	158.00	180.00
Administrative Staff	94.00	97.00
<b>Photocopying</b>		
A4 page	0.20	0.20
A3 page	0.40	0.40
Travel per km	0.80	0.80

**Alteration of Fees :**

Fees and charges may be refunded, remitted or waived by the Manager, Southland Museum and Art Gallery. The fees and charges listed were correct at the time of going to print. The Council reserves the right to alter fees and charges during the year. Any changes will be publicly notified for submissions. All fees and charges are GST inclusive unless otherwise stated.



# Water Supply

## Te punawai

SALE OF WATER	2021/2022 \$	2022/2023 \$
Class A: Excess usage by Easement Grantors (by agreement) m <sup>3</sup>	Class A: Excess usage by Easement Grantors (by agreement) m <sup>3</sup>	0.0254
<b>Class C: Extraordinary Consumers off Reticulation (non-residential rating units) Annual Consumption m<sup>3</sup>:</b>		
0 to 249	0	0
250 and above	0.72	0.76
Class D: Southland District Council consumers off Branxholme pipelines m <sup>3</sup>	2.50	2.60
Class G: Bulk water ex waterworks to tankers etc (minimum \$20.00) m <sup>3</sup>	2.50	2.60
Class H: Supplied per metered standpipe ex hydrants (minimum \$20) m <sup>3</sup>	2.50	2.60
Plus standpipe hire per day	50.00	53.00
<b>Class I: Builders Unmetered Supply Paid with Permit Fees</b>		
Dwelling	50.00	53.00
Commercial buildings	100.00	106.00
WATER CONNECTION CHARGES	2021/2022 \$	2022/2023 \$
<b>Ordinary Connections (Invercargill area)</b>		
20mm service each	2,100.00	2,205.00
25mm service each	2,470.00	2,300.00
Ordinary connections (Bluff area)	Quote	Quote
Extraordinary connections	Quote	Quote
Renewels (20mm diameter)	1,575.00	1,654.00

WATER CONNECTION CHARGES	2021/2022 \$	2022/2023 \$
<b>Disconnection Fee</b>		
Up to and including 50mm each	1,315.00	1,380.00
Above 50mm	Quote	Quote
Reconnection fee (up to 50mm diameter)	1,420.00	1,490.00
Service connection flow test each	815.00	856.00
<b>Backflow Preventer Fee</b>		
Registration and installation	140.00	147.00
Annual inspection	80.00	85.00
Fire protection water connection annual licence	80.00	85.00





Private Bag 90104, Invercargill 9840, New Zealand - Phone 03 211 1777 - [www.icc.govt.nz](http://www.icc.govt.nz)





2 March 2022

Susan Freeman-Greene  
Chief Executive  
Local Government New Zealand  
PO Box 1214  
WELLINGTON 6140

Email: [info@lgnz.co.nz](mailto:info@lgnz.co.nz)

Tēnā koe Susan

**FEE LEVELS FOR COUNCIL SERVICES SET BY CENTRAL GOVERNMENT VIA LEGISLATION**

I am writing to request that Local Government New Zealand engage with Government to request a review of fees and charges levels set through legislation.

Councils are preparing their fees and charges for the 2022/2023 period. A range of fees and charges apply to services, particularly in the area of infringement and enforcement which are set by legislation. This includes fees set under the Dog Control Act 1996, the Building Act 2004, the Land Transport Act and the Resource Management (Infringement Offences) Regulations 1999.

Costs for Councils to provide compliance and regulatory services are increasing, including as a result of staff costs increasing linked to increases in the Minimum Wage.

A review of fees and charges set under legislation would be timely and appropriate.

I look forward to hearing from you with regard to Local Government New Zealand's view on this matter.

Nāku iti noa, nā

A handwritten signature in blue ink, appearing to read 'Clare Hadley', is written over a light blue horizontal line.

Clare Hadley  
**CHIEF EXECUTIVE**

A3829141

# What do you want for our museum?

He  
Ngākau  
Aroha

He aha a koutou wawata mō te Whare Taoka Hou?



Annual Plan - Te Unua Museum Consultation



# Mayor's comment

## Te kōrero a te Koromatua

In 2021 we set out our Long-term Plan for the city in our Roadmap to Renewal.

We are making good progress on delivering the first projects in the Roadmap, as well as the wider capital works programme. However, Covid-19 challenges mean we need to make some changes to the budget and schedule.

We know one of the most important projects to community is the museum.

When we finalised the Long-term Plan, we agreed to look further at options for a new building. We set up a Museum Governance Group to advise us on what the vision of the museum should be, where it should be located and what experience it should offer. They have presented the vision for Te Unua, a future-focused, interactive experience that will tell our stories while also providing a space to attract international exhibits.

**We need to ask you now about what you think of our plans for Te Unua.**

Take some time to read through this consultation document, which explains what has changed since 2021, and then make sure you submit your feedback to us before 5pm on 29 April.

His Worship the Mayor Sir Tim Shadbolt.

## What is an Annual Plan?

### He aha he Take a Tau?

The Annual Plan shows what Council will deliver and how it will be funded in the 2022/2023 financial year (July 2022 – June 2023). Every three years the Council sets out its Long-term Plan and, in the two years in between, the Annual Plan shows what updates are needed to reflect changing prices, changes to projects and new information we have about the economy.



# What has changed since the Long-term Plan?

## He aha kā mea rerekē tae atu kie Te Take Mahere Tūroa?

### Changes to Our Roadmap to Renewal Projects

The budget for the second stage in City Streets Stage 2 has been updated following the Next Steps for City Block consultation. Now we are asking you what you think about our proposals for the Te Unua Museum Redevelopment project.

### Capital programme delivery

Covid-19 has had a significant impact on the construction market. Demand for contractors to complete work is high. At the same time there are supply chain delays and rising costs. This is making it more difficult to complete the work in our capital programme. As a result we are estimating that 70% of the programme will be delivered in 2022/2023, 5% less than we originally thought.

### Changes to operational activities

To support the success of our investment in the city centre, it's important we provide resource to enable activities to attract more people into the City Centre.

Council has introduced a new Stormwater Bylaw to improve water quality. This requires that we resource enforcement and education activities. We have also

provided resource to enable mana whenua to have representatives on our committees.

Council owns property valued at \$169m. We need to allocate more funding now to make sure we understand what maintenance is needed and what we need to do to make our assets earthquake safe.

### Changes to costs of goods and services

Inflation has increased. Council uses the Berl Local Government Cost Index to make sure we budget appropriately for increasing costs. In the Long-term Plan we forecast 2.9% inflation. While we have retained 2.9% as our overall inflation assumption, the significant increase in other inflation measures has resulted in us applying a higher inflation assumption to specific costs. This has resulted in an increase in some costs. Next year we anticipate that our depreciation cost will be \$2.3 million higher than in the Long-term Plan, as a result of the expected increase in asset values from 5% to 10%. We are due to revalue all our assets at 30 June 2022, which will allow us to provide a better estimate of both asset value and depreciation expense for the 2023/2024 Annual Plan.

Our approach is to fund depreciation expense with rates. However, given the uncertainty over the value of assets and the subsequent depreciation cost we plan to only rates fund 93% of the forecast depreciation expense.

### Changes in the labour market

Since last year, two significant changes have impacted our budgets: Government has increased the minimum wage from \$20.00 to \$21.20 from 1 April 2022 and the recruitment market has become much tighter. Council needs to ensure it has the right number of staff with the right skills to deliver the level of service the community needs, as described in the Long-term Plan. Council has increased its ICC fair wage and as a result the cost of employing people has increased.

### Changes to income

The sale of one of our investment properties has reduced Council's debt but there is also an associated reduction of operational revenue and expenses.

In setting this Annual Plan we have balanced how to deliver the services and projects the community wants to see with the rates increases required to fund them.

## What are we consulting on?

### We are asking you what you think about:

- our plans for the Te Unua Museum Redevelopment
- the proposed change to reserve status for Tisbury Reserve to enable storage for the Museum project to proceed.
- 2022/2023 Fees and Charges
- the Annual Plan.

# What will it cost?

## He aha te utu?

In the Long-term Plan, the forecast expenditure for 2022/2023 was:

- **\$45.4 million capital expenditure**  
(The money we spend on assets, such as roads, pipes, buildings and other infrastructure)
- **\$110.9 million operational expenditure**  
(The money we spend to operate all the facilities in the city and provide the services the community needs)

As a result of the changes described on p3, these forecasts are rising to:

- **\$72.6 million capital expenditure**
- **\$115.9 million operational expenditure**

### What's changed in our capital programme?

Increasing prices and potential supply chain delays have been factored in to the Capital Works Programme. Some projects have been significantly impacted, including the Branxholme Pipeline Upgrade. We have also added in the cost of City Centre Streets Stage 2 and the preferred option for the museum. Over the time of the Long-term Plan this is forecast to increase costs by \$88.6 million. Council has implemented a Project Management Office in order to assist with improved delivery of the capital programme. Due to supply chain issues we estimate 70% of the capital programme will be delivered rather than the 75% estimated in the Long-term Plan. 93% of depreciation (the cost to replace our assets) is funded in 2022/2023 rising to 100% in later years of the plan.

### What's changed in our operational programme?

Council will spend more to undertake earthquake prone building, asbestos and condition assessments on our property to ensure these buildings are safe for the next generation. There are also additional costs within our parks activity from additional traffic management compliance costs, increased waste disposal costs and to meet our obligations under the Regional Pest Management Plan and Predator Free 2050.

## Fees and Charges

### Kā Utu

One way that Council covers the costs of providing services is through fees and charges. These cover specific services that individuals use, such as dog registrations, building consents or crematorium fees. We are forecasting an increase in revenue of \$119,000 from fees and charges to cover rising costs of providing services. We are proposing removing some fees and charges for example, library overdue fees, in order to improve use of the service.

You can find out more about our proposed fees and charges online.

Go to [letstalk.icc.govt.nz](http://letstalk.icc.govt.nz)

## What does this mean for rates?

### He aha te whakanekeneke mō kā take kaunihera?

In the Long-term Plan we forecast a 4% rates increase in 2022/2023. As a result of the new projects and the changes to the external environment described on p3 we are now forecasting a 7.78% increase in rates for 2022/2023.

#### What will it cost me?

- The average rates bill for residential ratepayers for this year of the Long-term Plan was forecast to be \$2,475. This would increase to \$2,668 in 2022/2023. That's an increase of \$193 a year, or \$3.71 a week.  
Note: Every property has a different value – this is an average example.

- In the Long-term Plan, the rates revenue was forecast to be \$62.6 million in 2022/2023. This will rise to \$66.1 million.

#### Benchmarking our Financial Plans

The required increase in rates for 2022/2023 means that we will exceed a number of limits set for ourselves within the Financial Strategy. Rates will increase 7.78% instead of the maximum 7.5%, which means that the revenue from rates will also rise higher than allowed for in the Strategy. There will also be an impact on the Rates Affordability Benchmark Inflation (Local Government Cost Index + 3%). For 2022/2023 this benchmark is 5.4%, which the rates increase exceeds.

In our Financial Strategy we aimed to fund 100% of depreciation. While it will rise to 100% in later years, in 2022/2023 we will only fund 93% due to uncertainty over the value of assets and subsequent depreciation costs.

## What does this mean for debt?

### He aha te whakaaweawe mō te nama?

Council manages its debt through setting a net debt limit (Net debt is total borrowing less cash investments). Rates are used to pay the interest and principal on the debt Council holds. In the Long-term Plan the net debt limit was set at no more than 150% of revenue (\$147 million - \$211 million).

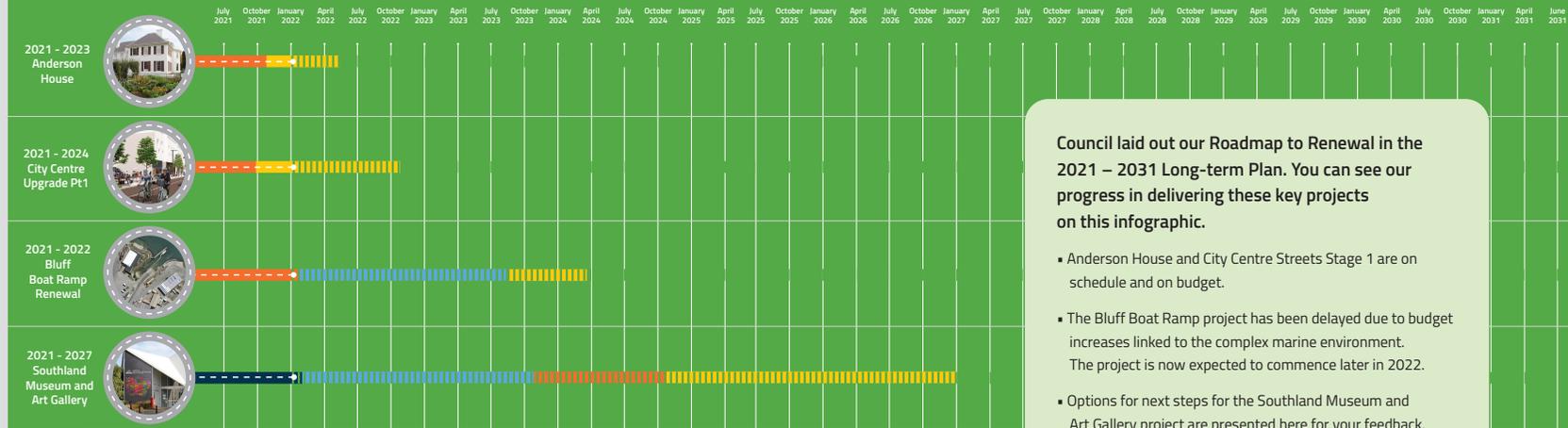
Net debt will remain below 150% of revenue but will peak at \$190 million in 2026/27 as work on the Te Unua is completed.

Net debt levels will increase in 2022/2023 in order to fund the increased expenditure on capital projects, including Te Unua, City Block and City Streets Stage 2 and increased forecast costs across the rest of the capital programme.

You can find more information about our financial plans, including the Annual Plan Draft Financial Statements online at [letstalk.icc.govt.nz](http://letstalk.icc.govt.nz)



# Roadmap to Renewal Delivery Process - Progress to date



Council laid out our Roadmap to Renewal in the 2021 – 2031 Long-term Plan. You can see our progress in delivering these key projects on this infographic.

- Anderson House and City Centre Streets Stage 1 are on schedule and on budget.
- The Bluff Boat Ramp project has been delayed due to budget increases linked to the complex marine environment. The project is now expected to commence later in 2022.
- Options for next steps for the Southland Museum and Art Gallery project are presented here for your feedback.
- The rest of the projects are not scheduled to commence until future years of the Plan. Work on the Water Tower will commence later but will still be finished in 2026/2027.

## PHASES

- CONCEPT
- PLAN
- DESIGN
- CONSTRUCTION

LINE OF PROGRESS





# Te Unua - Reimagining the Museum

Kapahewatia Te Whare Taoka

# Te Unua – Museum Redevelopment | options for feedback

## Te Unua -Whakaahu Hou | Urupare kōwhirika

### What we're asking you

#### He aha a mātou pātai

Based on your feedback in last year's Long-term Plan, the Council is pushing ahead with the development of a new cultural facility for Invercargill. When we agreed to move ahead with this project we asked whether a new building would better meet the needs of the community.

Over the past year, an independent Museum Governance Group was formed and has prepared a report outlining a vision for the reimagined facility, establishing critical success factors that will ensure the right outcome for the community and identifying three options for the future of the facility.

As part of the process, the project has been gifted the name Te Unua by Waihōpai Rūnaka and Te Rūnanga o Awarua.

We're now asking for your views, thoughts and feedback on three options for our future cultural facility.

#### What do you want for our museum?



### Background

#### Tuarongo

The potential redevelopment of the Southland Museum and Art Gallery has been the subject of discussion in the local community for the past 10 years. In April 2018, the facility was closed because it did not meet earthquake seismic codes, and the conversation about the future of the facility was accelerated.

Following feedback from the community last year, the Council committed in its Long-term Plan 2021-31 to invest \$39.4 million to redevelopment the city's museum and art gallery. This was to be part of a \$52.5m total budget, including \$13.1m of third party funding.

At the same time, Council noted that there were differing views on the right option for the future of the facility itself and agreed that more options should be considered.

A Governance Group was formed in August 2021 to reimagine the museum and art gallery and make recommendations to Council on the best outcomes to deliver a future cultural facility in the city. It was also tasked with creating measurable success factors, considering the preferred location of the facility and testing whether there were any alternative sites.

## Timeline

### Rārangai Wā

#### 2012, 2015 & 2017

Southland Museum and Art Gallery (SMAG) Trust Board redevelopment proposals considered but not progressed.

#### April 2018

SMAG closed due to earthquake risk.

#### 2020

Release of strategic review of facility and redevelopment options.

#### April-May 2021

Council asks for public feedback on future of facility in Long Term Plan consultation.

#### June 2021

Based on feedback, Council agrees to fund the redevelopment of the Southland Museum and Art Gallery and consider whether a new building would be a better option.

#### August 2021

Museum Governance Group formed.

#### August-November 2021

Museum Governance Group meets to consider the future of the facility.

#### December 2021

Museum Governance Group report presented to Council.

#### February 2022

Te Unua name gifted by Waihōpai Rūnaka and Te Rūnanga o Awarua.

#### March 2022

Council Infrastructure Committee agrees to consult on options for the future of Te Unua.

#### March-April 2022

Consultation on Te Unua options through Annual Plan.

#### June 2022

Council makes a decision on future cultural facility.

#### 2022-2023

Cultural facility design phase.

#### November 2022

Storage facility construction begins.

#### 2024-2026

Cultural facility construction, fit-out and occupation.

#### 2027

Cultural facility opens to public.

● COMPLETED

● TO BE COMPLETED

## Museum Governance Group

### Te Rōpu Mana Whakaruruhau a Te Whare Taonga

As part of its Long Term Plan deliberations, the Invercargill City Council in 2021 resolved to establish a governance group to provide advice on reimagining a cultural facility for the region.

The purpose of the group was to create a unique and compelling vision for the museum that defines the nature of the service for the community of Invercargill and solidifies its role in the Southland region.

Experienced South Island director Rex Williams was appointed Independent Chairman of the group in August 2021. The appointed members of the group: Rūnaka appointee Evelyn Cook, Gavin Bishop, Trish Lindsay, Lou Sanson, Roger Beattie and Simon Owen.

Over 16 weeks, the Governance Group developed a vision, pillars and critical success factors to deliver a new cultural facility. The exercise considered community views, iwi partnerships and aspirational goals for the region.



# Vision Te Unua - Exploring the Stories of Southland

Moemoeā Te Unua – Kimihia kā Pūrākau o te takiwā

## Pillars Pou

- **Connecting** with Murihiku, the land, sea and sky
- **Involving** he tākata through diversity and inclusion
- **Inspiring** with stories shaped by our people, our land, and our waters
- **Aspiring** to bring change and understanding
- **Protecting** our taoka for future generations
- **Engaging** with the past, the present, and the future
- **Value** balancing cost with quality.



sky, and its people. This will make Te Unua unique to Southland and unprecedented in New Zealand.

Te Unua will be inviting, a community precinct of internal and external spaces that connect people. Welcoming all, Te Unua is inclusive, accessible and diversely appealing to all ages, cultures and demographics of the region, nation, and the world – a reflection of the people of Southland. This will be achieved through consultation and collaboration with the community.

### Inspiring

Te Unua will be an experiential visitor journey based on taoka, art, the natural world and compelling storytelling. The visitor experience will be a narrative through people and time rather than an ordered sequence of artefacts. The visitor will leave Te Unua with a deeper understanding of the history of Murihiku and New Zealand, and the people and stories behind the exhibited collection.

### Aspiring

Te Unua will be an enquiry hub that sparks curiosity for continuous learning. It will offer a variety of formal and informal learning opportunities, within the built space and throughout the adjoining precinct.

Te Unua’s approach to storytelling will include tactile and technological interactive exhibits that engage both young and more mature minds.

### Protecting

Te Unua will be a safe environment for people and collection, achieving agreed resilience for seismic and flood risks and providing appropriate environmental controls to protect taoka over time. Design approach, materials and systems will be selected to ensure permanence and managed to reduce load on the present and future environment.

### Engaging

Te Unua will be designed as a highly flexible space for exhibition and service with sufficient volume, floor area, and systems to enable future reconfiguration. Physical and technological aspects of development are provided to accommodate future change and development. Te Unua will be responsive to cultural change, how that affects the collection and how it is reflected in the stories we tell.

### Value

When complete, Te Unua will represent excellent value for the community’s investment. This consideration, while including monetary assessment, will extend to non-monetised aspects such as culture, energy, and resources. Te Unua will have delivered all foreseeable operational requirements, with appropriate materials for permanence, durability, and maintenance, while offering optimised ongoing running costs for future efficiency.

## Critical success factors

Piki kā tauwehe mātua

What will Te Unua need to deliver for visitors and the community?

### Connecting

Visitors to Te Unua will enjoy an immersive experience. This experience, be it exhibition, education, research, staff contact, performance or reflection, will leave the visitor with a deeper awareness of Murihiku’s land, sea,



## Te Unua – Explore the Stories of Murihiku Southland

### Te Unua – Kimihia kā Pūrākau o te takiwā

Based on public feedback and the findings of the Governance Group report, the Council has decided:

- **The cultural facility will remain in Queens Park** – the community has a strong connection with the park and has been clear they wish the facility to remain there.
- **A new home for the tuatara** – Southlanders love the tuatara and a new home is proposed for them near Te Unua and connecting with other Queens Park facilities. Discussions are ongoing with iwi and the Department of Conservation before final decisions are made.
- **A separate storage facility** – an alternative location of Tisbury Reserve has been identified for a separate storage facility to support the redevelopment.



You will be able to taste the salt air, smell the upheaval of the sea, hear the cries of life as they are constantly challenged in a changing landscape; touch the fossils of life embedded forever in a cocoon of sedimentary preservation; and witness the impossibility of how life beat the odds and survived.

Throughout time the layers of our landscape will be revealed – the human story comes much later than geography, geology, and flora and fauna. These will include, but not be limited to:

- **The story of Minnie Dean** – as a hologram
- **The violence of the sea** – the loss of Tuhawaiki, wreck of the Endeavour, Tararua and General Grant
- **When nature wins** – The Enderby Settlement
- **The unscrupulous** – Joseph Hatch and the Macquarie Island Hatchery
- **The dreamers** – Ernest Robert Godward, Peter Beck
- **Lost opportunities** – Southland Provincial Council – gold and railway
- **The legacy** – The Underwood Milk Company (Highlander Condensed Milk); Owen McShane; Richard Henry
- **Conflict** – Tukurau, Spencer, South African War, world wars
- **The Home Front** – Coast Watchers, women
- **Commerce** – H & J Smith; Broad Smalls, Calder McKay

#### What visitors can expect from Te Unua

Te Unua will provide a major additional attraction in Queens Park, and will be the pre-eminent cultural facility in Invercargill where visitors will engage in the stories of Murihiku Southland.

#### A journey

You arrive at your new facility – Te Unua – where the strength of two waka lashed together will invite you on a journey into our community. The sound of the sea, a volcanic eruption, the screech of a seabird and a blast of cold air will quicken the senses as your eye adjusts from natural light, and you enter the world of Te Ao Mārama.

#### Public spaces

For all options, the arrival area includes main entry point, foyer and reception. Close by will be visitor spaces including retail, cafe, kitchen and back-of-house, parents' room, toilets, lockers and light storage.

A multi-use space is included for temporary displays, functions (suitable for holding medium-sized groups), pōwhiri and other cultural welcoming ceremonies. Adjacent will be an “education space”. The public spaces will have easy flow between key visitor touchpoints with links to the nearby exhibition spaces on ground and upper levels.

#### Exhibition spaces

In all options, there will be four different spaces for different types of exhibitions:

- **Long-term storytelling** – encapsulating the stories of the region using immersive displays, in-built technology, cases and display mounts, and reflecting the surrounding Queens Park area.
- **Short-term storytelling** – content will change over time using collections of art and visual media.
- **Special exhibition space(s)** – a flexible area that can be open to support large travelling or international exhibitions, or separated into smaller spaces to display special collections.
- **Education-focused space** – aimed at school-aged children and operating as an on-site learning space, this area will change depending on the local or visiting exhibition topics.

# What are the options for Te Unua?

## He aha kā kōwhirika mō Te Unua?

Three options have been identified for the redevelopment of the museum. The Council's preferred option is the largest 4150m<sup>2</sup> rebuild. There is a significant difference in experience offered by each option.

WILL THIS OPTION OFFER...	PYRAMID STRENGTHENING AND REFURBISHMENT (OPTION 1)	NEW BUILD 3550M <sup>2</sup> (OPTION 3)	PREFERRED OPTION NEW BUILD 4150M <sup>2</sup> (OPTION 2)
A captivating and immersive experience?	A refurbished building would allow the experience at the museum to be improved, but we would be severely restricted by the constraints of the shape, size, fabric and structure of the current building. It will limit our ability to create new experiences within the current building and to implement new technology. It's also unclear at this stage how much the seismic structural strengthening work would impact on the already-limited space and flexibility of exhibitions. ★	This option would also give us the opportunity to build and design a thrilling and enveloping experience from scratch. While there won't be quite as much space as option 2, we would not be limited by space or technological capabilities like in option A. ★★★	This option would give us the opportunity to start from scratch in creating the most captivating and immersive experience possible, with the building designed and built purposefully. There would be a huge amount of space for technology and an experience that captures your imagination from the beginning. ★★★
Science, Technology, Engineering, Arts and Mathematics?	STEAM is all about learning and in the current building we do have a classroom space, but it's not spacious enough to allow large groups of our tamariki and it doesn't have capacity for additional technology and learning tools. ★	This new build option will offer expansive educational spaces with hands-on technology and learning tools for tamariki to experience STEAM in new ways. ★★★	The biggest new build option would allow the learning areas to expand in space and in the technology and tools we could provide, giving an entirely new and flexible hands-on educational experience. ★★★

★ Okay   ★★ Great   ★★★ Excellent



## What are the options for Te Unua continued?

### Ka haere tonu te kōrero

WILL THIS OPTION OFFER...	PYRAMID STRENGTHENING AND REFURBISHMENT (OPTION 1)	NEW BUILD 3550M <sup>2</sup> (OPTION 3)	PREFERRED OPTION NEW BUILD 4150M <sup>2</sup> (OPTION 2)
<p><b>National and international touring exhibitions?</b></p>	<p>The physical space, structure and layout of the current building means we are limited in our ability to receive touring exhibitions.</p> <p>But, more importantly, the maximum rating of the seismic building standards we could achieve at the pyramid building are still not enough to allow us to house touring exhibitions, or even to borrow items from other national collections.</p> <p>While we would make the building as safe as possible, there would be insurance impacts that mean we may not have the ability to fully protect taoka or treasured items in this building. There may even be cases where we can't display items from our own collection. (-)</p>	<p>This option will deliver an extremely resilient and safe building to house our collections and to welcome visiting exhibitions and items. We would see national and international exhibitions through our doors frequently and we would have the flexibility to house many of them. While we'll have the opportunity for most of them, it is possible we could miss out on a few really big ones if they are larger than the space available. ★★</p>	<p>A new and resilient building means we could completely and confidently protect our own taoka and those borrowed from other collections. We would have enough space and flexibility to house exciting national and international exhibitions that we've never seen in Murihiku before, and like those many of our residents travel to Dunedin or further afar to see. ★★★</p>
<p><b>Spatial rethinking and opportunities?</b></p>	<p>The current structure of the pyramid building is what we have to work with in this option. It means we can't be as flexible with moving exhibitions and displays in and out to utilise different spaces and make it fresh and interesting. ★</p>	<p>We'd be able to provide an exciting, flexible and changing space with this option. With no limits on structure and layout, you could expect to see something new and different at every visit. ★★★</p>	<p>This option would provide a huge amount of space and flexibility to change and adapt our displays, move exhibitions in and out and create a constantly changing and engaging cultural experience. ★★★</p>
<p><b>An enhanced physical connection to Queens Park?</b></p>	<p>At the moment, while the building is set within Queens Park, you can't see much of it from inside. ★</p>	<p>This option means we could design a building that is physically and visually connected to Queens Park so you would know that this cultural facility is part of the park, and not just set within it. ★★★</p>	<p>To design a new building would give us the opportunity to create a clear physical connection with Queens Park. We could create indoor-outdoor flow with the special spaces we know and love in the park, and we could include windows and spaces that are directly connected. ★★★</p>

★ Okay   ★★ Great   ★★★ Excellent

WILL THIS OPTION OFFER...	PYRAMID STRENGTHENING AND REFURBISHMENT (OPTION 1)	NEW BUILD 3550M <sup>2</sup> (OPTION 3)	PREFERRED OPTION NEW BUILD 4150M <sup>2</sup> (OPTION 2)
<b>Improved retail and hospitality opportunities?</b>	The current museum café is limited by its size and a commercial kitchen that is only capable of basic fare. The space for retail is also limited here. (-)	This new build would give us the opportunity for a larger and more flexible kitchen, café, retail and function space. It wouldn't be as sizeable as option 2, but we could still accommodate events and more people. ★★	A new build would allow us to create a larger kitchen, more space for hospitality and functions, and a new area for retail. We would have the flexibility to expand and shift this area to showcase our region's products or to allow for events. ★★★
<b>Suitable staff and back-of-house facilities?</b>	In this option, there is almost no space for back-of-house activities, such as preparing and setting up new exhibitions. It limits staff's capability to plan and create the best displays possible. (-)	This new build would give us the opportunity for a larger and more flexible kitchen, café, retail and function space. It wouldn't be as sizeable as option 2, but we could still accommodate events and more people. ★★	This option allows for a significant increase in back-of-house facilities. It would ensure staff would have plenty of space to prepare, set up, create and pack down as we shift between exhibits. There would also be storage solutions and great spaces for our staff. ★★★
<b>Opportunities for visitors to return, connect and engage?</b>	With less ability to change exhibitions, show precious taoka, create expansive or immersive experiences, or attract touring exhibitions, it's less likely that our visitors will want to come back time and again. ★	More space, changing exhibitions and displays, clever and creative learning tools and facilities, and touring exhibitions, mean option 2 would provide a multitude of opportunities for visitors and residents to consistently visit, engage and connect with the facility. ★★★	The huge space on offer in this option, the ability to be flexible and change displays, create engaging experiences and learning opportunities, as well as draw large and unique touring exhibitions, means this option creates the most opportunities and incentive for visitors to return, connect and engage. ★★★
<b>A user-friendly experience?</b>	The current building has limitations in accessibility and it can be difficult to find your way around. This could potentially be limited further after the building has been seismically strengthened. ★	This option means we can ensure accessibility for everyone, and create a wayfinding experience that is easy, enjoyable and natural. ★★★	A new building gives us the opportunity to ensure our spaces are completely accessible for those who use wheelchairs or other mobility devices. It also means we can create a purposeful flow and focus on clear, natural and clever wayfinding. ★★★
<b>A resilient facility that will be around for many years?</b>	We know the pyramid has seismic strength issues, and the maximum we could achieve with structural support is 67% of the national building standards. While it would be improved and safe, if there was an earthquake event, this building could be damaged beyond repair. (-)	This option would provide an extremely resilient building that meets 100% of building standards. It would be large enough for us now and into the future, but at some point, it's likely our collection and ambitions may outgrow the physical size and space. ★★	A large new building would be built to meet 100% of the national building standards. It would be safe, secure and physically last many years, and it would also be large enough to allow us to expand our collection and grow our experiences into the future. ★★★

★Okay ★★Great ★★★Excellent



# Options and funding

## Kōwhirika me te putea.

The 2021-31 Long-term Plan set aside funding of \$52.5m for a new cultural facility, with \$39.4m from Council and the remaining \$12.9m from external funding. This included \$4.5m for storage. It was expected that the new facility would be delivered in 2026/27.

Three options have been identified for the development of the museum. All of the options will require additional Council funding over what was set out in last year's Long-term Plan. This is variously due to cost escalations, higher build costs for new builds and current circumstances reflecting a lower expected level of external funding.

For all three options, Council will be required to manage the role of achieving the expected level of external funding by underwriting these costs.

For the option to redevelop the pyramid, this is \$6 million, which equates to a 0.72% rates increase.

For the smaller new build option, this is \$11 million, which equates to a 1.32% rates increase.

For the preferred option, this is \$20 million, which equates to a 2.4% rates increase.

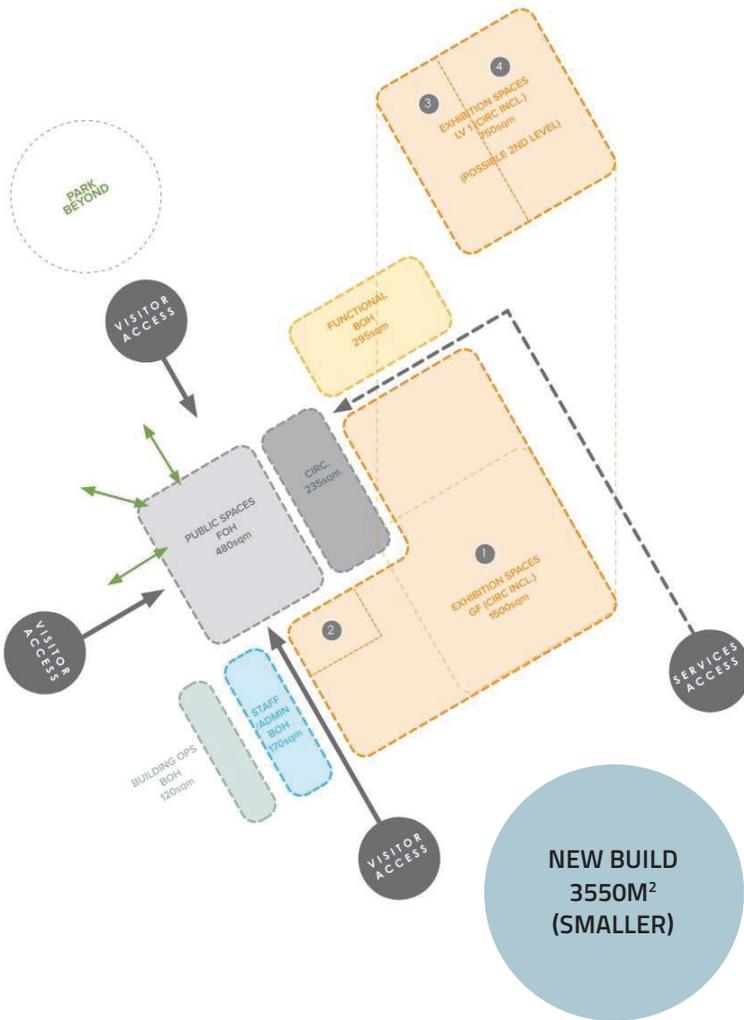
### PYRAMID STRENGTHENING AND REFURBISHMENT



### PYRAMID STRENGTHENING AND REFURBISHMENT (OPTION 1)

DESCRIPTION	COSTS	RATES IMPACT	ECONOMIC IMPACT	OPERATING COSTS
Strengthen the Pyramid to 67% of new building standards and refurbish.		2022/23 +0.30%		
	<b>Total</b> \$57.1m			
This option addresses the structural issues of highest concern and increases the building's ability to withstand an earthquake.	<b>Council</b> \$51.1m	2023/24 +0.55%		
It does not address increased seismic requirements for storage.	<b>External</b> \$6m	2024/25 +0.52%	Generates between \$1.15 and \$3.66 for the Southland region for every dollar invested	\$0.1-\$0.3m additional operational costs during the construction phase
It does not comply with the Te Unua vision, critical success factors, services or functional brief.	<b>Additional to LTP</b> \$11.7m	<b>Total average rates per year</b> (includes increase already rated in 2021) \$158.05 per year		
Forecast to open 2027.	<b>Investment required 2022/2023</b> \$2.9m			

\*THE AVERAGE DOLLAR INCREASE PER WEEK.  
**\$3.04**

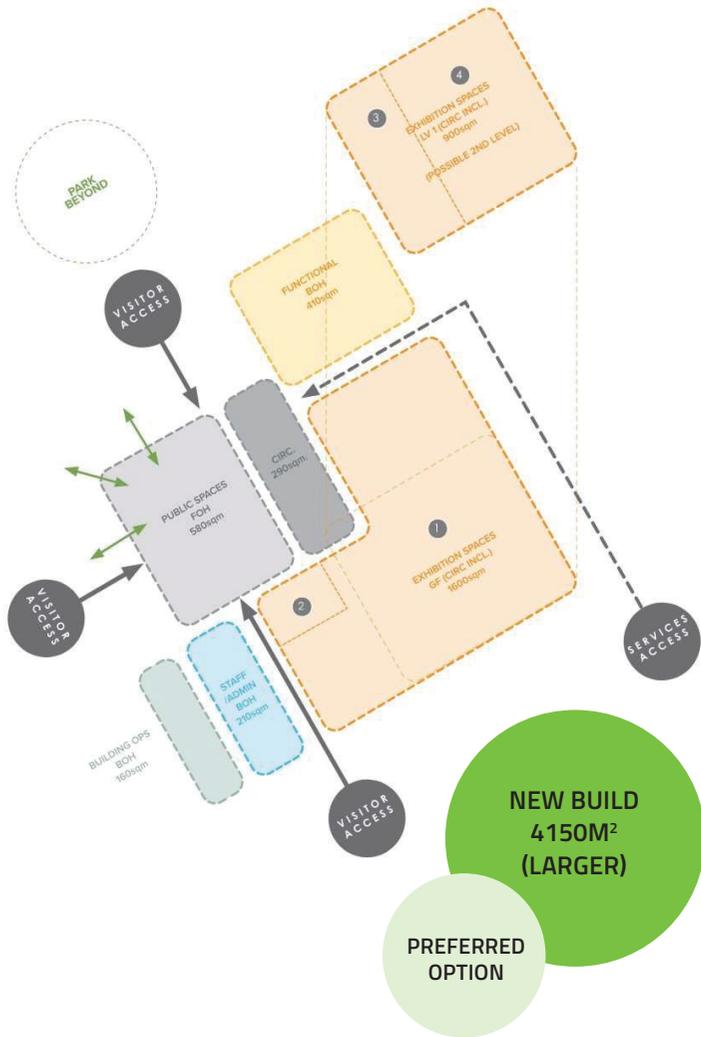


NEW BUILD 3550M <sup>2</sup> (SMALLER) (OPTION 3)					
DESCRIPTION	COSTS	RATES IMPACT	ECONOMIC IMPACT	OPERATING COSTS	
<p>The Pyramid is demolished and a replacement building positioned within the current footprint. A new standalone storage facility is built off-site. The design is a smaller version of option two, but also provides a modern new building with similar features. The 600m<sup>2</sup> reduction in space means smaller public, exhibition and staff areas. This would not adversely affect the delivery on the vision and critical success factors; it requires a more flexible approach.</p>	Total	2022/23			
	\$65.3m	+0.60%			
	Council	2023/24			
	\$54.3m	+0.55%			
	External	2024/25		Generates between \$1.26 and \$3.69 for the Southland region for every dollar invested	\$0.1-\$0.3m additional operational costs during the construction phase
	\$11m	+0.59%			
Additional to LTP	\$14.9m				
Investment required 2022/2023	1\$1.7m				
		<b>Total average rates per year</b> (includes increase already rated in 2021)			
		\$167.23 per year			

\*THE AVERAGE DOLLAR INCREASE PER WEEK.  
**\$3.22**

## Options and funding continued

Ka haere tonu te kaupapa



THE PREFERRED OPTION - NEW BUILD 4150M <sup>2</sup> (LARGER) (OPTION 2)				
DESCRIPTION	COSTS	RATES IMPACT	ECONOMIC IMPACT	OPERATING COSTS
The Pyramid is demolished and a replacement building positioned within the current footprint. A new standalone storage facility is built off-site. The design offers a world-class, spacious and modern new building, maximised opportunities to showcase the stories of Murihiku Southland, and right-size for future requirements.	<b>Total</b>	<b>2022/23</b>		
	\$75.7m	+0.61%		
	<b>Council</b>	<b>2023/24</b>		
	\$55.7m	+0.64%		
	<b>External</b>	<b>2024/25</b>		Generates between \$1.19 and \$3.60 for the Southland region for every dollar invested
	\$20m	+0.66%		
<b>Additional to LTP</b>		<b>Total average rates per year</b>		<b>0.2m</b> additional ongoing operational costs
\$16.3m		(includes increase already rated in 2021)		
<b>Investment required 2022/2023</b>	\$12.5m	\$171.34 per year		

\*THE AVERAGE DOLLAR INCREASE PER WEEK.  
**\$3.30**

# Frequently asked questions

## Kā pātai pūputu

### **Why are we consulting on this again?**

Public feedback during the Long Term Plan consultation made it clear that people wanted to see the facility reopened, however, there were differing views about options for the future, with some people agreeing the refurbishment of the pyramid was the right way to go, and others suggesting a rebuild would be better. As a result, the Council decided to look a little deeper into the options, forming a Governance Group to advise on a future cultural facility for Invercargill and consider a range of options. We now want your feedback on the options considered so we can make decisions for the future.

### **What will be the name of the facility?**

The new facility has been gifted the name “Te Unua” by Waihōpai Rūnaka and Te Rūnanga o Awarua.

### **When will the museum open?**

Under proposed plans, the museum is scheduled to be opened in 2027.

### **Why is the pyramid building no longer suitable?**

The existing pyramid building had to be closed in 2018 due to the fact it did

not meet earthquake building code and is considered a significant safety risk. As work has progressed on options to reopen the facility, it has become clear that significant work and cost would be incurred to bring the pyramid building to 67% of New Building Standards – the minimum allowed for existing buildings. During public consultation in 2021, the idea of a new build was raised and the option of a new, modern facility that meets all building standards and can offer larger spaces has arisen.

### **What parking will be available?**

There will be plenty of free parking available at the new facility.

### **What will happen to the pyramid building?**

We know the local community has developed a strong connection to the pyramid over the years. While the building would need to be demolished to make way for a new structure, we would like to work with the community to capture the memories and feelings associated with the pyramid as part of the process.

### **What will happen to Henry the Tuatara and his mates?**

Through the reimagining phase it was agreed that a new enclosure for the tuatara should be built separate from the new cultural facility but remaining within Queens Park. It was also agreed they should have some level of visibility and accessibility within Te Unua. Tuatara are now seen by many as an important part of the Invercargill and Southland story. However, Council does not own the tuatara so we are talking with iwi and the Department of Conservation about the proposed changes to ensure the solution is suitable for everyone.

### **Will entry to the museum be free?**

Entry to the main areas of the museum will be free for locals and visitors alike. Special exhibitions will require an entry fee.

### **What kind of exhibitions will there be?**

Entry and public spaces will lead through to a multi-use space for temporary displays, functions (suitable for holding medium sized groups), pōwhiri and other

cultural welcoming ceremonies. The public spaces will have easy flow between key visitor touchpoints with links to the nearby exhibition spaces on ground and upper levels. Exhibition spaces will include long-term storytelling, shorter-term exhibitions, space for special exhibitions and touring shows, and an education exhibition space. Both new build options will provide greater opportunity for visiting exhibitions.

### **How much is this going to cost ratepayers?**

Each option has a different cost. The full details on costs and the impact on rates can be found on page 5.

### **What happens if Council is not successful in achieving the level of external funding required?**

Council will be required to underwrite all costs. This means that if external funders provide less than expected, Council will need to make up the shortfall and this will need to be paid from rates.



## Frequently asked questions

### Kā pātai pūputu

#### **Where is the museum going to be?**

There was strong public feedback in 2021 that Queens Park is the right location for Te Unua and the Council has decided it should remain there. A separate storage facility is planned off-site on Tisbury Reserve.

#### **What is happening with the material (artwork, exhibitions, artefacts) the museum has in it?**

Right now, these are being catalogued to go into long-term storage at the planned new facility. These will be used in the long-term and short-term storytelling spaces in Te Unua as well as part of other changing exhibitions.

#### **Why is the storage facility being built first and the museum not being prioritised?**

The delivery of the new cultural facility in 2026-27 is intrinsically linked to a storage solution. The reimagining phase tested and confirmed the preferred location for Te Unua as Queens Park; however, this approach will require the alternative storage solution to be completed and the collection decanted in full by early 2024. Should the storage project be delayed, this will impact the start date and potentially the completion date of Te Unua.

To mitigate the risk to the Te Unua programme, the Project Control Group agreed to decouple the storage project from the delivery of the new facility. There is funding available within the Long Term Plan (\$4.5m) to allow this process to commence immediately, reducing any delay associated with the public consultation of Te Unua. It has been estimated that the design and construction period for a new storage facility is 24 months. The new location meets requirements for seismic and flooding risk management.

Further consideration for temporary storage should be carried through to the next phase of the project; should the storage project experience delays that negatively impact Te Unua construction programme ie. delay the commencement of demolition.

#### **What will happen to the Arts and Creativity Invercargill project?**

Arts and Creativity Invercargill (ACI) is a facility to enable art activity in the central city. This project is still planned for delivery in 2027 – 2030. Council will consider the projects focus as part of future planning.

#### **Why is it taking so long to make a decision about rebuilding the museum?**

The museum is an integral part of the Invercargill community and people have strong feelings about what happens next. The redevelopment of the facility will also cost ratepayers a significant amount of money and will result in an outstanding facility for the region and visitors alike. It's important to take time to hear from experts, compare with other facilities and listen to public views to make sure we get the best possible outcome for Invercargill.

#### **Why are workers allowed to access the museum and not us?**

Earthquake building standards mean the museum is unsafe for public. Workers are allowed on site to carry out essential work under strict health and safety guidelines and following correct procedures.

#### **Will the new building be a pyramid shape?**

The pyramid shape is not intended to be replicated in any of the proposed new builds. The Council does, however, recognise the community's affiliation with the pyramid and would like to consider how memories and feelings could be shared through the redevelopment process.

#### **What modern/tech features are being built into the new museum?**

Te Unua will reflect modern exhibition and display techniques and include special technological features. This may include virtual or augmented reality displays as well as screens and other tech concepts. There will be more options to include these in the new build options.

#### **What about He Waka Tuia? Doesn't that building have an earthquake risk too? Will He Waka Tuia be open until the new museum is complete? What will happen to that space afterwards?**

While the building in the inner city that is host to He Waka Tuia has been identified as an earthquake-prone building, Council is working with the landlord of the building to address the identified issues. This building is not considered to be the same level of critically earthquake-prone as the pyramid.

No decision has been made on the future of He Waka Tuia after Te Unua is opened, but it will remain open until then.

# Storage facility for the Museum – Tisbury Reserve

Te Whata mau taoka – Te Whenua Rāhui

We are proposing to amend Rural Reserves Omnibus Management Plan 2012 to reclassify Tisbury Reserve to allow for the museum storage facility development.

Creating somewhere safe to store the region's taoka (artefacts) will be key to the success of the project. It is proposed to build a new storage facility (Te Unua) on Tisbury Reserve. This location meets the requirements for a seismically safe location that is within a good distance to Queens Park. Tisbury Reserve is currently used for grazing (lease soon expiring) and pony club activities. Discussions are being made to look at alternative locations if needed.

Submissions are invited on a proposal to amend the Rural Reserves Omnibus Management Plan 2012 to change the classification of Tisbury Reserve from Recreation Reserve to Local Purpose (Museum) Reserve for Te Unua Development.



- Location:** 800 and 820 Rockdale Road
- Legal Description:** Secs 68, 69,71 and part Section 70 Blk II Town of Seaward Bush, Sec 72 Blk II Town of Seaward Bush SO 1278
- Reserve Status:** Recreation Reserve – Proposed to change to Local Purpose (Museum) Reserve
- Area:** 9.0364 hectares

# Looking ahead to 2023/2024

## Titiro whakamua 2023/2024

This is a time of significant change for Local Government.

The Three Waters Reform and Local Government Reform processes will change the way councils operate. These changes do not impact the 2022/2023 Annual Plan but our plans next year will reflect these issues.

The transition process for Three Waters is expected to start in 2023 with the service taken over by the new entity in 2024. Council is preparing the information that the Government will need to ensure a smooth handover. This will support services for the community and good stewardship of the assets owned by the community.

The Future of Local Government review has commenced. The interim report was published in 2021. This report outlines the Government's intention to create a new local government structure that is more focused on community services rather than infrastructure and will introduce co-governance principles with Iwi.

The Government is intending to release the draft report and recommendations for public consultation later this year, with the final recommendations agreed in 2023. No changes to operations are expected until the new Long-term Plan in 2024. Council has commenced work considering what community capacity building could look like for Invercargill in partnership with the Ministry of Business, Innovation and Employment's Just Transitions Programme, which seeks to build community resilience through any closure process for Tiwai Point Aluminium Smelter.

In 2023/2034 we also expect to have more information about how Covid-19 has impacted the economy, including how our population has been impacted by border closures and the long-term impact on inflation. We will take this information into account in putting together the Annual Plan next year and in our Long-term planning.





# Tell us what you think about our Annual Plan

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Scan this QRcode to learn more and make your submission

Kōrero mai ōu whakaaro e pa ana tēnei Take a Tau

Now we want your submissions to help Council agree the plans for the museum and finalise the Annual Plan.

Submissions are due by 5pm, 29 April 2022.



## Online submission

Complete a submission form online:  
[letstalk.icc.govt.nz](http://letstalk.icc.govt.nz)

## Face to face

Come and tell us face to face.  
You can find our programme of events here:  
[letstalk.icc.govt.nz](http://letstalk.icc.govt.nz)

## Postal Submission

Complete the submission form and post it to us:  
**FREEPOST - ICC CONSULTATION**  
Invercargill City Council  
Private Bag 90104  
INVERCARGILL 9810

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## Make a submission on the future of Te Unua.

Tukua mai a koutou tāpaetaka e pa ana i Te Unua

Tell us what you think of our Annual Plan, including options for Te Unua.  
Submissions are due by 5pm, 29 April 2022.

Full name: \_\_\_\_\_

Organisation: \_\_\_\_\_

Address: \_\_\_\_\_

\_\_\_\_\_

Email: \_\_\_\_\_

I would like to speak on my submission

Hearings are planned for 10 and 11 May. There will be the option to speak in person, on Zoom or via phone, subject to Covid-19 requirements.

Note: Your name and location will appear in the Council agenda with your submission. All other information will be kept confidential.

Phone: \_\_\_\_\_

Please provide your phone number if you wish to be heard.





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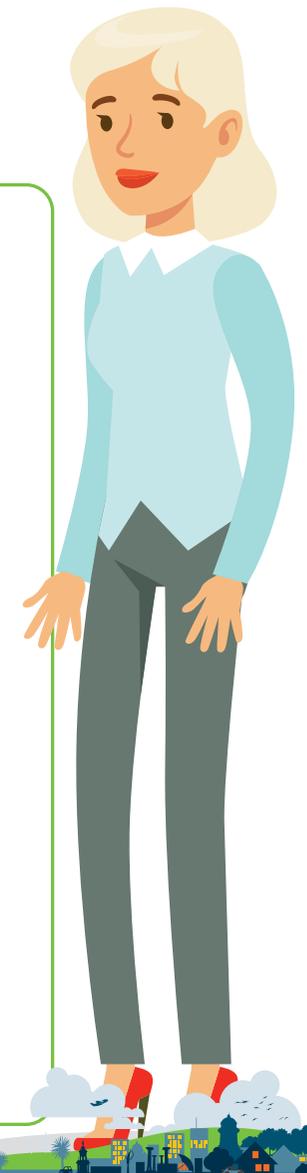
## Do you agree with our preferred option for Te Unua or do you support another option?

(See pages 9 and 16) If you need more room, please attach another piece of paper.

**Option 1**  
Redevelop the existing building  
Tell us why

**Option 3**  
3,550m<sup>2</sup> New Building  
Tell us why

**Preferred Option (Option 2)**  
4,150m<sup>2</sup> New Building  
Tell us why



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**Do you agree with the proposal to change the Reserve status of Tisbury Reserve?** (See page 16)



- Yes, I do agree**  
Tell us why
- No, I don't agree**  
Tell us why

**What is your submission on the fees and charges schedule?**  
(See [icc.govt.nz/Annualplan/Feesandcharges](http://icc.govt.nz/Annualplan/Feesandcharges))

**Do you have other feedback on our Annual Plan?**



If you need more room, please attach another piece of paper.



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Do you live in the Invercargill District?  Yes  No

How did you hear about the Annual Plan consultation?

- Website     Facebook     Public meeting     Event     Newspaper     Radio
- Other

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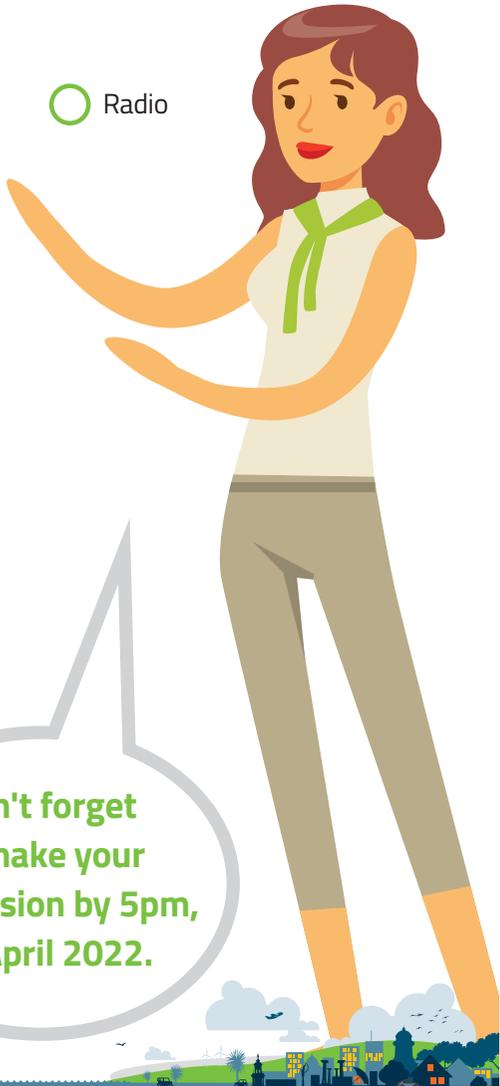
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Please provide your email address if you would like to stay up to date on Council consultations and engagements.

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**How will consultation be impacted by Covid-19?** The consultation will still continue, for more details go to [www.icc.govt.nz/roadmaptorenewal/covid-19-plan/](http://www.icc.govt.nz/roadmaptorenewal/covid-19-plan/)

**Don't forget to make your submission by 5pm, 29 April 2022.**



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# Tell us what you think of our Annual Plan.

It's important you have your say on the plans for Te Unua.



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**FREEPOST - ICC**  
**Roadmap to Renewal**  
**Te Unua Submission**  
Invercargill City Council  
Private Bag 90104  
INVERCARGILL 9810



Make a submission 2022-2023 Annual Plan

## ALIGNING LOCAL PANDEMIC RESPONSE MEASURES TO NATIONAL GUIDANCE

<b>To:</b>	Extraordinary Performance, Policy and Partnerships Committee
<b>Meeting Date:</b>	Tuesday 22 March 2022
<b>From:</b>	Richard McWha - Manager - Invercargill Venues and Events
<b>Approved:</b>	Clare Hadley - Chief Executive
<b>Approved Date:</b>	Monday 21 March 2022
<b>Open Agenda:</b>	Yes

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### Purpose and Summary

The Covid-19 Pandemic continues to evolve and so must Council's response.

The Government will announce changes to the pandemic response measures on 23 March 2022. This will likely require a similar response regarding local measures such as the use of *My Vaccine Pass* to access some Council services and facilities. This report seeks delegation of local response measure decisions to the CEO so as to enable a timely response to Government announcements.

### Recommendations

1. Receive the report "Aligning local Pandemic Response Measures to National Guidance".
2. Delegate to the Chief Executive the authority to decide to remove or alter local response measures including the use of *My Vaccine Pass* based on consideration of risk and national guidance.

### Background

Local and national response measures to the Covid-19 pandemic have evolved as the characteristics and dominant strains of the virus have changed. How Council now responds requires a balance between community protection and access to Council services and facilities.

Our current Covid-19 Response measures follow health guidelines but also employ the discretionary use of *My Vaccine Pass* to access some Council sites and services. As the country moves towards removing restrictions Council must consider the same.

This report is concerned with how Council is able to respond in a timely manner to Government announcements whilst delivering on community expectations of decision making and action.

### **The Use of My Vaccine Pass to Access Council Facilities and Services**

At the Extraordinary Performance Policy and Partnerships (PPP) Committee on 7 December 2021 Council decided on the discretionary use of *My Vaccine Pass* to access some facilities and services. At the time of the decision;

- Invercargill had much lower vaccination rates
- Vaccines were not yet available to children
- The Delta strain was a concern and the main focus of our community protection
- Covid-19 was not known to be circulating in the community.

During discussions at the PPP meeting staff advised that as the country progressed through the phases of the pandemic there would be future decision points to reassess the local discretionary response measures.

### **Decision Making on Local Response Measures**

Central government will announce changes to its mandates, vaccine passes and other response measures on Wednesday, 23 March. Local decision making needs to be swift to ensure that Council does not become out of step with national directives or, in a worse-case scenario become inconsistent with New Zealand law.

It is proposed that forward decision making on local response measures be delegated to the Chief Executive should Council need to adjust its approach subsequent to the announcements on 23 March. Delegation would enable a timely response consistent with national trends and current advice.

### **Communication of Decisions and Future Reports**

As the country moves towards removing restrictions and the end of the current wave of the pandemic, our response should be one focussed on reconnecting the community to Council facilities and services.

Changes made to local response measures will be advised to elected members via email and followed with a report in due course. The report will also capture pandemic response to date and provide advice on how Council responds to the next phase of the pandemic to reconnect the Invercargill community to each other and Council facilities and services.